



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 [The Board of Supervisors did not meet in
2 closed session Tuesday, April 22, 2008.]

3
4
5
6 **FATHER DONIE KEOHANE:** ...THIS SORT OF PHILOSOPHY OF LIFE FOR ALL
7 PEOPLE AND IT IS CALLED THE DESIDERATA. GO PLACIDLY AMID THE
8 NOISE AND HASTE AND REMEMBER WHAT PEACE THERE MAY BE IN
9 SILENCE. AS FAR AS POSSIBLE WITHOUT SURRENDER, BE ON GOOD
10 TERMS WITH ALL PEOPLES. SPEAK YOUR TRUTH QUIETLY AND CLEARLY.
11 LISTEN TO OTHERS. EVEN THE DULL AND THE IGNORANT, THEY, TOO,
12 HAVE THEIR STORY. AVOID LOUD AND AGGRESSIVE PERSONS, THEY ARE
13 VEXATIONS TO THE SPIRIT. AND IF YOU COMPARE YOURSELVES WITH
14 OTHERS, YOU MAY BECOME VAIN AND BITTER, FOR ALWAYS THERE WILL
15 BE GREATER AND LESSER PERSONS THAN YOURSELF. ENJOY YOUR
16 ACHIEVEMENTS AS WELL AS YOUR PLANS. KEEP INTERESTED IN YOUR
17 OWN CAREER, HOWEVER HUMBLE, IT IS A REAL POSSESSION IN THE
18 CHANGING FORTUNES OF TIME. EXERCISE CAUTION IN YOUR BUSINESS
19 AFFAIRS, FOR THE WORLD IS FULL OF TRICKERY. BUT LET NOT THIS
20 BLIND YOU TO WHAT VIRTUE THERE IS. MANY PERSONS STRIVE FOR
21 HIGH IDEALS AND EVERYWHERE LIFE IS FULL OF HEROISM. BE
22 YOURSELF. ESPECIALLY DO NOT FEIGN AFFECTION. NEITHER BE
23 CYNICAL ABOUT LOVE. FOR IN THE FACE OF ALL ARIDITY
24 DISENCHANTMENT, IT IS AS PERENNIAL AS THE GRASS. TAKE KINDLY
25 THE COUNSEL OF YEARS GRACEFULLY SURRENDERING THE THINGS OF



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1 YOUTH. NURTURE STRENGTH OF SPIRIT TO SHIELD YOU IN SUDDEN
2 MISFORTUNE. BUT DO NOT LET DISTRESS, DO NOT DISTRESS
3 YOURSELVES WITH DARK IMAGININGS, MANY FEARS ARE BORN OF
4 FATIGUE AND LONELINESS. BEYOND A WHOLESOME DISCIPLINE, BE
5 GENTLE WITH YOURSELF. YOU ARE A CHILD OF THE UNIVERSE, NO LESS
6 THAN THE TREES AND THE STARS, YOU HAVE A RIGHT TO BE HERE. AND
7 WHETHER OR NOT IT IS CLEAR TO YOU NO DOUBT THE UNIVERSE IS
8 UNFOLDING AS IT SHOULD. THEREFORE BE AT PEACE WITH GOD,
9 WHATEVER YOU CONCEIVE HIM TO BE AND WHATEVER YOUR LABORS AND
10 ASPIRATIONS IN THE NOISY CONFUSION OF LIFE, KEEP PEACE WITH
11 YOUR SOUL, WITH ALL ITS SHAM, DRUDGERY AND BROKEN PROMISES, IT
12 IS STILL A BEAUTIFUL WORLD. BE CHEERFUL. STRIVE TO BE HAPPY.

13

14 **RAMON RODRIGUEZ:** PLEASE PUT YOUR HAND OVER YOUR HEART, YOUR
15 RIGHT HAND OVER YOUR HEART AND FOLLOW ME IN PLEDGE OF
16 ALLEGIANCE. [PLEDGE OF ALLEGIANCE RECITED.]

17

18 **SUP. BURKE, CHAIR:** SUPERVISOR YAROSLAVSKY?

19

20 **SUP. YAROSLAVSKY:** MADAME CHAIR, WE WERE LED IN THE INVOCATION
21 THIS MORNING BY FATHER DONIE KEOHANE, WHO IS THE ASSOCIATE
22 PASTOR OF ST. MARTIN OF TOURS CATHOLIC CHURCH IN BRENTWOOD. HE
23 IS A PROFESSIONAL ARTIST IN SCULPTURE, PAINTING AND STAINED
24 GLASS. AND HIS WORKS ARE ON DISPLAY IN PUBLIC AND PRIVATE
25 BUILDINGS. FATHER KEOHANE ALSO LECTURES IN THEOLOGY, ART, AND



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1 HISTORY. HIS EDUCATION INCLUDES A BACHELOR OF ARTS IN
2 PHILOSOPHY AND PSYCHOLOGY FROM THE NATIONAL UNIVERSITY OF
3 IRELAND, A BACHELOR OF ART AND EDUCATION FROM THE TEACHERS
4 TRAINING COLLEGE OF IRELAND, A GRADUATE OF DUBLIN'S ALL
5 HALLOWS COLLEGE IN THEOLOGICAL STUDIES, AND A MASTER OF FINE
6 ARTS DEGREE FROM THE CATHOLIC UNIVERSITY OF AMERICA IN
7 WASHINGTON DC. AND IT'S NOT OFTEN WE GET THAT REFINED IRISH
8 BROGUE TO LEAD US IN PRAYER IN THE MORNING. AND YOU'RE WELCOME
9 TO COME BACK HERE ANY TIME, FATHER. WE APPRECIATE IT VERY
10 MUCH. THANK YOU FOR LEADING US IN THAT VERY INSPIRATIONAL
11 PRAYER. [APPLAUSE.]

12

13 **SUP. BURKE, CHAIR:** I'M VERY PLEASED TO WELCOME RAMON
14 RODRIGUEZ. AND HE IS FROM LONG BEACH, BUT HE IS OUR APPOINTEE
15 TO THE LOS ANGELES COUNTY VETERANS' ADVISORY COMMISSION. HE
16 SERVES AS PRESIDENT OF THE SOUTHERN CALIFORNIA SPECIAL FORCES
17 CHAPTER NO. 78. HE WAS IN THE SERVICE FROM 1960 TO '83, A
18 COMMAND MAJOR SERGEANT WITH THE U.S. ARMY SPECIAL FORCES. HE
19 SERVED IN THE 101ST AIRBORNE, 5TH S.F.G. IN VIETNAM IN VARIOUS
20 BATTLES. HE HAS RECEIVED THE SILVER STAR WITH TWO OAK LEAF
21 CLUSTERS, BRONZE STAR MEDAL WITH A V DEVICE W2, OAK LEAF
22 CLUSTER, MERITORIOUS SERVICE MEDAL, AIR MEDAL W2 WITH OAK LEAF
23 CLUSTER, ARMY COMMENDATION MEDAL WITH V DEVICE, WITH OAK LEAF
24 CLUSTER, PURPLE HEART, OAK LEAF CLUSTER, GOOD CONDUCT MEDAL,
25 SEVEN AWARDS, NATIONAL DEFENSE SERVICE MEDAL, VIETNAM SERVICE



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1 MEDAL, PRESIDENTIAL UNIT CITATION, MERITORIOUS UNIT
2 COMMENDATION AND HE HAS -- I CAN GO ON AND ON AND ON. COMBAT
3 INFANTRY MAN BADGE, EXPERT INFANTRY MAN, PARACHUTIST BADGE,
4 PATHFINDER BADGE, SCUBA DIVER BADGE NUMBER 1. AND HE IS A
5 SENIOR VICE PRESIDENT OF BROWNSTONE SECURITY. HE'S MARRIED
6 WITH THREE CHILDREN. HE'S LIVED IN THE DISTRICT FOR 40 YEARS.
7 HE ATTENDED COLUMBIA COLLEGE. AND WE WANT TO CONGRATULATE HIM
8 FOR ALL OF THE RECENT HONORS HE HAD IN TIMES OF ALL OF THOSE
9 OTHER HONORS HE'S RECEIVED. CONGRATULATIONS.

10

11 **RAMON RODRIGUEZ:** THANK YOU. [APPLAUSE.]

12

13 **CLERK SACHI HAMAI:** GOOD MORNING, MADAME CHAIR, MEMBERS OF THE
14 BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE 4, AGENDA FOR THE
15 MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION. ON ITEM 1-D,
16 SUPERVISOR KNABE AND MEMBERS OF THE PUBLIC REQUEST THAT THIS
17 ITEM BE HELD. ITEM 2-D IS BEFORE YOU.

18

19 **SUP. BURKE, CHAIR:** MOVED BY KNABE, SECONDED BY MOLINA; WITHOUT
20 OBJECTION, SO ORDERED.

21

22 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE HOUSING
23 AUTHORITY, ITEM 1-H.

24



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1 **SUP. BURKE, CHAIR:** MOVED BY GLORIA MOLINA, SECONDED BY
2 SUPERVISOR YAROSLAVSKY; WITHOUT OBJECTION, SO ORDERED.

3

4 **CLERK SACHI HAMAI:** PUBLIC HEARINGS, ITEMS 1 THROUGH 6. ON ITEM
5 NO. 5, SUPERVISOR YAROSLAVSKY REQUESTS THAT THIS ITEM BE
6 CONTINUED WITHOUT DISCUSSION TO JULY 22ND, 2008.

7

8 **SUP. BURKE, CHAIR:** CONTINUED TILL WHAT WAS THE DATE?

9

10 **CLERK SACHI HAMAI:** JULY 22ND.

11

12 **SUP. BURKE, CHAIR:** JULY 22ND, WITHOUT OBJECTION.

13

14 **CLERK SACHI HAMAI:** AND THE REMAINING ITEMS WE WILL HOLD FOR
15 THE PUBLIC HEARING. ON PAGE 8, ADMINISTRATIVE MATTERS, EXCUSE
16 ME, BOARD OF SUPERVISORS ITEMS 7 THROUGH 17. ON ITEM NO. 14,
17 SUPERVISOR BURKE WOULD LIKE TO REVISE HER RECOMMENDATION TO
18 DELETE FROM HER ORIGINAL MOTION THE WAIVER OF INTERNAL
19 SERVICES DEPARTMENT COSTS FOR SETTING UP THE EVENT, INCLUDING
20 STAGE BOOTH, TENT AND SUNSCREEN SETUP AND AUDIO. AND THESE
21 ITEMS ARE BEFORE YOU.

22

23 **SUP. BURKE, CHAIR:** MOVED BY MOLINA, SECONDED BY ANTONOVICH;
24 WITHOUT OBJECTION, AS AMENDED.

25



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1 **CLERK SACHI HAMAI:** ON PAGE 10, CONSENT CALENDAR, ITEMS 18
2 THROUGH 35. ON ITEM NO. 18, SUPERVISOR ANTONOVICH ABSTAINS
3 FROM THE VOTE. ON ITEM NO. 27, THE CHIEF EXECUTIVE OFFICER
4 REQUESTS THAT THIS ITEM BE CONTINUED FOR TWO WEEKS TO MAY 6TH,
5 2008.

6

7 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

8

9 **CLERK SACHI HAMAI:** ON ITEM 31, THE CHIEF EXECUTIVE OFFICER
10 REQUESTS THAT THIS ITEM BE CONTINUED FOR TWO WEEKS TO MAY 6TH,
11 2008.

12

13 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION. TWO WEEKS.

14

15 **CLERK SACHI HAMAI:** THE REMAINING ITEMS ARE BEFORE YOU.

16

17 **SUP. BURKE, CHAIR:** MOVED BY YAROSLAVSKY, SECONDED BY KNABE,
18 WITH ONE ABSTENTION ON ITEM 14.

19

20 **CLERK SACHI HAMAI:** 18.

21

22 **SUP. BURKE, CHAIR:** 18. WITHOUT OBJECTION, SO ORDERED.

23

24 **CLERK SACHI HAMAI:** ON PAGE 16, DISCUSSION ITEMS, ITEMS 36
25 THROUGH 38. AND WE WILL HOLD THESE FOR DISCUSSION.



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1 MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE POSTED MORE
2 THAN 72 HOURS IN ADVANCE OF THE MEETING AS INDICATED ON THE
3 SUPPLEMENTAL AGENDA. ON ITEM 39-A, THERE'S A REQUEST FROM A
4 MEMBER OF THE PUBLIC TO HOLD THIS ITEM.

5

6 **SUP. BURKE, CHAIR:** WE'LL HOLD THAT ITEM.

7

8 **CLERK SACHI HAMAI:** 39-B.

9

10 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY MOLINA.
11 WITHOUT OBJECTION, SO ORDERED. 39-C.

12

13 **SUP. BURKE, CHAIR:** MOVED BY BURKE. SECONDED BY YAROSLAVSKY.
14 WITHOUT OBJECTION, SO ORDERED.

15

16 **CLERK SACHI HAMAI:** ON PAGE 19, NOTICE OF CLOSED SESSION. ON
17 ITEM CS-1, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO
18 HOLD THIS ITEM. AND THAT COMPLETES THE READING OF THE AGENDA.
19 BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH SUPERVISORIAL
20 DISTRICT NO. 5.

21

22 **SUP. BURKE, CHAIR:** WE HAVE A COUPLE OF PRESENTATIONS TO CONSUL
23 GENERALS. BUT BEFORE WE DO THAT, I'D LIKE TO READ ONE
24 ADJOURNMENT. WE ADJOURN TODAY IN MEMORY OF RAYBURN MARTIN
25 KNABE, KNOWN TO HIS FAMILY AND FRIENDS AS RAY, AND THE BELOVED



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1 FATHER OF OUR COLLEAGUE, SUPERVISOR KNABE. RAY PASSED AWAY
2 PEACEFULLY AT THE AGE OF 90 ON FRIDAY, APRIL 18TH, IN
3 MERIDIAN, IDAHO, WITH HIS ENTIRE FAMILY BY HIS BEDSIDE. RAY
4 WAS A LOVING HUSBAND, GRANDFATHER, AND A GREAT-GRANDFATHER.
5 RAY AND HIS WIFE, LUCILLE, CELEBRATED THEIR 67TH WEDDING
6 ANNIVERSARY IN NOVEMBER AND WERE SOUTHERN CALIFORNIA RESIDENTS
7 FOR 42 YEARS. RAY WAS A REGISTERED PROFESSIONAL ENGINEER, AN
8 ACCOMPLISHMENT HE WAS EXTREMELY PROUD OF. RAY WAS A MASON AND
9 A MEMBER OF THE AMERICAN SOCIETY OF MANUFACTURING ENGINEERS.
10 HE WAS A VETERAN, A MEMBER OF THE GREATEST GENERATION SERVING
11 IN THE UNITED STATES NAVY DURING WORLD WAR II. RAY IS SURVIVED
12 BY HIS LOVING WIFE, LUCILLE, HIS THREE CHILDREN, NINE
13 GRANDCHILDREN, EIGHT GREAT-GRANDCHILDREN WITH A NINTH ON THE
14 WAY. ALL MEMBERS. WE'LL NOW HAVE PRESENTATIONS. I'M VERY
15 PLEASED TO INTRODUCE HONORABLE JUAN MARCOS GUTIERREZ, CONSUL
16 GENERAL OF MEXICO IN LOS ANGELES. HE WAS APPOINTED CONSUL
17 GENERAL LAST FEBRUARY 14TH BY THE PRESIDENT OF MEXICO, AND
18 RATIFIED BY THE MEXICAN CONGRESS. HE CAME TO THIS POSITION
19 FROM HIS POST AS COORDINATOR GENERAL FOR THE ANTI-CORRUPTION
20 AGENCY IN MEXICO. BEFORE THIS, HE HAD BEEN CONSUL GENERAL OF
21 MEXICO IN DENVER AND HAD HELD ELECTED OFFICE AS A FEDERAL
22 CONGRESSMAN IN THE MEXICAN CHAMBER OF DEPUTIES, WHICH IS
23 ANALOGOUS TO OUR HOUSE OF REPRESENTATIVES. HE HAS ALSO BEEN
24 GENERAL DIRECTOR OF THE INSTITUTE FOR THE TECHNICAL
25 DEVELOPMENT OF PUBLIC FINANCE, A NATIONAL THINK TANK DEDICATED



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1 TO THE STUDY AND DEVELOPMENT OF PUBLIC BUDGETING AND FINANCE.
2 HE HOLDS A DEGREE IN LAW FROM AUTONOMOUS UNIVERSITY OF BAJA,
3 CALIFORNIA, WHERE HE IS A PROFESSOR OF CONSTITUTIONAL LAW. HE
4 HAS WRITTEN BOOKS ON CONSTITUTIONAL LAW. IT IS ALSO NOTABLE
5 THAT AFTER HE RECEIVED HIS LAW DEGREE, HE SERVED AS CITY
6 ATTORNEY OF TIJUANA, AND LATER AS GENERAL SECRETARY IN
7 TIJUANA. HE IS JOINED IN LOS ANGELES BY HIS WIFE, ALEJANDRA.
8 AND ON BEHALF OF MORE THAN 10 MILLION PEOPLE OF THE COUNTY OF
9 LOS ANGELES AND BOARD OF SUPERVISORS, I'M VERY PLEASED TO
10 WELCOME CONSUL GENERAL GUTIERREZ. WE LOOK FORWARD TO WORKING
11 WITH HIM AND WE KNOW THAT WE'RE GOING TO HAVE A WONDERFUL TERM
12 HERE WITH HIM. THANK YOU SO MUCH FOR JOINING US.

13

14 **JUAN MARCOS GUTIERREZ:** THANK YOU, LADY CHAIR, YVONNE BURKE. IT
15 IS WITH GREAT HONOR THAT I HAVE THIS OPPORTUNITY TO ADDRESS
16 THE BOARD OF SUPERVISORS. I WANT TO PERSONALLY THANK
17 SUPERVISOR MOLINA, SUPERVISOR BURKE, YAROSLAVSKY, KNABE AND
18 ANTONOVICH FOR HAVING ME TODAY. I JUST WANT TO REAFFIRM OUR
19 COMMITMENT FROM THE MEXICAN GOVERNMENT OF WORKING TOGETHER TO
20 CONTINUE BUILDING THIS GREAT HISTORICAL RELATIONSHIP WITH L.A.
21 COUNTY, ONE THAT IS CHARACTERIZED FOR ITS STRENGTH, ITS
22 NEIGHBORING, ITS FRIENDSHIP. WE ARE GOING TO CONTINUE WORKING
23 IN HEALTH ISSUES, EDUCATIONAL ISSUES, PUBLIC SAFETY ISSUES AND
24 ALL THAT IS IN THE COMMON INTEREST OF BUILDING AND BRINGING
25 TOGETHER OUR COMMUNITY AS ONE. WE HAVE BEEN AND WE'RE GOING TO



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1 CONTINUE BEING GOOD NEIGHBORS, GOOD PARTNERS AND BETTER
2 FRIENDS EVERY DAY. THANK YOU. THANK YOU ALL. [APPLAUSE.]

3

4 **SUP. BURKE, CHAIR:** I'D NOW LIKE TO CALL UP THE HONORABLE
5 JALIYA WICKRAMASURIYA, CONSUL GENERAL OF SRI LANKA. HOW ARE
6 YOU? IT WAS ONLY A LITTLE MORE THAN EIGHT MONTHS AGO THAT THE
7 BOARD OF SUPERVISORS WELCOMED CONSUL GENERAL WICKRAMASURIYA TO
8 HIS NEW POST. DID I MURDER THAT? AND HE ARRIVED FROM ATLANTA,
9 GEORGIA, WHERE HE WAS RESPONSIBLE FOR THE PROMOTION OF CEYLON
10 ROYAL TEA. AND HE BROUGHT US TEA THAT DAY. HE WAS A TOP
11 BUSINESS EXECUTIVE BEFORE JOINING THE SRI LANKA GOVERNMENT
12 UNDER A NEW POLICY TO SHARE THE TALENTS AND EXPERTISE OF THE
13 PRIVATE SECTOR WITH THE FOREIGN SERVICE. AS CHIEF EXECUTIVE
14 OFFICER OF CEYLON ROYAL TEA IN SRI LANKA AND THE UNITED
15 STATES, HE LED HIS PRODUCTS TO WINNING SEVERAL TOP AWARDS FOR
16 INTERNATIONAL QUALITY. HE HAS REPRESENTED SRI LANKA IN MORE
17 THAN 40 COUNTRIES, HELPING TO PROMOTE THE EXPORT INDUSTRY. HE
18 IS HIGHLY RESPECTED AS A SPECIALIST IN INTERNATIONAL
19 MARKETING, BRAND PROMOTION, RESEARCH AND DEVELOPMENT, AS WELL
20 AS QUALITY MANAGEMENT. HE HAS RESIDED HERE IN LOS ANGELES WITH
21 HIS WIFE, PRIYANGA, AND TWO CHILDREN, AGES 14 AND 11. NOW HE
22 AND HIS FAMILY WILL BE MOVING TO WASHINGTON, D.C., WHERE HE
23 WILL TAKE ON THE POSITION OF AMBASSADOR OF SRI LANKA TO THE
24 UNITED STATES. CONGRATULATIONS. OBVIOUSLY, HE HAS BEEN VERY
25 SUCCESSFUL IN HIS LOS ANGELES POST. IN FACT, ONE OF THE MOST



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1 NOTABLE EVENTS OF HIS TENURE WAS THE VISIT LAST SEPTEMBER 28TH
2 OF THE PRESIDENT OF SRI LANKA. HIS EXCELLENCY, MAHINDA
3 RAJAPAKSA, WHOM THE COUNTRY HOSTED WITH A MORNING TEA
4 RECEPTION. WHILE WE CANNOT BE ENTIRELY HAPPY THAT SUCH AN
5 ACCOMPLISHED CONSUL GENERAL IS LEAVING, I CAN SAY WITHOUT
6 RESERVATION THAT THE BOARD OF SUPERVISORS AND MORE THAN 10
7 MILLION RESIDENTS OF THE COUNTY OF LOS ANGELES WISH OUR
8 HONORED CONSUL GENERAL OF HONORED CONSUL GENERAL OF LANKA
9 CONTINUED SUCCESS IN WHAT HAS BEEN AN OUTSTANDING CAREER. WE
10 HAVE CERTAINLY ENJOYED YOUR BEING HERE. WE THANK YOU FOR YOUR
11 SERVICE. [APPLAUSE.]

12
13 **JALIYA WICKRAMASURIYA:** THANK YOU MRS. BURKE, SUPERVISOR
14 YAROSLAVSKY, ANTONOVICH, DON KNABE, AND SUPERVISOR GLORIA
15 MOLINA, MRS. SOB, DISTINGUISHED GUESTS, IT GIVES ME IMMENSE
16 PLEASURE TO BE WITH YOU THIS MORNING. I EXPRESS MY WARM AND
17 SINCERE THANKS TO THE OFFICE OF LOS ANGELES COUNTY BOARD OF
18 SUPERVISORS FOR GIVING ME THE PRIVILEGE OF MEETING ALL OF YOU
19 ON THE EVE OF MY DEPARTURE FROM LOS ANGELES, HAVING WORKED FOR
20 MORE THAN 15 MONTHS AS CONSUL GENERAL FOR SRI LANKA IN LOS
21 ANGELES, TO CALIFORNIA AND TO THE WESTERN STATES. AS THIS IS
22 BY THE GOVERNMENT OF SRI LANKA, AND HIS EXCELLENCY THE
23 PRESIDENT OF SRI LANKA, I HAVE BEEN DESIGNATED TO BE THE SRI
24 LANKA'S ENVOY TO U.S.A. IN WASHINGTON, D.C., AND TO SUPPORT MY
25 MOTHERLAND ON HER ONGOING EFFORTS AND ITS ROADMAP TO ENHANCING



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1 AND STRENGTHENING VERY WARM AN CORDIAL LINKS WITH THE GLOBAL
2 COMMUNITY, ESPECIALLY WITH THE U.S. SRI LANKA IS A SMALL
3 ISLAND NATION WITH ABOUT 20 MILLION PEOPLE WITH AN AREA OF
4 25,000 SQUARE MILES. I WILL ALWAYS REMEMBER WITH A LOT OF
5 GRATITUDE THE WONDERFUL COOPERATION AND ASSISTANCE EXTENDED BY
6 THE LOS ANGELES COUNTY OFFICE DURING THE HISTORICAL AND THE
7 FIRST EVER LANDMARK VISIT BY A HEAD OF STATE FROM SRI LANKA,
8 THE PRESIDENT OF SRI LANKA TO CALIFORNIA. DURING MY LAST
9 WEEK'S MEETING WITH HIS EXCELLENCY, MAHINDA RAJAPAKSA, THE
10 PRESIDENT OF SRI LANKA, HIGHLIGHTED ESPECIALLY THE FRUITFUL
11 DISCUSSION HE HAD WITH MADAME CHAIR, YVONNE BURKE, WHEN HE WAS
12 HERE. I ONCE AGAIN EXTEND MY WARM GRATITUDE TO ALL OF YOU FOR
13 YOUR KIND SUPPORT AND LOOKING FORWARD TO WORKING TOGETHER IN
14 THE FUTURE, TOO. THANK YOU VERY MUCH FOR HAVING ME HERE AND
15 INVITING ME TODAY. THANK YOU.

16
17 **SUP. BURKE, CHAIR:** THANK YOU. [APPLAUSE.] PLEASE KEEP IN TOUCH
18 WITH US. SUPERVISOR YAROSLAVSKY AND ANTONOVICH?

19
20 **SUP. BURKE, CHAIR:** IF THERE'S NO OBJECTION, I WOULD LIKE --
21 THEY HAVE A LARGE GROUP, AND I'D LIKE TO BRING UP A GROUP OF
22 SHERIFFS, AND PARTICULARLY A PERSON THAT WE'RE CALLING A HERO
23 BECAUSE HE IS. ON A QUIET AFTERNOON ON APRIL 12TH IN THE CITY
24 OF COMPTON, AN EXPERIENCED PILOT AND HIS PASSENGER WERE
25 RETURNING TO HAWTHORNE AIRPORT WHEN THEY EXPERIENCED



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1 MECHANICAL DIFFICULTIES WITH THEIR AIRCRAFT. THE PILOT
2 RESPONDED QUICKLY AND ATTEMPTED TO MAKE AN EMERGENCY LANDING
3 AT COMPTON AIRPORT. DESPITE THE CHALLENGING EFFORTS OF THE
4 PILOT, THE AIRCRAFT TRAGICALLY CRASHED INTO TWO HOMES ON THE
5 500 BLOCK OF WEST CYPRUS STREET. LEO WYATT AND HIS WIFE WERE
6 IN THEIR HOME WHEN SUDDENLY AN ENORMOUS BANG SHOOK THEIR HOME.
7 HE IMMEDIATELY REACTED, SEEKING OUT WHAT HAD HAPPENED WHEN HE
8 WITNESSED SMOKE AND DEBRIS AND AN AIRPLANE UPSIDE DOWN IN THE
9 ROOF OF HIS NEIGHBOR'S HOME. WITHOUT HESITATION, HE RAN NEXT
10 DOOR, IMMEDIATELY SEEKING TO HELP ANYONE IN DISTRESS. FIRST
11 APPROACHING THE WRECKAGE OF THE PRIVATE PLANE WHERE HE LOCATED
12 THE PILOT, WHO HE REMOVED FROM THE WRECKAGE, RETURNING AGAIN
13 TO REMOVE THE PILOT'S PASSENGER, BOTH CRITICALLY INJURED IN
14 THE PLANE CRASH. HE RETURNED INTO THE HOME TO LOCATE HIS
15 NEIGHBORS, WHO HAD BEEN IN THE KITCHEN OF THEIR HOME WHEN THE
16 ACCIDENT OCCURRED. BOTH WERE SEVERELY INJURED. LOCAL COMPTON
17 COUNTY FIRE AND SHERIFF PERSONNEL ARRIVED SHORTLY AFTER THE
18 CRASH TO ASSIST IN THE RESCUE OF THE ADDITIONAL VICTIMS IN THE
19 HOME. ALL OF THESE INDIVIDUALS, WITHOUT HESITATION, REACTED
20 QUICKLY, SWIFTLY AND ARE TO BE RECOMMENDED FOR THEIR HEROISM.
21 IT IS A MIRACLE, CONSIDERING THE DAMAGE OF THE AIRCRAFT AND
22 THE SEVERITY OF ALL INJURIES SUSTAINED, THAT THERE WERE NO
23 FATALITIES. WE WISH ALL THE VICTIMS A SPEEDY RECOVERY. BUT ONE
24 THING I JUST FOUND OUT, THAT THIS WAS THE SECOND TIME THAT
25 KENNETH LEO WYATT HAD SAVED SOMEONE IN A PLANE CRASH. 20 YEARS



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1 AGO HE SAYS, THERE WAS A PLANE THAT CRASHED GOING TO COMPTON
2 AIRPORT AND HIT A POLE. HE WENT IN THAT TIME AND SAVED THE
3 PILOT AND HAD AN ACT OF HEROISM. AND IN SPITE OF HIS PREVIOUS
4 EXPERIENCE, HE WENT BACK AND DID THIS AGAIN. AND WE HAVE TO
5 SAY THAT AS WE PRESENT THIS PLAQUE, WE HONOR HIM, AND WE HONOR
6 ALL OF THOSE DISTINGUISHED MEMBERS OF THE COMPTON FIRE
7 DEPARTMENT AND OF OUR SHERIFF'S DEPARTMENT WHO HAVE SAVED SO
8 MANY LIVES. AND SO CONGRATULATIONS TO YOU. AND WE'RE GOING TO
9 MAKE THIS PRESENTATION TO YOU. CONGRATULATIONS. [APPLAUSE.]
10 AND BEFORE I ASK YOU TO SPEAK, I'M GOING TO MAKE SOME
11 PRESENTATIONS. ALLEN OZAWA, COMPTON FIRE DEPARTMENT.
12 [APPLAUSE.] MICHAEL ALLEN, LOS ANGELES COUNTY SHERIFF'S
13 DEPARTMENT. [APPLAUSE.] SEAN HALVORSEN, COMPTON FIRE
14 DEPARTMENT. [APPLAUSE.] ED LOPEZ, LOS ANGELES COUNTY SHERIFF'S
15 DEPARTMENT. [APPLAUSE.] PAUL CASAS. [APPLAUSE.] AND HE OF
16 COURSE IS SHERIFF'S DEPARTMENT. COMPTON FIRE DEPARTMENT,
17 VICTOR LIMAS. [APPLAUSE.] WALBERTO CASTRO, LOS ANGELES COUNTY
18 SHERIFF'S DEPARTMENT. [APPLAUSE.] DANIEL SALAZAR, COMPTON FIRE
19 DEPARTMENT. [APPLAUSE.] IGNACIO GARCIA, LOS ANGELES COUNTY
20 SHERIFF'S DEPARTMENT. [APPLAUSE.] ROBERT DEAN, LOS ANGELES
21 COUNTY SHERIFF'S DEPARTMENT. [APPLAUSE.] MARK RAFFERLLI. HE'S
22 FROM THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT. [APPLAUSE.]
23 JOSEPH MENDOZA, LOS ANGELES COUNTY SHERIFF'S DEPARTMENT. NOW,
24 WE HAVE SOME FIREMEN HERE THAT WE DON'T HAVE THEIR
25 CERTIFICATES, JUST ONE OR TWO, HUH? WE'LL GET THEIRS TO YOU.



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1 I'M GOING TO HAVE TO SEE WHO DID WE MISS? THEY MUST BE THE
2 AMBULANCE OPERATORS? WERE THEY THE AMBULANCE OPERATORS? YEAH,
3 HOLD THAT ONE. WE'LL MAKE SURE THAT WE GET YOURS TO YOU. LET
4 ME ASK LEO WYATT TO COME UP.

5

6 **KENNETH LEO WYATT:** I'D LIKE TO THANK EVERYONE FOR COMING OUT,
7 ESPECIALLY MY WIFE, MY DAUGHTER AND ALSO MY BOSS OF MY
8 EMPLOYMENT, MIKE WILLIAMS. THANK YOU FOR COMING OUT, MIKE, I
9 APPRECIATE IT. I'D JUST LIKE TO SAY THANK YOU TO THE COUNTY OF
10 LOS ANGELES FIRE DEPARTMENT AND ALSO THE SHERIFF'S DEPARTMENT
11 FOR THE QUICK RESPONSE THEY HAD. AND I'D LIKE TO THANK YVONNE
12 BURKE PERSONALLY FOR EVERYTHING SHE'S DONE AND MY NIECE
13 TASHYRA MURRAY, FOR EVERYTHING. THANK YOU VERY MUCH. THIS IS
14 MY WIFE AND MY DAUGHTER.

15

16 **SUP. BURKE, CHAIR:** LET'S GET A LARGE GROUP PICTURE.

17

18 **SUP. BURKE, CHAIR:** I UNDERSTAND YOUR EMPLOYER IS HERE, TOO.
19 WELL, IF YOU WOULD YOU COME UP HERE, WE'RE GOING TO TAKE A
20 PICTURE WITH HIM. AND LET'S GET A BIG PICTURE OF EVERYBODY
21 HERE. HOLD UP YOUR CERTIFICATES FACING. DO WE HAVE EVERYBODY?
22 THANK YOU. CONGRATULATIONS. [APPLAUSE.] I'D LIKE TO INTRODUCE
23 BRING YOUR SONS AND DAUGHTERS TO WORK. WE HAVE A WHOLE GROUP
24 OF OUR EMPLOYEES' SONS AND DAUGHTERS, WOULD YOU STAND UP.
25 THANK YOU FOR BEING HERE. BRING YOUR SONS AND DAUGHTERS TO



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1 WORK DAY. IT'S EARTH DAY. [APPLAUSE.] SUPERVISOR ANTONOVICH,
2 YOU'RE UP NEXT. SORRY IT HAS TAKEN SO LONG BEFORE CALLING ON
3 YOU.

4
5 **SUP. ANTONOVICH:** MADAME CHAIR, TODAY IS THE DAY THAT THE BOARD
6 OF SUPERVISORS HAS DECLARED, WE'RE DECLARING THIS APRIL 24TH
7 AS A DAY OF REMEMBRANCE FOR THE ARMENIAN GENOCIDE OF 1915-1923
8 THROUGHOUT THE COUNTY OF LOS ANGELES TO SECURE CLOSURE,
9 HEALING AND UNDERSTANDING FOR THOSE IMPACTED BY THE GENOCIDE
10 THAT INVOLVED OVER 1.5 MILLION ARMENIANS BEING MURDERED BY THE
11 OTTOMAN EMPIRE. TODAY, LOS ANGELES COUNTY IS THE HOME TO OVER
12 350,000 ARMENIAN AMERICANS WHO ARE WITH US TODAY. TODAY WE ARE
13 HONORED TO HAVE ARCHBISHOP OF THE WESTERN -- MARDOZIAN, ALONG
14 WITH ARCHBISHOP DERDERIAN, THE PRIMATE OF THE WESTERN DIOCESE
15 AND FORMER ARCHBISHOP HOSIPIAN ALONG WITH REVEREND FATHERS,
16 AZINIKIAN, AND AMAJICHIAN, ALONG WITH RITA AVMINAN, OF
17 ARMENIAN RIGHTS COUNCIL OF AMERICA, LEONARD MINUKIAN OF THE
18 ARMENIAN NATIONAL COMMITTEE, AND ZOAB GAMNIMIAN OF THE
19 ARMENIAN RIGHTS COUNCIL, ALONG WITH ADA DAMINJIAN AND SUZIE
20 SAROYAN, OF THE ARMENIAN NATIONAL COMMITTEE. BACK IN THE OLD
21 OTTOMAN EMPIRE, ON OCTOBER 21ST, THE TURKISH GOVERNMENT BEGAN
22 THE EXTERMINATION OF THE ARMENIAN COMMUNITY. RELIGIOUS,
23 POLITICAL, AND INTELLECTUAL ARMENIAN LEADERS WERE AMONG THE
24 1.5 MILLION VICTIMS WHO WERE ARRESTED AND MURDERED. DUE TO
25 THIS TRAGEDY, THE ARMENIAN COMMUNITY IS COMMITTED TO ENSURING



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1 THAT THOSE WHO HAVE DIED DUE TO HUMAN RIGHTS ATROCITIES ARE
2 NEVER FORGOTTEN BY DEDICATING APRIL 24TH, 2008 AS A DAY OF
3 REMEMBRANCE FOR THE ARMENIAN GENOCIDE. BY CONSISTENTLY
4 REMEMBERING AND OPENLY CONDEMNING THOSE ATROCITIES COMMITTED
5 AGAINST ARMENIANS, OUR COUNTY DEMONSTRATES ITS SENSITIVITY TO
6 THE NEED FOR CONSTANT VIGILANCE TO PREVENT SIMLIAR EVENTS IN
7 THE FUTURE. WE ARE ALL PROUD THAT ARMENIA IS NOW A FREE AND
8 INDEPENDENT REPUBLIC, HAVING EMBRACED DEMOCRACY FOLLOWING THE
9 DISSOLUTION OF THE SOVIET UNION. AND I WAS VERY PROUD TO BE A
10 PART OF THE AMERICAN DELEGATION TO OVERSEE THOSE ELECTIONS IN
11 EUROPE,AND WHEN THOSE FREED ELECTIONS WERE TAKING PLACE. LOS
12 ANGELES COUNTY, AS I SAID, IS HOME TO THE LARGEST POPULATION
13 OF ARMENIANS IN THE UNITED STATES AND THEY HAVE ENRICHED OUR
14 COUNTY THROUGH THEIR LEADERSHIP IN THE FIELDS OF BUSINESS,
15 AGRICULTURE, MEDICINE, GOVERNMENT AND THE ARTS. WE ALSO HAVE
16 AN OPPORTUNITY TO URGE SPEAKER PELOSI OF THE HOUSE OF
17 REPRESENTATIVES TO LET THE LEGISLATION THAT'S PASSED THE
18 COMMITTEE TO BE VOTED ON BY THE FULL CONGRESS SO THAT WE CAN
19 BRING ATTENTION TO THE WORLD, THE UNITED STATES OMMITMENT
20 THAT WE URGE AN APOLOGY FROM THE TURKISH GOVERNMENT FOR THESE
21 TYPES OF ATROCITIES THAT HAVE OCCURRED THROUGHOUT ARMENIA. SO
22 ON BEHALF OF THE BOARD OF SUPERVISORS, WE WANT TO GIVE THIS
23 PROCLAMATION TO RECOGNIZE APRIL 24TH AS A DAY OF REMEMBRANCE.
24 AND THEN WE'LL ASK INDIVIDUAL PICTURES BEFORE WE ASK FOR



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1 SPOKESMEN TO SPEAK. TAKE A GROUP PICTURE THEN INDIVIDUAL
2 PICTURES.

3

4 **SPEAKER:** HONORABLE MEMBERS OF THE BOARD OF SUPERVISORS, WE
5 THANK YOU FOR THE INVITATION TO PARTICIPATE IN THIS SPECIAL
6 PRESENTATION OF THE BOARD OF SUPERVISORS AND TO COLLECTIVELY
7 COMMEMORATE THE 93RD ANNIVERSARY OF THE ARMENIAN GENOCIDE. THE
8 ARMENIAN PEOPLE HAVE FOR DECADES FOUGHT TO BRING DUE
9 RECOGNITION OF THE ARMENIAN GENOCIDE AND JUSTICE FOR OUR
10 MARTYRS WHO GAVE THEIR LIVES FOR THE LOVE OF COUNTRY AND OUR
11 FAITH. ALTHOUGH WE HAVE ACHIEVED GREAT STRIDES, THERE IS STILL
12 MUCH TO BE DONE. HOWEVER, WE ARE REASSURED, IN KNOWING THAT WE
13 HAVE THE SUPPORT AND THE ENCOURAGEMENT OF FRIENDS SUCH AS YOU.
14 SUPERVISOR ANTONOVICH AND THESE COUNTY SUPERVISORS, WE THANK
15 YOU FOR HONORING THE LOVING MEMORY OF OUR MARTYRS WITH THIS
16 RESOLUTION PROCLAIMING APRIL 24 AS DAY OF REMEMBRANCE FOR THE
17 ARMENIAN GENOCIDE OF 1915-'23. WE HOPE THAT OTHERS WILL FOLLOW
18 IN YOUR EXAMPLE SO THAT JUSTICE AND TRUTH CAN PREVAIL AND THE
19 TRAGIC CYCLE OF GENOCIDE THAT CONTINUES TODAY IN DIFFERENT
20 PARTS OF THE WORLD CAN FINALLY BE PUT TO AN END. MAY GOD BLESS
21 YOU ALL. THANK YOU VERY MUCH. [APPLAUSE.]

22

23 **SPEAKER:** HONORABLE MEMBERS OF THE BOARD OF SUPERVISORS AND
24 DISTINGUISHED GUESTS. HOMAGE AND COMMEMORATION FOR THE VICTIMS
25 OF THE ARMENIAN GENOCIDE IMPLIES RESPECT FOR THE MEMORY OF THE



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1 VICTIMS. HOMAGE AND COMMEMORATION FOR THE VICTIMS OF THE
2 ARMENIAN GENOCIDE IMPLIES, FOR US, COMMITMENT TO GUARD THE
3 TRADITION, THE FAITH AND THE CULTURE OF OUR FOREFATHERS WHO
4 HAVE GIVEN THEIR LIVES WITH A VISION, WITH A COMMITMENT, WITH
5 PASSION AND SACRIFICE. TODAY WE ARE VERY GRATEFUL FOR THE
6 MEMBERS OF THE BOARD OF SUPERVISORS. WE ARE GRATEFUL FOR THIS
7 FREEDOM-LOVING COUNTRY OF THE UNITED STATES OF AMERICA WHICH
8 HAS EMBRACED US A CENTURY AGO AS ORPHANS, AS SURVIVORS OF THE
9 ARMENIAN GENOCIDE. THIS COUNTRY HAS BECOME A HOME FOR THE
10 ORPHANS AND SURVIVORS. BUT TODAY WE GIVE THANKS TO GOD FOR ALL
11 THE BLESSINGS BESTOWED UPON US WHICH HAS CULTIVATED WITHIN US
12 A NEW SENSE OF COMMITMENT TO MAKE THIS COUNTRY OUR OWN
13 COUNTRY, ALWAYS CHERISHING A SPECIAL LOVE FOR THE ANCESTRAL
14 LAND OF ARMENIA. TODAY WE COMMEMORATE THE 93RD ANNIVERSARY OF
15 THE ARMENIAN GENOCIDE, THE GENOCIDE WHICH HAS BEEN THE FIRST
16 GENOCIDE OF THE 20TH CENTURY. A GENOCIDE YET UNPUNISHED. A
17 GENOCIDE YET TO BE RECOGNIZED AND ACKNOWLEDGED BY THE WORLD. A
18 GENOCIDE WHICH WILL ALWAYS BE REMEMBERED WITH DEEP RESPECT BY
19 ARMENIANS IN ARMENIA AND IN DIASPORA, A GENOCIDE WHICH SHOULD
20 ALSO BE ACKNOWLEDGED BY HUMANITY AT LARGE. MAY THE LORD BLESS
21 YOUR MISSION, HONORABLE MEMBERS OF THE BOARD OF SUPERVISORS.
22 MAY THE LORD BLESS THIS COUNTRY, WHICH CONTINUES TO BE A
23 BLESSING FOR ALL NATIONS, FOR ALL COMMUNITIES, WHICH HAS GIVEN
24 US PEACE AND HOPE AND A VISION TO WORK HAND-IN-HAND FOR A



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1 STRONGER AMERICA AND FOR PEACE OF THE WORLD. MAY THE LORD
2 BLESS THE MEMORY OF THE VICTIMS OF THE GENOCIDE, AMEN.

3

4 **SPEAKER:** GOOD MORNING, HONORABLE MEMBERS OF THE COUNTY BOARD
5 OF SUPERVISORS. THANK YOU VERY MUCH. ON BEHALF OF THE ARMENIAN
6 NATIONAL COMMITTEE, WE WOULD LIKE TO THANK THIS BODY, WHO
7 CONTINUES TO SERVE AS AN EXAMPLE, A BEACON OF LIGHT TO THE
8 NATION ON ISSUES OF IMPORTANCE TO SOCIETY AND THE COMMUNITY.
9 MUCH HAS HAPPENED IN THE PAST YEAR IN THE NAME OF HUMAN RIGHTS
10 AND ENDING THE CYCLE OF GENOCIDE. HOUSE RESOLUTION 106 PASSED
11 THROUGH THE HOUSE COMMITTEE OF FOREIGN AFFAIRS DESPITE
12 UNPRECEDENTED OPPOSITION AND DENIALIST INTIMIDATION BY A
13 SUPPOSED ALLY. THE A.M.C. APPLAUDS THIS BODY FOR ITS
14 LEADERSHIP AND VISION, AND WE ENSURE THAT THE STRUGGLE WILL
15 CONTINUE FOR RECOGNITION OF THE ARMENIAN GENOCIDE. AGAIN,
16 THANK YOU VERY MUCH. [APPLAUSE.]

17

18 **SPEAKER:** SUPERVISORS, ON BEHALF OF ARMENIAN RIGHTS COUNCIL OF
19 AMERICA, I'D LIKE TO THANK YOU FOR YOUR RECOGNITION, YOUR TIME
20 AND YOUR ACKNOWLEDGMENT. AS WE ALL KNOW, TO DENY HISTORY, TO
21 DENY WHAT HAS HAPPENED IS JUST AN INVITATION FOR IT TO REPEAT
22 ITSELF. SO THANK YOU. I TAKE THIS OPPORTUNITY ON BEHALF OF THE
23 RIGHTS COUNCIL OF AMERICA, THANK YOU AGAIN. [APPLAUSE.]

24



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1 **SUP. ANTONOVICH:** TODAY IS A VERY, VERY SPECIAL DAY. WE HAVE A
2 PULITZER PRIZE WINNER BEFORE THE BOARD OF SUPERVISORS. THAT IS
3 MICHAEL RAMIREZ WHO IS THE GREAT PREEMINENT EDITORIAL
4 CARTOONIST WHO JUST WAS THE RECENT RECIPIENT OF THE PULITZER
5 PRIZE. WITH HIM IS ALSO WES MANN, WHO IS THE EDITOR OF I.B.D.,
6 "INVESTORS' BUSINESS DAILY." MANY OF YOU WILL REMEMBER MICHAEL
7 AS THE PREEMINENT EDITORIAL CARTOONIST FOR "THE LOS ANGELES
8 TIMES." BUT WHEN THEY MOVED TO THE LEFT, THEY THOUGHT MICHAEL
9 SHOULD GO, SO HE DID GO, BUT ONLY TO END UP WINNING PULITZER
10 PRIZES AND OTHER GREAT ACHIEVEMENTS IN JOURNALISM AND BEING
11 SUCH A GREAT ASSET TO INVESTOR BUSINESS DAILY WHERE HE IS NOW
12 THE SENIOR EDITOR AND EDITORIAL CARTOONIST. AS I SAID, HE IS
13 THE RECIPIENT OF THE 2008 PULITZER PRIZE FOR EDITORIAL
14 CARTOONING WHICH IS JOURNALISM'S MOST PRESTIGIOUS AWARD. HE
15 COMBINES AN ENCYCLOPEDIA OF KNOWLEDGE OF THE NEWS WITH A
16 CAPTIVATING DRAWING STYLE, WHICH CREATES CONSISTENCY AND
17 OUTSTANDING CARTOONS THAT ARE FRANK, PROVOCATIVE, HUMOROUS,
18 AND THOUGHT PROVOKING. HE'S ALSO HERE WITH HIS MOTHER THIS
19 MORNING. MOST OF US KNOW MICHAEL'S WORK FROM THE "INVESTORS'
20 BUSINESS DAILY," WHERE HE SERVES HIS CARTOONS, AND THEY ARE
21 PUBLISHED DAILY. HIS WORK IS SEEN WORLDWIDE, WITH A
22 DISTRIBUTION OF OVER 450 NEWSPAPERS REPRINTED IN PUBLICATIONS
23 INCLUDING "THE NEW YORK TIMES," "THE NEW YORK POST," "THE
24 WASHINGTON POST," "TIME" MAGAZINE, "U.S. NEWS AND WORLD
25 REPORT." AND "THE L.A. TIMES" WONDERS WHY THEIR CIRCULATION IS



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1 DECLINING. HE'S ALSO A REGULAR CONTRIBUTOR TO "U.S.A. TODAY,"
2 AND A REGULAR GUEST ON THE NEWS HOUR WITH JIM LEHER AND P.B.S.
3 TELEVISION. MICHAEL RECENTLY WON THE 2007 SIGMA DELTA CHI
4 AWARD AMONG JOURNALISM'S MOST PRESTIGIOUS AWARDS. AND THIS IS
5 THE FIFTH AWARD HE HAS WON THIS YEAR. OF THE OF THE FIVE MAJOR
6 AWARDS OF JOURNALISM AND EDITORIAL CARTOONING, MICHAEL NOW HAS
7 WON THREE AND WAS A FINALIST FOR TWO. HE'S ALSO THE 2008
8 WINNER OF THE JOHN FISCHETTI EDITORIAL CARTOON COMPETITION
9 HELD ANNUALLY TO MEMORIALIZE THE PULITZER PRIZE-WINNING
10 EDITORIAL CARTOONIST OF THE SAME NAME. HE WAS A FINALIST FOR
11 THE 2008 SCRIPPS HOWARD FOUNDATION NATIONAL JOURNALISM AWARD
12 AND THE 2008 NATIONAL HEADLINERS AWARD. HE'S A FINALIST FOR
13 THE NATIONAL CARTOONIST'S SOCIETY'S DIVISION AWARD FOR
14 EDITORIAL CARTOONS, WHICH HE HAD WON IN 2007. AND THIS YEAR'S
15 WINNERS WILL BE ANNOUNCED IN MAY. THE STRING OF AWARDS SHOW
16 MICHAEL'S EDITORIAL CARTOONS ARE RESONATING WITH A RANGE OF
17 TOPICS FROM PUTIN TO OBAMA AND HUGO CHAVEZ. HIS STYLE BRINGS
18 ARTISTIC SKILLS, PENETRATING ANALYSIS AND BITING HUMOR TO
19 POLITICS, INTERNATIONAL AFFAIRS, THE ECONOMY. WHERE THE MODERN
20 TREND IN EDITORIAL CARTOONING HAS BEEN TO MAKE SIMPLE JOKES
21 ABOUT CURRENT AFFAIRS, MICHAEL'S CARTOONS ARE DESIGNED TO MAKE
22 A POINT. THE ILLUSTRATIVE STYLE IS UNMATCHED IN EDITORIAL
23 CARTOONING TODAY AND THE POINTS ARE CLEAR AND CONCISE. HE IS A
24 LINCOLN FELLOW. HE'S WON SEVERAL AWARDS DURING HIS CAREER
25 INCLUDING A 1994 PULITZER PRIZE, THE U.C.I. MEDAL FROM THE



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1 UNIVERSITY OF CALIFORNIA, IRVINE, AND THE SIGMA DELTA CHI
2 AWARDS IN 1995 AND 1997. SO WE WISH MICHAEL MANY, MANY MORE
3 YEARS OF SUCCESS IN CARTOONING. AND WE WANT TO GIVE HIM THIS
4 PROCLAMATION. HE WILL SAY A FEW WORDS AND THEN WE'RE GOING TO
5 SHOW YOU SOME OF HIS CARTOONS ON THE SCREEN AS SOON AS MICHAEL
6 SAYS A FEW WORDS. MICHAEL? (APPLAUSE). WES, COME UP.

7

8 **MICHAEL RAMIREZ:** I TOLD WES THAT HE SHOULDN'T HAVE JOINED THAT
9 CULT. I WANT TO THANK THE BOARD AND ESPECIALLY THANK
10 SUPERVISOR ANTONOVICH FOR THIS DEEP HONOR. AN EDITORIAL
11 CARTOON IS A FINE INSTRUMENT OF JOURNALISM. AT TIMES IT'S
12 SHARP AND REFINED, ITS MESSAGE CUTTING QUICKLY TO THE POINT.
13 AT TIMES BLUNT WITH ITS DARK, POWERFUL IMAGERY SEIZING THE
14 READERS' ATTENTION. IT'S ONE OF THE MOST IMPORTANT ELEMENTS
15 THAT BINDS AND CONNECTS THE READERS TO THE NEWSPAPER. AND I
16 THINK IT'S UNFORTUNATE THAT SOME NEWSPAPERS ARE RELINQUISHING
17 THAT VOICE. EDITORIAL CARTOONISTS DRAW CARTOONS TO HAVE AN
18 IMPACT ON THE POLITICAL DIALOGUE OF THE DAY, TO TRY TO
19 INFLUENCE OUR READERS TO ENGAGE IN THEIR CONSTITUTIONAL
20 RESPONSIBILITY OF SELF-GOVERNANCE AND INFLUENCE THOSE WHO
21 GOVERN TO GOVERN RESPONSIBLY AND TO EXPOSE THEM WHEN THEY DO
22 NOT. SOME OF MY CARTOONS MAY MAKE YOU LAUGH. SOME OF MY
23 CARTOONS WILL MAKE YOU CRINGE. BUT HOPEFULLY ALL OF THEM WILL
24 MAKE YOU THINK. EDITORIAL CARTOONISTS DO NOT DRAW EDITORIAL
25 CARTOONS JUST TO MAKE YOU LAUGH. WE DON'T DRAW EDITORIAL



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1 CARTOONS TO WIN AWARDS. WE DRAW CARTOONS TO MAKE A DIFFERENCE.
2 YOU KNOW, I'VE GOT TWO BROTHERS AND TWO SISTERS THAT ARE
3 DOCTORS. I WANTED TO BE A DOCTOR MYSELF. AND FORTUNATELY FOR
4 THE PUBLIC, I SAVED MANY LIVES BY BECOMING A JOURNALIST,
5 INSTEAD. [LAUGHTER.] I WAS GIVING A SPEECH IN CHICAGO A COUPLE
6 WEEKS AGO, AND ONE OF THE QUESTIONS THAT THE AUDIENCE ASKED ME
7 WAS: DO YOU EVER GET DEATH THREATS? AND WHEN WAS THE FIRST ONE
8 THAT YOU RECEIVED? AND OF COURSE PEOPLE ARE PASSIONATE ABOUT
9 THEIR POLITICS, SO I GET THEM ALL THE TIME. BUT I RECALL THE
10 FIRST DEATH THREAT I RECEIVED WAS WHEN I TOLD MY PARENTS I
11 WASN'T GOING TO MED SCHOOL. [LAUGHTER.] I WANT TO THANK MY
12 MOTHER. SHE'S JUST THE BEST MOTHER IN THE WORLD. AND I AM
13 BLESSED WITH A WONDERFUL FAMILY. [APPLAUSE.] I WANT TO THANK
14 WES MANN AND WILLIAM J. O'NEIL FOR GIVING ME THE OPPORTUNITY
15 TO FORCE MY VIEWS ON AN UNSUSPECTING PUBLIC WITH MY EDITORIAL
16 CARTOONS AND THE IMPACT I'M HAVING ON THE EDITORIAL PAGE, THE
17 I.B.D. EDITORIAL PAGE BEING THE BEST EDITORIAL PAGE IN THE
18 COUNTRY. AND I GUESS I SHOULD THANK POLITICIANS, BECAUSE I
19 REALLY COULDN'T HAVE DONE IT WITHOUT THEM. SO THANK YOU FOR
20 HAVING ME HERE TODAY AND THANK YOU FOR THIS WONDERFUL HONOR.
21 [APPLAUSE.]

22

23 **SUP. ANTONOVICH:** IF YOU LOOK ON THE SCREEN, THESE ARE HIS
24 CARTOONS THAT HE'S DONE. THAT'S CBS NEWS, THE ANCHOR.

25



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1 **SUP. ANTONOVICH:** I DON'T KNOW IF MIKE WOULD LIKE TO TAKE A
2 LITTLE DOG HOME WITH HIM, BUT WE HAVE A SHIATSU MIX FEMALE
3 NAMED GYPSY WHO IS ONLY TWO YEARS OLD. SHE COMES WITH TWO RED
4 BOWS AND A BEAUTIFUL RED SWEATER. SO SHE'S LOOKING FOR A HOME.
5 AS I SAID, SHE'S TWO YEARS OLD. ANYBODY WHO WOULD LIKE TO
6 ADOPT HER? YOU CAN CALL 562-728-4644. OR ANYBODY IN THE
7 AUDIENCE? VERY SWEET. MY SECRETARY HAS ONE AND IT RUNS AROUND
8 THE OFFICE. IT'S MOSTLY HOUSE TRAINED. MOSTLY. [LAUGHTER.]
9 THANK YOU.

10

11 **SUP. MOLINA:** THANK YOU, MADAME CHAIR. MAY I ASK A WHOLE GROUP
12 OF CHAMPIONS TO COME UP AND JOIN ME? THEY BROUGHT THEIR AWARD-
13 WINNING FIRST PLACE TROPHY. THEY DIDN'T BRING THEIR
14 INSTRUMENTS. AND WE'RE SORRY ABOUT THAT. BUT THERE'S C.D.S FOR
15 EACH OF YOU. SO THAT'S THE BEST THAT WE COULD DO. IT'S A LARGE
16 GROUP, BUT A VERY, VERY PROUD GROUP. AND THEY ARE THE ARROYO
17 HIGH SCHOOL JAZZ BAND. WE'RE VERY, VERY PROUD OF THEM. THEY'RE
18 FROM THE CITY OF EL MONTE. THE MEMBERS OF THE BAND THAT ARE
19 WITH US TODAY ALONG WITH THEIR BAND DIRECTOR, JOE MASSARO,
20 THANK YOU SO MUCH, ALONG WITH THEIR PRINCIPAL, KEITH
21 RICHARDSON. THANK YOU SO MUCH FOR JOINING US. AND OF COURSE
22 SCHOOL BOARD MEMBER ESTELLA TORRES-SIEGRIST. WELL OVER THE
23 PAST THREE YEARS, THIS EXCEPTIONAL GROUP OF MUSICIANS HAS
24 RECEIVED NUMEROUS FIRST PLACE AWARDS IN REGIONAL COMPETITION.
25 AND THEY CONTINUE TO CHALK UP AWARDS AND VARIOUS ACCOLADES.



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1 BUT TODAY WE'RE HONORING THEM FOR INCREDIBLE FIRST PLACE WIN
2 AT A RECENT NATIONAL COMPETITION IN NEW YORK. TODAY I'M PROUD
3 TO RECOGNIZE THE ARROYO HIGH SCHOOL JAZZ BAND FOR EARNING THE
4 COVETED GOLD AWARD AT THE HERITAGE MUSIC FESTIVAL AND NATIONAL
5 COMPETITION. THE BAND OUTSCORED SCHOOLS IN NEW YORK, MAINE,
6 WISCONSIN, VIRGINIA, AND GEORGIA. AND THEY HAVE THE
7 DISTINCTION OF BEING THE ONLY HIGH SCHOOL JAZZ BAND WEST OF
8 THE MISSISSIPPI INVITED TO PARTICIPATE IN THIS VERY, VERY
9 PROMINENT NATIONAL COMPETITION. WE'RE SO VERY, VERY PROUD OF
10 THEM. THEY REALLY DESERVE TREMENDOUS ACCOLADES FROM ALL OF US.
11 THIS IS A VERY COMMITTED AND TENACIOUS GROUP OF STUDENTS AND
12 ADMINISTRATORS. IN ORDER TO PARTICIPATE IN THIS VERY
13 PRESTIGIOUS COMPETITION, NOT ONLY DID THEY WORK HARD, BUT THEY
14 ALSO HAD TO RAISE THE FUNDS BY PERFORMING AT THE PASADENA JAZZ
15 INSTITUTE AND VARIOUS TIMES AT THE EL MONTE COMMUNITY CENTER.
16 SO I AM VERY PROUD THAT ON BEHALF OF THE BOARD OF SUPERVISORS,
17 WE WANT TO RECOGNIZE THE ARROYO HIGH SCHOOL JAZZ BAND AND
18 APPLAUD THEM FOR THEIR IMPRESSIVE ACHIEVEMENTS AND MOST
19 IMPORTANT FOR THIS TREMENDOUS AWARD. CONGRATULATIONS.
20 [APPLAUSE.] I WOULD ASK THE PRINCIPAL AND THE BOARD MEMBER TO
21 COME UP AND JOIN ME FOR A VERY SPECIAL PRESENTATION. AND BAND
22 MANAGER. I WOULD LIKE TO PRESENT YOU WITH THIS AWARD. THIS IS
23 FROM THE BOARD OF SUPERVISORS. WE'RE VERY, VERY PROUD OF ALL
24 OF YOU. AND WE WANT TO CONGRATULATE THE BAND. SO SHARE WITH
25 ME. ARE YOU GOING TO SPEAK ON BEHALF OF THE GROUP? PLEASE.



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1

JOE MASSARO: THANK YOU, MRS. MOLINA, FOR RECOGNIZING US TODAY.
I HAVE TO SAY IT WAS QUITE A STRUGGLE. THIS WAS THE FIRST TIME
THAT THIS GROUP HAS BEEN ABLE TO PUT TOGETHER THIS TYPE OF A
TRIP. AND SHE MENTIONED BRIEFLY THE FUNDRAISING EFFORTS. I
DON'T KNOW IF YOU'RE AWARE, BUT EACH STUDENT HAD TO RAISE
\$1200. AND FOR THEM, THAT'S QUITE A BIT, WHEN USUALLY OUR
TRIPS COST \$400 A YEAR. WHEN I ANNOUNCED THAT WE WERE GOING TO
NEW YORK, THEY WERE ALL VERY EXCITED UNTIL I TOLD THEM HOW
MUCH IT WAS GOING TO COST. I WAS A RESIDENT OF NEW YORK FOR A
LITTLE OVER A YEAR, AND HAVING WORKED AND LIVED IN MANHATTAN,
AND COMING TO SOUTHERN CALIFORNIA TO TEACH, I WANTED TO GIVE
MY STUDENTS THAT EXPERIENCE OF WORKING MUSICIANS IN NEW YORK
CITY. SO WE PURPOSELY DID NOT CHARTER A BUS. WE RODE SUBWAYS.
WE RODE TRAINS. WE WALKED A LOT, IN SOMETIMES VERY COLD WIND.
IN FACT, YOU COULD ALWAYS TELL WHO THE BAND FROM CALIFORNIA
WAS, BECAUSE EVERY TIME THE WIND KICKED UP, MY STUDENTS WOULD
MAKE CERTAIN EXCLAMATIONS THAT LET EVERYONE KNOW WE WERE THE
BAND FROM CALIFORNIA. I WAS BORN IN EL MONTE, SO I AM A LOCAL
L.A. COUNTY RESIDENT. MY PARENTS BOTH GRADUATED FROM EL MONTE
HIGH SCHOOL AND I GREW UP IN SOUTHERN CALIFORNIA. BUT I DID
LIVE IN NEW YORK FOR A WHILE AND I WAS BROUGHT BACK TO
CALIFORNIA BECAUSE OF THIS GROUP. I'VE BEEN WITH THEM NOW
THREE YEARS. AND EVEN THOUGH THEY WERE A FLEDGLING BAND OF
MUSICIANS, I THINK THEY'VE PROVEN, THROUGH THEIR EFFORTS AND



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1 THROUGH THEIR ABILITY TO LEARN AND ACT PROFESSIONALLY AND
2 REPRESENT L.A. COUNTY AND ARROYO HIGH SCHOOL WITH PRIDE, THAT
3 THEY'VE COME A LONG WAY. AND THIS RECOGNITION TODAY REALLY IS
4 THE PINNACLE OF ALL OF THEIR EFFORTS. SO THANK YOU AGAIN FOR
5 RECOGNIZING THESE KIDS BECAUSE THEY ARE OUR FUTURE. AND,
6 REMEMBER, THEY'RE GOING TO BE TAKING CARE OF US SOME TIME IN
7 THE FUTURE. SO I WANT TO MAKE SURE THAT WE HAVE REALLY
8 COMPETENT PEOPLE. AND I WILL TELL YOU, I FEEL VERY SECURE
9 ABOUT MY FUTURE IF THESE ARE THE GUYS TAKING CARE OF ME IN MY
10 OLD AGE. AND YOU SHOULD, AS WELL. THANK YOU VERY MUCH.

11 [APPLAUSE.]

12

13 **SUP. MOLINA:** WE WANT TO THANK MR. MASSARO. IT IS THROUGH HIS
14 LEADERSHIP THAT HAS PROVIDED INSPIRATION FOR ALL OF THESE
15 YOUNG PEOPLE TO SUCCEED. AND WE WANT TO THANK YOU FOR THE
16 LEADERSHIP YOU PROVIDING. BUT ALSO, OUR SCHOOL BOARD MEMBER
17 IS VERY, VERY PROUD OF THE STUDENTS, AND SHE WANTS TO SHARE
18 HER COMMENTS. PLEASE.

19

20 **ESTELLA TORRES-SIEGRIST:** WELL, THE ONLY THING THAT I WANT TO
21 LET YOU TO KNOW IS THAT WE, THE BOARD OF TRUSTEES OF EL MONTE
22 JUNIOR HIGH SCHOOL, WE ARE FEELING THANKS TO THESE STUDENTS
23 THAT WE ARE DOING A GOOD JOB. AND WE ARE GOING IN THE RIGHT
24 TRACK IN OUR LIVES BECAUSE THANKS TO THESE STUDENTS, WE ARE
25 GOING TO KEEP WORKING VERY HARD FOR THEM. NOW, THE WEST IS



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1 GETTING VERY IMPORTANT IN THE EAST. THANK YOU VERY MUCH.

2 [APPLAUSE.]

3

4 **SUP. MOLINA:** I WOULD HAVE ASKED THE STUDENTS TO BRING THEIR
5 INSTRUMENTS AND PERFORM FOR US, BUT SINCE IT WAS A BOARD DAY
6 WITH THE BUDGET AND SO MUCH GOING ON, WE DIDN'T GET A CHANCE
7 TO DO THAT. BUT I'M GOING TO INVITE THEM AGAIN IN THE FUTURE
8 TO COME AND PERFORM FOR US. BUT IN THE INTERIM.

9

10 **JOE MASSARO:** WE HAVE A CONCERT MAY 15TH.

11

12 **SUP. MOLINA:** OH, THEY HAVE A CONCERT MAY 15TH. WHERE?

13

14 **JOE MASSARO:** AT ARROYO HIGH SCHOOL.

15

16 **SUP. MOLINA:** AT ARROYO HIGH SCHOOL. INVITING EVERYONE TO COME
17 OUT THERE. BUT THEY DID BRING C.D.S FOR EACH OF US ON THE
18 BOARD TO ENJOY THEIR MUSIC. THANK YOU SO MUCH AND
19 CONGRATULATIONS VERY MUCH TO ALL OF YOU. VERY, VERY DESERVING.

20 [APPLAUSE.]

21

22 **SUP. BURKE, CHAIR:** I'D LIKE TO CALL FORWARD JOAN JACKSON,
23 BOARD MEMBER OF SAFETYBELT- SAFE U.S.A. SHE COMES TO US EVERY
24 YEAR TO MAKE SURE WE STAY ON TOP OF THIS. THE NUMBER ONE
25 PREVENTABLE CAUSE OF DEATH AND INJURY TO CHILDREN AND YOUNG



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1 ADULTS IS AUTOMOBILE COLLISIONS. MORE THAN 100 CHILD
2 PASSENGERS UNDER 16 ARE KILLED AND MORE THAN 15,000 INJURED IN
3 AUTOMOBILE ACCIDENTS. AND THAT'S EVERY YEAR. UP TO 71 PERCENT
4 OF THESE CHILDREN WOULD STILL BE ALIVE IF THEY HAD BEEN
5 PROPERLY RESTRAINED IN CRASH-TESTED SAFETY SEATS, BOOSTERS AND
6 SAFETY BELTS. THE STATE OF CALIFORNIA HAS RULED THAT UNTIL A
7 CHILD IS SIX YEARS OF AGE OR 60 POUNDS, THEY MUST BE
8 RESTRAINED IN SAFETY SEATS OR BOOSTERS IN THE BACK SEAT WHEN
9 RIDING IN A MOTOR VEHICLE, AND THAT ALL OCCUPANTS MUST BE
10 PROPERLY RESTRAINED IN SAFETY SEATS OR SAFETY BELTS. IT'S MY
11 PLEASURE TO PRESENT THIS PRESENTATION TO JOAN JACKSON OF
12 SAFETY BELT SAFE U.S.A. AS A LOS ANGELES COUNTY BOARD
13 PROCLAIMS APRIL 20TH THROUGH THE 26TH AS SAFETY SEAT CHECKUP
14 WEEK. THANK YOU SO MUCH, JOAN, FOR BEING HERE. [APPLAUSE.] AND
15 I HAVE TO ADD, EVERY TIME I HEAR OR READ WHERE THERE WAS A
16 YOUNG PERSON INVOLVED IN AN ACCIDENT AND A FATALITY AND THEY
17 SAY THEY WERE NOT HAVING SAFETY BELTS, IT REALLY IS JUST
18 REALLY SO UNFORTUNATE AND SO UNNECESSARY. THANK YOU SO MUCH.

19

20 **JOAN JACKSON:** THANK YOU. THANK YOU VERY MUCH. PEOPLE IN MY AGE
21 RANGE SAY "I DON'T NEED SEAT BELTS." AND MY CHILDREN GREW UP
22 OKAY." BUT THE SPEED LIMIT WAS NOT 65 MILES PER HOUR AND WE
23 DIDN'T HAVE ANY FREEWAYS WHEN I GREW UP. AND, SECOND, A MIGHTY
24 OAK TREE DID NOT START OUT THAT WAY. IT WAS ONCE A LITTLE
25 ACORN. AND SO I DON'T MIND BEING A CHILDREN'S HEALTH ACORN AND



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1 ONE DAY HEALTH AND EDUCATION WILL BE A MIGHTY OAK TREE. THANK
2 YOU.

3
4 **SUP. BURKE, CHAIR:** THANK YOU FOR CONTINUING TO DO THIS. THANK
5 YOU. [APPLAUSE.] AND NOW WE'D LIKE TO CALL FORWARD THE HUMAN
6 RELATIONS COMMISSION EXECUTIVE DIRECTOR, ROBERT TOMA AND ALL
7 "TEENS MAKE A DIFFERENCE 2007" REPRESENTATIVES. THE HUMAN
8 RELATIONS COMMISSION WAS RECENTLY SELECTED AS ONE OF THE
9 NATIONAL AWARD WINNERS, ALONG WITH SIX COLLABORATING AGENCY
10 PARTNERS FOR THEIR EFFORTS INVOLVED IN THE PLANNING OF THE
11 SECOND ANNUAL "TEEN MAKE A DIFFERENCE DAY." "TEENS MAKE A
12 DIFFERENCE DAY 2007" PROMOTED AND ASSISTED TEENS WITH
13 COMMUNITY SERVICE PROJECTS, AND ENCOURAGEMENT TO MAKE A
14 DIFFERENCE IN THEIR COMMUNITIES. CREATING AN INCREASED
15 UNDERSTANDING AND APPRECIATION OF OTHER RACES AND CULTURES IS
16 CONSISTENT WITH THE HUMAN RELATIONS COMMISSION'S HIGH SCHOOL
17 YOUTH INITIATIVE, ZERO HOUR, NO HATERS HERE. THE COMMISSION
18 PARTNERED WITH A NUMBER OF AGENCIES AND DEPARTMENTS: CONNECT
19 L.A., LOS ANGELES CITY PARKS AND RECREATION, L.A. JUNIOR
20 CHAMBER OF COMMERCE, L.A. UNIFIED SCHOOL DISTRICTS, HEALTH
21 EDUCATION PROGRAMS, AND BEYOND THE BELL BRANCH L.A., L.A.
22 CONSERVATION CORPS, CLEAN AND GREEN PROGRAM, L.A. COUNTY PARKS
23 AND RECREATION, AND POSEIDON SCHOOL. OVER 3,000 TEENS
24 PARTICIPATED IN 65 DIFFERENT PROJECTS IN OVER 20 CITIES
25 THROUGHOUT THE COUNTY. THE COUNTY-WIDE EFFORT WILL BE



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1 RECOGNIZED ON APRIL 27TH IN U.S.A. WEEKEND MAGAZINE INSERT IN
2 SUNDAY'S NEWSPAPER NATIONWIDE. AND SO TEENS FROM JESSE OWENS
3 PARK, SOUTH AQUATICS WILL BE FEATURED, THE TEENS ORGANIZED A
4 SUCCESSFUL SWIMATHON THAT RAISED MONEY AND COLLECTED CANNED
5 FOODS FOR DISTRIBUTION TO NEEDY FAMILIES BY THE AMERICAN RED
6 CROSS. IT'S MY PLEASURE TO PRESENT THIS SCROLL TO ROBIN TOMA,
7 EXECUTIVE DIRECTOR OF THE LOS ANGELES HUMAN RELATIONS
8 COMMISSION AND ALL PARTNERING ORGANIZATIONS IN RECOGNIZING
9 THEIR SUPPORT OF YOUTH THROUGHOUT L.A. COUNTY. WE HAVE THE
10 CHAIRMAN HERE TOO, RIGHT? OH MY, YES, I SEE. OKAY.

11

12 **MARJORIE MATSUSHITA:** I'D LIKE TO SPEAK.

13

14 **SUP. BURKE, CHAIR:** VERY, VERY BRIEF REMARKS.

15

16 **ADRIAN BELL:** VERY, VERY BRIEFLY, I'M ADRIAN BELL, PRESIDENT OF
17 LOS ANGELES HUMAN RELATIONS COMMISSION, JOINED BY TWO
18 COMMISSIONERS, BILL LAMBERT AND VITO CANELLA. AND I WANT TO
19 ASK ROBIN TOMA, OUR EXECUTIVE DIRECTOR, TO PRESENT ALL OF OUR
20 PARTNERS. AND BEFORE THAT, I WANT TO THANK THEM, TOO,
21 GENERALLY, SUPERVISOR BURKE.

22

23 **SUP. BURKE, CHAIR:** WE'LL MAKE THE PRESENTATION TO THEM AS HE
24 CALLS THEIR NAME UP.

25



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1 **ROBIN TOMA:** OKAY, THANK YOU, SUPERVISOR BURKE, THANK YOU,
2 MEMBERS OF THE BOARD. JUST YESTERDAY WE WERE GATHERED TO HONOR
3 THE MANY VOLUNTEERS OF THE COUNTY WHO GIVE COUNTLESS HOURS TO
4 HELP MAKE THIS COUNTY A BETTER PLACE. AND IT'S SO WONDERFUL
5 NOW TO BE HERE TO TALK ABOUT NOT JUST COUNTY RECOGNITION BUT
6 NATIONAL RECOGNITION FOR SOMETHING THAT WE DID LAST YEAR
7 HOPING, BUT NOT BELIEVING THAT WE WOULD END UP IN THE TOP 10
8 OF ALL THE PROJECTS AROUND THE COUNTRY. WE SAW TEENS MAKE A
9 DIFFERENCE DAY TO BE AN OPPORTUNITY TO ASK ALL OF OUR YOUNG
10 PEOPLE TO MAKE AN EXTRA EFFORT TO NOT JUST DO COMMUNITY
11 SERVICE, NOT TO JUST GIVE TO THE COMMUNITY, BUT TO JOIN WITH
12 OTHERS THAT THEY MAY NOT NORMALLY BE WITH TO CROSS LINES OF
13 RACE, ETHNICITY OR OTHER DIVISIONS, TO COME TOGETHER AND DO
14 SOMETHING GOOD. AND WE KNOW THAT OUT OF THAT DAY, IT'S NOT
15 JUST DOING SOMETHING GOOD FOR THE COMMUNITY, BUT IT ACTUALLY
16 TURNS INTO REALIZING HOW GOOD IT CAN FEEL TO BE A VOLUNTEER.
17 AND IT CAN LEAD TO LIFE-LONG VOLUNTEERS IN THE COMMUNITY. OF
18 COURSE, SOMETHING LIKE THIS DOES NOT HAPPEN WITHOUT THE
19 COLLABORATION OF A LOT OF PEOPLE AND A LOT OF KEY AGENCIES.
20 AND I JUST WANT TO TAKE A MOMENT TO RECOGNIZE THEM. I HAVE
21 FOUND IT HERE. THANK YOU, SUPERVISOR BURKE. FIRST OF ALL, I
22 WANT TO SAY THAT ONE OF THE KEY COLLABORATORS WAS CONNECT
23 L.A., MARJORIE MATSUSHITA WITH BOARD MEMBERS JOANNE KUMAMOTO
24 RENATA ELDER ARE HERE WITH US TODAY. I WANT TO RECOGNIZE THEM
25 AND CONGRATULATE THEM. AND MARJORIE WILL SPEAK TO YOU



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1 MOMENTARILY. MARJORIE IS A COFOUNDER OF CONNECT L.A. IT WAS
2 HER IDEA TO LAUNCH TEENS MAKE A DIFFERENCE DAY IN L.A. AND TO
3 PARTNER WITH THE HUMAN RELATIONS COMMISSION TO MAKE IT A
4 COUNTY WIDE INITIATIVE. CARL COOPER OF THE L.A. CITY
5 DEPARTMENT OF PARKS AND REC, ALONG WITH --

6

7 **SUP. BURKE, CHAIR:** WE WILL MAKE THE PRESENTATION RIGHT HERE.

8

9 **ADRIAN BELL:** OKAY.

10

11 **MARJORIE MATSUSHITA:** YOU KNOW, IT ISN'T EVERY DAY THAT LOS
12 ANGELES GETS, THE COUNTY, GETS SUCH WONDERFUL REVIEWS
13 THROUGHOUT THE COUNTRY. AND IT TOOK A BUNCH OF KIDS TO GET
14 NATIONAL RECOGNITION. AND I THINK WE'RE VERY FORTUNATE. WE
15 STARTED CONNECT L.A., STARTED THIS PROJECT IN 2006 AND WE
16 WEREN'T SURE THAT WHEN WE ASKED THE STUDENTS, WE REALLY WANTED
17 THE KIDS IN THE COMMUNITY, BACK IN THE NEIGHBORHOOD, TO SEE IF
18 THEY REALLY WOULD BE DOING SOMETHING WORTHWHILE FOR THE
19 COMMUNITY. AND IT WAS FASCINATING WHEN WE GOT GOING. AND THE
20 COLLABORATIVE THAT DEVELOPED FROM IT HAS BEEN TOGETHER
21 THROUGHOUT THIS PROJECT. AND I REALLY WANTED TO THANK THE
22 RECREATION PARKS DEPARTMENT FOR THE CITY, THEY HAVE BEEN
23 DYNAMITE. THE JUNIOR CHAMBER OF COMMERCE, WHO GAVE MONEY AND
24 GOT ALL THE GOODIES THAT THE KIDS GOT, THE BALLOONS AND PINS
25 AND SO FORTH. THE LOS ANGELES CONSERVATION CORPS THAT ALWAYS



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1 MADE ROOM FOR US AND OFFERED TO MAKE SUPPLIES READY FOR WHEN
2 THE KIDS WENT OUT INTO THE COMMUNITY TO DO THINGS. AND THE
3 POSEIDON SCHOOL WHERE I SAT WITH ONE OF THEIR ASSISTANTS TO
4 REALLY DESIGN THE PROJECT AND REALLY HELP DESIGN ALL THE
5 ARTWORK WHEN WE STARTED. BUT I REALLY WANTED TO TELL YOU ABOUT
6 WHAT THESE KIDS HAVE DONE. AND I THINK THAT YOU'LL BE SHOCKED.
7 IT WAS AMAZING WHEN WE WENT BACK AND ASKED THE KIDS TO DESIGN
8 WHAT THEY WANTED TO DO. AND WE REALLY DIDN'T EXPECT THEM TO DO
9 THINGS, THE WONDERFUL THINGS THAT THEY'VE DONE. BUT THERE WAS
10 A GROUP THAT DECIDED THAT THEY WANTED TO FEED THE HUNGRY. SO
11 THEY GOT THEIR ADULTS TO HELP THEM AND THEY FED 200 HOMELESS
12 PEOPLE DOWN ON SKID ROW. ANOTHER GROUP DECIDED THEY WOULD HAVE
13 A BAZAAR. THEY RAISED \$500 AND THEY DEDICATED THAT TO THE CITY
14 OF HOPE. WE HAD ANOTHER GROUP OF YOUNGSTERS THAT DECIDED TO
15 MAKE DINNER FOR THE HOMELESS SHELTER. AND THEY REALLY DID AN
16 EXCITING JOB. ANOTHER GROUP DECIDED THEY WANTED TO TAKE CARE
17 OF THE ANIMALS, AND THEY MADE TOYS AND SO FORTH. AND IF YOU
18 COULD READ WHAT THEY SAID ABOUT THE COMMUNITY, OTHERS WANTED
19 TO CLEAN UP THEIR COMMUNITY BECAUSE THEY WANTED TO BE PROUD.
20 SO IF YOU REALLY WOULD TAKE TIME TO READ THESE AND EVALUATE,
21 YOU WILL BE VERY PROUD. AND WHEN I WENT TO HAVE THE PICTURES
22 TAKEN--

23

24 **SUP. BURKE, CHAIR:** OKAY, WE'RE GOING TO HAVE TO INTRODUCE THE
25 NEXT PERSON. WOULD YOU LIKE TO HOLD THIS?



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1

2 **ROBIN TOMA:** JUST SO ALL THE SUPERVISORS CAN KNOW, WE HAVE
3 ADVANCE COPIES OF THE "U.S.A. WEEKEND" MAGAZINE ON WHICH WE
4 ARE ON THE COVER. AND I HAVE BROUGHT A COPY FOR EACH OF YOU.
5 I'LL GO AHEAD AND PROCEED TO THE NEXT HONOREE, WHICH IS CARL
6 COOPER OF THE L.A. CITY DEPARTMENT OF RECS, WHO ALONG WITH ANN
7 VOLMER AND THEIR CLASS PARKS PROGRAM ARE RESPONSIBLE FOR OVER
8 50 PERCENT OF THE YOUTH INITIATIVE TEENS MAKE A DIFFERENCE
9 PROJECTS IN BOTH 2006 AND 2007. WE HAVE DOCTOR LORI VALANT OF
10 L.A. UNIFIED SCHOOL DISTRICT TITLE IV SAFE AND DRUG FREE
11 SCHOOLS HEALTH EDUCATION PROGRAMS, ALONG WITH SCOTT MISUDA.

12

13 **SUP. BURKE, CHAIR:** L.A. UNIFIED SCHOOL DISTRICT?

14

15 **ROBIN TOMA:** WE ALSO HAVE ROBERT YAMAMOTO, EXECUTIVE DIRECTOR
16 OF THE L.A. JUNIOR CHAMBER OF COMMERCE. WE HAVE TIFFANY
17 ALDRICH OF THE CONSERVATION CORPS CLEAN AND GREEN PROGRAM. WE
18 HAVE OUR RUSS GUINEY, EXECUTIVE DIRECTOR OF L.A. COUNTY'S
19 DEPARTMENT OF PARK AND RECREATION PROGRAM, WITH COMMISSIONER
20 STAN LEE AND PARK STAFF. WE HAVE ELAINE CONDO MCKUEN,
21 EXECUTIVE DIRECTOR OF POSEIDON SCHOOL. WE HAVE CAROL DONAHUE
22 FROM L.A.U.S.D. BEYOND THE BELL. AND LAST BUT LEAST JUST
23 WANTED TO MENTION THAT WE HAVE THE PEOPLE WHO REALLY MADE IT
24 HAPPEN ON THE COMMISSION STAFF IS RICHARD VIRCHES, OUR CHIEF
25 DEPUTY DIRECTOR AND JUAN WESO, WHO AS A VOLUNTEER WAS



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1 VOLUNTEER OF THE YEAR AWARD AND IS HERE WITH US TODAY, WHO
2 REALLY WAS AT THE HUB OF ALL OF THIS AND MADE IT HAPPEN. SO
3 THANK YOU. [APPLAUSE.]

4

5 **SUP. BURKE, CHAIR:** LET'S GET A PICTURE OF EVERYONE.

6

7 **SUP. BURKE, CHAIR:** WE HAVE ADRIAN DUFF WHO IS A COMMISSIONER,
8 BILL LAMBERT AND OTHER COMMISSIONERS.

9

10 **SPEAKER:** CONGRATULATIONS ARE IN ORDER FOR YOU.

11

12 **SUP. BURKE, CHAIR:** THANK YOU. THAT CONCLUDES MY PRESENTATION.
13 SUPERVISOR YAROSLAVSKY?

14

15 **SUP. YAROSLAVSKY:** MADAME CHAIR, I'D LIKE TO ASK NYLA ARSLANIAN
16 TO COME JOIN ME HERE. THERE SHE IS. AND OSCAR IS GOING TO COME
17 WITH HER, THAT'S GOOD. I'M HONORED TO PRESENT THIS
18 PROCLAMATION TO NYLA ARSLANIAN, WHO CURRENTLY SERVES WITH
19 DISTINCTION AS THE PRESIDENT OF THE HOLLYWOOD ARTS COUNCIL AND
20 EDITOR OF DISCOVER HOLLYWOOD PUBLICATIONS. SHE IS A RECOGNIZED
21 PIONEER IN THE CULTURAL TOURISM MOVEMENT IN LOS ANGELES AND
22 ONE OF ITS STRONGEST ADVOCATES FOR THE ARTS. NYLA'S CONCERN
23 FOR THE HOLLYWOOD COMMUNITY DREW HER TO THE NEWLY FORMED
24 HOLLYWOOD ARTS COUNCIL IN 1978, WHERE SHE ASSUMED THE POSITION
25 OF PRESIDENT IN 1981, DEDICATED TO ADVANCING ITS MISSION TO



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1 PROMOTE, NURTURE AND SUPPORT THE ARTS OF HOLLYWOOD. NYLA WAS
2 INSTRUMENTAL IN CREATING THE ORGANIZATION'S FIRST SURVEY
3 BOOKLET FUNDED BY THE CITY OF LOS ANGELES AND WIDELY
4 DISTRIBUTED THROUGHOUT THE COMMUNITY. IN 1982, HELPED
5 ESTABLISH THE DISCOVER HOLLYWOOD, A SUMMER FESTIVAL OF THE
6 ARTS PUBLICATION, AS AN ANNUAL PROJECT OF THE HOLLYWOOD ARTS
7 COUNCIL AND FOR WHICH SHE CONTINUES TO SERVE AS EDITOR. NYLA
8 HAS DURING THE COURSE OF HER 30 YEARS OF THE INVOLVEMENT OF
9 HOLLYWOOD SERVED ON THE BOARDS OF HOLLYWOOD CHAMBER OF
10 COMMERCE AND STAGES THEATER AS WELL AS VICE PRESIDENT OF THE
11 BARNSDALL ART PARK FOUNDATION AND IS A BOARD MEMBER OF THE
12 GREATER GRIFFITH PARK NEIGHBORHOOD COUNCIL. SHE CELEBRATES 30
13 REWARDING YEARS WITH THE HOLLYWOOD ARTS COUNCIL. AND NYLA CAN
14 LOOK BACK WITH PRIDE ON A PERIOD OF UNPRECEDENTED RENAISSANCE
15 OF INTEREST IN AND ENGAGEMENT WITH AND GROWING POPULAR SUPPORT
16 FOR HOLLYWOOD AND ITS CIVIC AND CREATIVE INSTITUTIONS. THE
17 BOARD OF SUPERVISORS OF THE COUNTY OF LOS ANGELES WANTED TO
18 RESOLVE HAVE THAT NYLA ARSLANIAN AND HOLLYWOOD ARTS ARE HEREBY
19 HIGHLY COMMENDED ON ALL THEIR NUMEROUS PROFESSIONAL
20 ACCOMPLISHMENTS, AND ARE EXTENDED SINCERE CONGRATULATIONS ON
21 THE JOYOUS OCCASION OF THEIR 30TH ANNIVERSARY OF SERVICE TO
22 HOLLYWOOD AND THE GREATER ENTERTAINMENT AND CREATIVE ARTS
23 CULTURE OF THE CULTURAL COMMUNITY. WITH BEST WISHES FOR
24 CONTINUED SUCCESS AND FULFILLMENT IN ALL THEIR FUTURE
25 ENDEAVORS. I'VE REPRESENTED HOLLYWOOD FOR A LONG TIME, PARTS



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1 OF HOLLYWOOD FOR MY ENTIRE CAREER AND ALL OF HOLLYWOOD AS A
2 SUPERVISOR. I'VE LIVED ADJACENT TO HOLLYWOOD. DELIVERED PAPERS
3 IN HOLLYWOOD AS A LITTLE BOY. AND I THINK I'VE SEEN IN MY 59
4 YEARS THE A TO Z OF HOLLYWOOD. AND IT'S HAD ITS GREAT DAYS. IT
5 HAD ITS NOT SO GREAT DAYS. AND I THINK ITS BEST DAYS ARE AHEAD
6 OF THEM. AND THE TRAJECTORY IS CLEAR. IT'S IN THE RIGHT
7 DIRECTION. AND LARGELY DUE TO THE PEOPLE WHO HAD DREAMS AND
8 VISIONS WAY BACK IN 1978, WHICH WAS KIND OF ONE OF THE LOW
9 POINTS IN THE HOLLYWOOD COMMUNITY, THAT HOLLYWOOD COULD
10 BECOME, ONCE AGAIN, THE CENTER FOR THE ARTS AND CULTURE,
11 CERTAINLY A CENTER FOR ARTS AND CULTURE IN LOS ANGELES AND THE
12 WORLD. AND IT IS BECOMING THAT THANKS TO THE WORK THAT YOU AND
13 THE ARTS COUNCIL HAVE DONE, NYLA. AND ALL OF US WANT TO
14 ACKNOWLEDGE YOUR EFFORTS. AND WE CAN'T WAIT TO SEE WHAT YOU'RE
15 GOING TO DO IN THE NEXT 30 YEARS. SO I WANT TO PRESENT THIS TO
16 YOU. I WANT TO ALSO ACKNOWLEDGE, I'M SURE YOU WILL, BUT I WANT
17 TO ACKNOWLEDGE OSCAR ARSLANIAN WHO IS AN ACTIVE MEMBER OF THE
18 HOLLYWOOD COMMUNITY AND A GREAT PHOTOGRAPHER HERE, AND FOR ALL
19 THAT YOU DO IN HOLLYWOOD. BUT THIS IS FOR YOU. WE CONGRATULATE
20 YOU AND THANK YOU FOR WHAT YOU'VE DONE FOR THE ARTS AND
21 CULTURE AND FOR HOLLYWOOD.

22

23 **NYLA ARSLANIAN:** THANK YOU SO MUCH. [APPLAUSE.]

24

25 **SUP. YAROSLAVSKY:** WHY DON'T YOU SAY A WORD.



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1

2 **NYLA ARSLANIAN:** THANK YOU VERY MUCH, SUPERVISOR YAROSLAVSKY.
3 AND TO THE BOARD OF SUPERVISORS, I JUST WANT TO TAKE THIS
4 MOMENT TO ACKNOWLEDGE YOU FOR YOUR SUPPORT OF THE ARTS IN THE
5 COUNTY OF LOS ANGELES. WITHOUT YOUR LEADERSHIP, WITHOUT YOUR
6 FUNDING AND YOUR COMMITMENT TO THE ARTS, I DON'T KNOW WHAT THE
7 STATE OF THE ARTS WOULD BE IN THIS REGION. ONE OF THE THINGS
8 IN COMMUNITY LIFE THAT'S REALLY IMPORTANT THAT I SAY THE
9 SECRET OF SUCCESS, AND THAT'S TO SHOW UP AND STICK AROUND. AND
10 CERTAINLY THAT'S WHAT THE HOLLYWOOD ARTS COUNCIL HAS BEEN
11 DOING. THE OTHER THING I JUST REALLY WANT TO ACKNOWLEDGE, I
12 DON'T KNOW IF OSCAR, MY PARTNER OSCAR ARSLANIAN IS ALSO A
13 BOARD MEMBER, AND MY VICE PRESIDENT, NANCY BROWN, WHO HAVE
14 BEEN WITH THE COUNCIL FOR MANY YEARS. WE ALSO WE DO NOT
15 BELIEVE IN TIME LIMITS AT THE HOLLYWOOD ARTS COUNCIL AND KNOW
16 THAT'S REALLY HOW YOU CAN GET THE JOB DONE. I LOOK FORWARD, I
17 DON'T KNOW IF THERE'LL BE ANOTHER 30 YEARS, BUT I LOOK FORWARD
18 TO A FUTURE AND THE NEXT GENERATION OF SERVICE TO THE
19 HOLLYWOOD ARTS COUNCIL. THANK YOU. [APPLAUSE.]

20

21 **SUP. BURKE, CHAIR:** SUPERVISOR YAROSLAVSKY, ANYTHING?
22 SUPERVISOR KNABE? NO PRESENTATIONS. ALL RIGHT. I THINK WE
23 START WITH SUPERVISOR ANTONOVICH, RIGHT? DO YOU WANT TO DO THE
24 PUBLIC HEARINGS FIRST?

25



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1 **CLERK SACHI HAMAI:** ON THE PUBLIC HEARING ITEMS, ITEMS 1
2 THROUGH 4 AND ALSO ITEM NO. 6, ALL THOSE WHO PLAN TO TESTIFY
3 BEFORE THE BOARD, PLEASE STAND AND RAISE YOUR RIGHT HAND TO BE
4 SWORN IN. IN THE TESTIMONY YOU MAY GIVE BEFORE THIS BOARD, DO
5 YOU SOLEMNLY AFFIRM TO TELL THE TRUTH, THE WHOLE TRUTH AND
6 NOTHING BUT THE TRUTH SO HELP YOU GOD? THANK YOU. YOU MAY BE
7 SEATED. AND WE'LL GO AHEAD AND START WITH ITEM NO. 1. THIS IS
8 A HEARING ON CONDEMNATION TO ACQUIRE FEE SIMPLE TITLE OF
9 PARCELS 5PP AND 6PP LOCATED AT 8175 FAIR AVENUE IN THE CITY OF
10 LOS ANGELES FOR THE SUN VALLEY WATERSHED- STRATHERN WETLANDS
11 PARK PROJECT. NO CORRESPONDENCE WAS RECEIVED ON THIS MATTER.
12 THERE IS A DEPARTMENT STATEMENT.

13

14 **SUP. BURKE, CHAIR:** I'D LIKE TO CALL KEVIN BROGAN TO COME
15 FORWARD?

16

17 **KEVIN BROGAN:** HONORABLE CHAIR AND MEMBERS OF THE BOARD, MY
18 NAME IS KEVIN BROGAN, I'M THE CONDEMNATION COUNCIL FOR A OVER
19 AND OVER, WHICH IS A READY-MIX COMPANY THAT IS LOCATED ON THE
20 SUBJECT PROPERTY THAT IS BEING CONDEMNED. OVER AND OVER HAS
21 BEEN IN BUSINESS THERE FOR 30 YEARS, AND ITS PREDECESSORS, AND
22 HAS 35 EMPLOYEES. TO DATE, DESPITE THE OBLIGATION BY THE
23 COUNTY TO PROVIDE RELOCATION ASSISTANCE AND TO PROVIDE A
24 RELOCATION SITE FOR THE PROPERTY, ACTUALLY THE BUSINESS ON THE
25 PROPERTY, NO SUCH SITE HAS BEEN PROVIDED. I HAVE A LETTER



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1 WHICH I WOULD LIKE TO MAKE PART OF THE RECORD, WHICH I'LL HAND
2 TO THE CLERK. THE LETTER IS DATED APRIL 21, 2008. AND I'D LIKE
3 A COPY OF THE LETTER TO BE MADE PART OF THE RECORD. WE WOULD
4 URGE THE BOARD TO REFRAIN FROM ADOPTING A RESOLUTION OF
5 NECESSITY TO CONDEMN THIS PROPERTY UNTIL THE COUNTY HAS AT
6 LEAST PROVIDED ONE RELOCATION SITE WHERE THIS LONG-TIME
7 BUSINESS CAN RELOCATE. OTHER THAN THAT, I'LL RELY UPON MY
8 COMMENTS IN MY LETTER. THANK YOU.

9

10 **SUP. BURKE, CHAIR:** THANK YOU. WE'D LIKE TO ASK JOHN PETERSON
11 TO COME FORWARD.

12

13 **MARK PASTRELIA:** MADAME CHAIR, THERE IS A BRIEF STAFF
14 PRESENTATION.

15

16 **SUP. BURKE, CHAIR:** ALL RIGHT. WOULD YOU LIKE TO MAKE THE
17 PRESENTATION AT THIS TIME?

18

19 **MARK PASTRELIA:** YES, THANK YOU, SUPERVISOR BURKE.

20

21 **SUP. BURKE, CHAIR:** MR. PETERSON, YOU CAN COME FORWARD AND HAVE
22 A SEAT. YES?

23

24 **MARK PASTRELIA:** SUPERVISOR BURKE, MY NAME IS MARK PASTRELIA,
25 ASSISTANT DEPUTY DIRECTOR OF PUBLIC WORKS, REPRESENTING L.A.



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1 COUNTY FLOOD CONTROL DISTRICT TODAY. I'M GOING TO READ A
2 PREPARED STATEMENT FOR THE PUBLIC HEARING TODAY AND I WILL
3 BE AVAILABLE FOR QUESTIONS AFTER THE TESTIMONY TODAY. THE
4 PROPOSED CONDEMNATION IS FOR SUN VALLEY WATERSHED-STRATHERN
5 WETLAND PROJECT. THIS PROJECT IS A MULTI-USE PROJECT THAT
6 INCLUDES FLOOD CONTROL, WATER CONSERVATION, WATER QUALITY, AND
7 RECREATIONAL USES. THE PROJECT CONSISTS OF A STORM WATER
8 RETENTION BASIN THAT WILL INCORPORATE MULTIPLE-TERRACE
9 WETLANDS TO TREAT THE STORM WATER FOR REUSE. IN DRY
10 CONDITIONS, THE TERRACES WILL BE AVAILABLE FOR PASSIVE AND
11 ACTIVE RECREATION USES. THE PROJECT IS DISCUSSED IN MORE
12 DETAIL IN THE SUN VALLEY WATERSHED MANAGEMENT PLAN AND
13 ASSOCIATED E.I.R. BOTH THESE DOCUMENTS WERE ADOPTED BY YOUR
14 BOARD ON JUNE 29TH, 2004. THE PROPOSED CONDEMNATION OF 46
15 ACRES WILL ALLOW PUBLIC WORKS TO IMPLEMENT ONE OF THE THREE
16 ALTERNATIVES IDENTIFIED IN THE PLAN AND THE E.I.R. THE PLAN
17 PRELIMINARILY IDENTIFIED 30 ACRES FOR PROJECT SITE. HOWEVER,
18 SUBSEQUENT SITE ASSESSMENTS AND EXISTING CONDITIONS REVEALED
19 THAT A 46-ACRE SITE IS NECESSARY TO PROPERLY ADDRESS THE
20 STORAGE, TREATMENT, PARKING, AND RECREATIONAL OBJECTIVES OF
21 THE PROJECT. WE THEREFORE RECOMMEND THAT YOUR BOARD MAKE THE
22 FOLLOWING FINDINGS: THE PUBLIC INTEREST AND NECESSITY REQUIRE
23 THIS PROJECT. TWO, THE PROJECT IS PLANNED AND LOCATED IN A
24 MANNER THAT WILL BE MOST COMPATIBLE WITH THE GREATEST PUBLIC
25 GOOD AND THE LEAST PRIVATE INJURY. AND, FINALLY, THE PROJECT



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1 DESCRIBED IN THE PROPOSED RESOLUTION IS NECESSARY FOR THIS
2 PROJECT.

3

4 **WANDA HINKLEY:** MY NAME IS WANDA HINKLEY, I'M A PRINCIPAL REAL
5 PROPERTY AGENT FOR THE DEPARTMENT OF PUBLIC WORKS. THE
6 PROPERTY IS CURRENTLY BEING USED IN PART AS AN INERT LANDFILL
7 AND IS ALSO OCCUPIED BY A CONCRETE BATCH PLANT. PUBLIC WORKS
8 HAS RETAINED THE FIRM OF PARAGON PARTNERS TO ASSIST IN THE
9 ACQUISITION ACTIVITIES. PARAGON PARTNERS COMMISSIONED
10 APPRAISALS OF FAIR MARKET VALUE OF THE PROPERTY AND
11 IMPROVEMENTS LOCATED ON THE PROPERTY. AT THE DIRECTION OF
12 PUBLIC WORKS, PARAGON MADE AN OFFER TO PURCHASE THE PROPERTY
13 AND IMPROVEMENTS TO THE OWNERS OF RECORD FOR THE FULL AMOUNT
14 OF THE APPRAISALS. THE OFFERS WERE NOT ACCEPTED. WE THEREFORE
15 RECOMMEND THAT YOUR BOARD FIND THAT THE OFFER REQUIRED UNDER
16 GOVERNMENT CODE SECTION 7267.2 HAS BEEN MADE TO THE OWNERS OF
17 RECORD AND THAT YOUR BOARD ADOPT THE RESOLUTION OF NECESSITY
18 FOR THIS PROJECT.

19

20 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME.

21

22 **JOHN PETERSON:** THANK YOU. JOHN PETERSON. GOOD MORNING,
23 HONORABLE CHAIR AND MEMBERS OF THE BOARD. I AM JOHN PETERSON.
24 I AM A CONDEMNATION LAWYER. I'M HERE ON BEHALF OF THE FEE
25 PROPERTY OWNER, LOS ANGELES BY-PRODUCTS COMPANY. LOS ANGELES



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1 BY-PRODUCTS OPERATES THE SOLID INERT LANDFILL AT THE SUBJECT
2 PROPERTY. LOS ANGELES BY-PRODUCT IS ENTITLED TO AND WE REQUEST
3 A DECISION OF THIS HONORABLE BOARD, THIS PROJECT IN ONE FORM
4 OR ANOTHER HAS BEEN PENDING FOR APPROXIMATELY 10 YEARS. AND IT
5 MAKES BUSINESS PLANNING VERY DIFFICULT FOR THE PROPERTY OWNER.
6 SO WE DO REQUEST ACTION. AGAIN, IN ONE FORM OR THE OTHER. LOS
7 ANGELES BY-PRODUCT, WE ALSO REQUEST ASSISTANCE FROM YOUR
8 RELOCATION CONSULTANT. WE HAVE BEEN CONTACTED BY THE
9 RELOCATION CONSULTANT, BUT AS OF YET, THE FILL OPERATION,
10 WHICH IS A MAJOR PORTION OF MY CLIENT'S BUSINESS, HAS NOT
11 FOUND A SUITABLE RELOCATION SITE. WE ASK THAT THE BOARD DIRECT
12 ITS CONSULTANT TO WORK CLOSELY AND CAREFULLY WITH US TO FIND A
13 SUITABLE RELOCATION SITE SO THAT MY CLIENT, WHO HAS BEEN IN
14 BUSINESS IN LOS ANGELES COUNTY FOR OVER 80 YEARS, CAN CONTINUE
15 WITH ITS BUSINESS OPERATIONS. THE OTHER POINT THAT WE WOULD
16 LIKE THE BOARD TO CONSIDER AS IT GOES THROUGH ITS PROCESS IS
17 THAT IT MANDATE THAT ITS OWN STAFF AND PROJECT PERSONNEL
18 ADHERE TO THE PROJECT REQUIREMENTS AND DESIGN. AS WE
19 UNDERSTAND THE DESIGN OF THE PROJECT, IT REQUIRES A LINING AT
20 YOUR PROJECT SO THAT WATER WILL NOT INFILTRATE INTO THE GROUND
21 WATER FROM THIS PROJECT. IT WILL BE PUMPED TO ANOTHER SITE FOR
22 INFILTRATION. THAT'S HOW WE UNDERSTAND IT. THE SUBJECT
23 PROJECT, THE SUBJECT PROPERTY AND THE PROJECT ARE SURROUNDED
24 BY FORMERLY OPERATING SANITARY LANDFILLS, FORMERLY OPERATED BY
25 MY CLIENT, THAT ARE NOW CAPPED AND INACTIVE. BUT OUR CONCERN



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1 IS THAT WATER FROM THIS PROJECT WOULD INFILTRATE INTO THE
2 AREA, CAUSING PROBLEMS AT THESE FORMER SANITARY LANDFILL
3 SITES. SO WE ASK AGAIN THAT THE BOARD, AS THE PROJECT
4 PROPONENT, MAKE SURE THAT THE PROJECT BE DESIGNED AND
5 CONSTRUCTED AS PLANNED AND, IN FACT, POSSIBLY EVEN REMEDIAL
6 MEASURES BE TAKEN SO THAT WATER INFILTRATION NOT OCCUR INTO
7 THE ADJACENT SITES. THANK YOU VERY MUCH.

8

9 **SUP. BURKE, CHAIR:** ALL RIGHT. THANK YOU. SUPERVISOR
10 YAROSLAVSKY?

11

12 **SUP. YAROSLAVSKY:** MADAME CHAIR, IS THERE ANYTHING ELSE THAT
13 THE STAFF WANTS TO SAY? OR MR. WEISS, OUR ATTORNEY HAS TO SAY?
14 I BELIEVE WE SHOULD MOVE FORWARD ON THIS. I THINK WE ALL
15 UNDERSTAND WHAT THE ISSUES ARE AS FAR AS THE PROPERTY OWNER
16 AND THE LAW FIRM THAT TESTIFIED EARLIER. THIS IS A PROJECT
17 THAT IS IN THE PUBLIC INTEREST. IT'S ONE THAT HAS BEEN IN THE
18 WORKS, AS WAS SAID, FOR QUITE A LONG TIME, AND WE SHOULD
19 PROCEED. AND I WOULD MOVE APPROVAL.

20

21 **SUP. BURKE, CHAIR:** SECONDED BY ANTONOVICH. SUPERVISOR KNABE?

22

23 **SUP. KNABE:** YEAH, JUST THE QUESTION I HAVE IS IN REGARDS TO
24 THE LETTER THAT WAS GIVEN TO US. HAVE THEY MADE CONTACT WITH
25 OVER AND OVER?



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1

2 **MARK PESTRELIA:** I BELIEVE STAFF CAN CONFIRM THAT. IN FACT,
3 THEY HAVE MADE CONTACT, THEY HAVE BEEN WORKING WITH THE
4 PROPERTY OWNER AND THE LESSEE TO ATTEMPT TO PROVIDE RELOCATION
5 ASSISTANCE. THEY WILL CONTINUE TO DO SO. AND I BELIEVE STAFF
6 CAN CONFIRM THAT.

7

8 **KEVIN BROGAN:** THAT'S CORRECT, SUPERVISOR KNABE.

9

10 **SUP. BURKE, CHAIR:** ANY OTHER COMMENTS? MOVED AND SECOND,
11 WITHOUT OBJECTION, AND I ASSUME THAT WE WANT TO MAKE SURE THAT
12 THEY DO GET SERVICES OF RELOCATION ASSISTANCE?

13

14 **SUP. KNABE:** YEAH, BECAUSE IT'S NOT EASY.

15

16 **MARK PESTRELIA:** THAT WILL BE DONE.

17

18 **SUP. BURKE, CHAIR:** SO ORDERED.

19

20 **CLERK SACHI HAMAI:** ON ITEM NO. 2, THIS IS THE HEARING ON
21 ANNEXATION OF THE SUBDIVISION TERRITORY TRACT NO. 64321,
22 PROJECT NO. 123-807 TO COUNTY LIGHTING MAINTENANCE DISTRICT
23 1697 AND COUNTY LIGHTING DISTRICT LLA-1 CARSON ZONE, AND THE
24 LEVYING OF ANNUAL ASSESSMENTS FOR STREETLIGHTING PURPOSE FOR
25 FISCAL YEAR 2008-2009. NO WRITTEN CORRESPONDENCE WAS RECEIVED



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1 ON THIS MATTER. I DO BELIEVE THAT THERE IS A DEPARTMENT
2 PRESENTATION ON IT.

3

4 **GUIA SHEIK:** MY NAME IS GUIA SHEIK, AND I AM A PRINCIPAL
5 ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I AM FAMILIAR
6 WITH THESE PROCEEDINGS FOR THE ANNEXATION OF TERRITORY TO
7 LIGHTING MAINTENANCE DISTRICTS 1697 AND COUNTY LIGHTING
8 DISTRICT LLA-1, CARSON ZONE. AND THE LEVYING AND COLLECTION OF
9 ASSESSMENT FOR THE SUBDIVISION AREA DESCRIBED IN THE BOARD
10 LETTER. THE SUBDIVISION IS IN THE CITY OF CARSON. AND THE CITY
11 HAS GRANTED ITS CONSENT AND ITS JURISDICTION. IN MY OPINION,
12 THE SUBDIVISION AREA WILL BE BENEFITED BY THE ANNEXATION AND
13 THE SERVICES TO BE PROVIDED AND THE PROPOSED ASSESSMENTS HAVE
14 BEEN SPREAD IN PROPORTION TO BENEFITS. IN THE EVENT THAT THERE
15 ARE NO MAJORITY PROTESTS, WE ARE RECOMMENDING THAT YOUR BOARD
16 ADOPT THE RECOMMENDATION TO ANNEX AND TO LEVY THE PROPOSED
17 ASSESSMENTS. WE ARE ALSO RECOMMENDING THAT YOUR BOARD APPROVE
18 THE NEGOTIATED EXCHANGE OF PROPERTY TAX REVENUE FOR NONEXEMPT
19 AGENCIES.

20

21 **CLERK SACHI HAMAI:** MADAME CHAIR AND MEMBERS OF THE BOARD, IT
22 WOULD BE APPROPRIATE AT THIS TIME TO CLOSE THE HEARING, DIRECT
23 THE TABULATION OF BALLOTS AND TABLE THE ITEM UNTIL LATER IN
24 THE MEETING FOR TABULATION RESULTS AND ACTION BY YOUR BOARD.

25



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1 **SUP. BURKE, CHAIR:** I SO MOVE. SECONDED BY SUPERVISOR
2 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

3

4 **CLERK SACHI HAMAI:** THANK YOU. ON ITEM NO. 3 THIS IS A HEARING
5 TO GRANT A TEN-YEAR PROPRIETARY GAS PIPELINE FRANCHISE TO
6 S.C.S., RENEWABLE ENERGY MOUNTAINGATE L.L.C. TO TRANSPORT
7 PROCESSED LANDFILL GAS IN THE UNINCORPORATED AREA OF WEST LOS
8 ANGELES/SAWTELLE. NO CORRESPONDENCE WAS RECEIVED ON THIS
9 MATTER AND THERE IS NO DEPARTMENT PRESENTATION.

10

11 **SUP. BURKE, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
12 BY SUPERVISOR KNABE. WE WILL REGISTER THAT THERE IS ONE NO
13 VOTE. SO ORDERED.

14

15 **CLERK SACHI HAMAI:** ON ITEM NO. 4, THIS IS THE HEARING ON
16 AMENDMENT TO THE COUNTY CODE TITLE 22, PLANNING AND ZONING,
17 AMENDING THE ALTADENA COMMUNITY STANDARDS DISTRICT TO
18 ESTABLISH NEW DEVELOPMENT STANDARDS AND DESIGN GUIDELINES FOR
19 R-2 AND R-3 ZONED PROPERTIES TO ENSURE COMPATIBILITY OF NEW
20 STRUCTURES WITH SURROUNDING RESIDENTIAL PROPERTIES. NO
21 CORRESPONDENCE WAS RECEIVED ON THIS. AND THERE IS A DEPARTMENT
22 PRESENTATION.

23

24 **MITCH GLASER:** GOOD MORNING, SUPERVISORS. MY NAME IS MITCH
25 GLAZER AND I'M WITH THE DEPARTMENT OF REGIONAL PLANNING. THE



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1 MATTER BEFORE YOU IS AN AMENDMENT TO THE ALTADENA COMMUNITY
2 STANDARDS DISTRICT, OR C.S.D. THE LOS ANGELES COUNTY ZONING
3 CODE PROVIDES FOR C.S.D.S TO ADDRESS LAND USE ISSUES THAT ARE
4 UNIQUE TO THE VARIOUS UNINCORPORATED AREAS OF THE COUNTY. THE
5 COMMUNITY OF ALTADENA HAS HAD A C.S.D. FOR SOME TIME. HOWEVER
6 THAT C.S.D. LACKS ANY DEVELOPMENT STANDARDS FOR THE R-2, TWO-
7 FAMILY RESIDENCE, AND R-3, LIMITED MULTIPLE FAMILY RESIDENCE
8 ZONES. RECENT DEVELOPMENTS IN THESE ZONES RAISE CONCERNS OVER
9 THE COMPATIBILITY OF THE DEVELOPMENT WITH COMMUNITY CHARACTER
10 ESPECIALLY WHEN SUCH DEVELOPMENT ENJOINED A R-1, SINGLE FAMILY
11 RESIDENCE, ZONE. IN RESPONSE THE THESE CONCERNS, THE REGIONAL
12 COMMISSION INITIATED THIS AMENDMENT IN OCTOBER OF 2006. STAFF
13 HAS DEVELOPED STANDARDS THAT ADDRESS LANDSCAPING, BUILDING
14 SETBACKS, HEIGHT LIMITS AND BUILDING AND ROOF LINE
15 ARTICULATION, MANY OF WHICH ONLY APPLY TO PROPERTIES THAT
16 DIRECTLY ADJOIN AN R-1 ZONED PROPERTY. IN DEVELOPING THE
17 STANDARDS, STAFF CONDUCTED EXTENSIVE OUTREACH. WE WORKED VERY
18 CLOSELY WITH THE ALTADENA TOWN COUNCIL AND ATTENDED MEETINGS
19 OF THEIR LAND USE COMMITTEE IN NOVEMBER OF 2006 AS WELL AS
20 JANUARY OF THIS YEAR. IN ADDITION, WE CONDUCTED A COMMUNITY
21 TOWN HALL MEETING IN MAY OF LAST YEAR WHERE THE AFFECTED
22 PROPERTY OWNERS AND NEIGHBORHOOD RESIDENTS WERE INVITED TO
23 COMMENT ON THE STANDARDS. THE REGIONAL PLANNING COMMISSION
24 HELD A PUBLIC HEARING ON FEBRUARY THE 27TH OF THIS YEAR AND
25 VOTED UNANIMOUSLY TO RECOMMEND APPROVAL OF THESE STANDARDS BY



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1 THE BOARD. STAFF FEELS THAT THE STANDARDS THAT HAVE BEEN
2 DEVELOPED AS PART OF THIS AMENDMENT ADDRESS COMMUNITY CONCERNS
3 OVER THE DESIGN OF THESE MULTI-FAMILY BUILDINGS, WHILE ALSO
4 BEING RESPECTFUL OF PROPERTY RIGHTS AND ALLOWING MUCH NEEDED
5 ADDITIONAL HOUSING TO BE BUILT IN THE ALTADENA COMMUNITY.
6 THEREFORE, WE REQUEST THAT THE BOARD APPROVE THE
7 RECOMMENDATION OF THE REGIONAL PLANNING COMMISSION TO AMEND
8 THE ALTADENA C.S.D. AS REFLECTED IN THE DRAFT ORDINANCE, TO
9 ADOPT THE RELATED NEGATIVE DECLARATION, AND TO INSTRUCT COUNTY
10 COUNSEL TO PREPARE THE FINAL ORDINANCE. THIS CONCLUDES STAFF
11 PRESENTATION. THANK YOU.

12

13 **SUP. BURKE, CHAIR:** WE HAVE TWO PEOPLE WHO ASKED TO SPEAK. GINO
14 SUND FROM THE ALTADENA TOWN COUNCIL, WOULD YOU PLEASE COME
15 FORWARD? AND ARNOLD SACHS.

16

17 **GINO SUND:** THANK YOU. MADAME CHAIR, MY NAME IS GINO SUND, I'M
18 A MEMBER OF THE ALTADENA TOWN COUNCIL AND MEMBER OF THE
19 ALTADENA LAND USE COMMITTEE. I COME HERE TODAY ON BEHALF OF
20 THE TOWN COUNCIL AND THE RESIDENTS OF ALTADENA TO ASK YOU TO
21 VOTE IN FAVOR OF OUR PROPOSED ORDINANCE. OUR REQUEST BEGAN
22 WHEN A GROUP OF HOMEOWNERS FROM THE CITY OF PASADENA WHO LIVE
23 SOUTH OF ONE OF OUR R-3 ZONED PROPERTIES -- STREETS, RATHER,
24 RAISED CONCERN OVER POTENTIAL LOSS OF MOUNTAIN VIEWS. ALTADENA
25 TOWN COUNCIL THEN EXPANDED THE SCOPE AND BEGAN TO WORK ON THIS



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1 COMMUNITY-WIDE ORDINANCE DESIGNED TO HELP PROTECT EVERYONE'S
2 VIEW AND TO MAINTAIN THE SUITABLE FAMILY CHARACTER OF OUR
3 NEIGHBORHOODS. IT'S BEEN A TWO-YEAR PROCESS WHERE WE HAVE
4 WORKED VERY CLOSELY WITH THE COUNTY-WIDE STUDIES GROUP AND IN
5 PARTICULAR WITH MITCH GLASER AND TWI HA. AND I'D LIKE TO THANK
6 THEM FOR THEIR PROFESSIONALISM, THEIR HELP AND THEIR PATIENCE
7 WITH THIS. I'D ALSO LIKE TO THANK MR. ANTONOVICH'S STAFF, PAUL
8 NOVAK AND SUZIE NEAMER WHO WERE INSTRUMENTAL IN GUIDING OUR
9 EFFORTS. DURING THE PAST TWO YEARS, TOWN COUNCIL HAS HAD
10 NUMEROUS COMMUNITY MEETINGS ON THIS ORDINANCE, AND OF COURSE
11 REGIONAL PLANNING CONDUCTED THEIR REQUIRED COMMUNITY MEETINGS
12 IN ALTADENA. IN THESE MEETINGS AND THROUGH THE PROCESS, NOT A
13 SINGLE VOICE OF OPPOSITION WAS HEARD. IN FACT, THERE WERE MANY
14 VOICES REQUESTING ACTION ALONG THE LINES OF THIS ORDINANCE.
15 THEREFORE, I'M CONFIDENT THAT I'M SPEAKING FOR THE RESIDENTS
16 OF ALTADENA IN ASKING FOR YOUR POSITIVE CONSIDERATION OF OUR
17 PROPOSED ORDINANCE. THANK YOU.

18

19 **ARNOLD SACHS:** GOOD MORNING, COUNTY BOARD OF SUPERVISORS, THANK
20 YOU. IT'S REFRESHING TO HEAR THE SUPERVISORS DISCUSS THESE
21 HEARING ITEMS, UNLIKE LAST WEEK'S FIASCO REGARDING YOUR
22 ACTIONS ADOPTING AMENDMENTS TO THE COUNTY CODE REGARDING
23 BUSINESS LICENSES, WHICH SEEMED TO BE APPROVED BY SOME KIND OF
24 MARTIAN MIND MELD. THANK YOU FOR YOUR TIME AND YOUR ANSWERS.

25



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1 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH?

2

3 **SUP. ANTONOVICH:** MADAME CHAIR, THIS IS AN ISSUE THAT HAS JUST
4 BEEN MENTIONED, OUR OFFICE AND THE COUNTY DEPARTMENTS HAVE HAD
5 SOME MEETINGS WITHIN THE COMMUNITY. THE PROBLEM IS THAT MANY
6 OF THE PROPERTIES THAT ARE ZONED FOR MULTIPLE FAMILY DWELLINGS
7 ARE NOW LOCATED ADJACENT TO EXISTING SINGLE-FAMILY HOMES. AND
8 THE DEVELOPMENT OF THESE NEW MULTI-FAMILY DWELLINGS ON THESE
9 LOTS CREATE AN UNDUE HARDSHIP IMPACTING THE HOMEOWNERS IN THE
10 ADJOINING SINGLE FAMILY HOMES. THIS ISSUE AROSE ALONG EAST
11 WASHINGTON BOULEVARD IN ALTADENA. AND IN RESPONSE AND AT MY
12 DIRECTION, THE STAFF OF THE REGIONAL PLANNING DEPARTMENT
13 HOSTED A COMMUNITY MEETING IN ALTADENA TO SOLICIT INPUT FROM
14 THE COMMUNITY. AND STAFF ATTENDED TWO MEETINGS OF OUR ALTADENA
15 TOWN COUNCIL LAND USE COMMITTEE TO DISCUSS THE PROPOSED
16 AMENDMENT THAT'S BEFORE US TODAY. THE PROPOSAL BEFORE THE
17 BOARD IS THE RESULT OF THIS COMMUNITY OUTREACH AND IMPACT TO
18 ADDRESS THIS NEGATIVE IMPACT THAT IS GOING TO BE FACED WE
19 DON'T TAKE THIS ACTION TODAY. THE COMMUNITY STANDARDS
20 AMENDMENT WILL ENSURE COMPATIBILITY BETWEEN NEW MULTI-FAMILY
21 BUILDINGS BUILT ADJACENT TO EXISTING SINGLE-FAMILY DWELLINGS
22 BY PLACING LIMITS ON THE HEIGHT OF NEW MULTIPLE-FAMILY
23 STRUCTURES, INCREASING YARD AREA REQUIREMENTS, REQUIRING
24 ARTICULATION OF BUILDING MASSES AND REQUIRING ADDITIONAL
25 LANDSCAPING IN THE YARD AREAS OF THESE STRUCTURES. AS WAS



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1 STATED, YOU HEARD THE TOWN COUNCIL VOICE THEIR SUPPORT FOR
2 THAT. AND ON FEBRUARY 27TH, THE REGIONAL PLANNING COMMISSION
3 UNANIMOUSLY APPROVED THE PROPOSED COMMUNITY STANDARDS DISTRICT
4 AMENDMENT. AND I WOULD MOVE THAT WE ADOPT THAT TODAY, MADAME
5 CHAIR.

6

7 **SUP. BURKE, CHAIR:** SECONDED BY MOLINA; WITHOUT OBJECTION, SO
8 ORDERED. ITEM 6?

9

10 **CLERK SACHI HAMAI:** ON ITEM NO. 6. THIS WAS THE COMBINED
11 HEARING ON ZONE CHANGE AND CONDITIONAL USE PERMIT CASES NO.04-
12 124-(5), VESTING TENTATIVE TRACT MAP CASE NO. 060999-(5),
13 MITIGATED NEGATIVE DECLARATION RELATING TO THE PROPERTY
14 LOCATED SOUTHWEST OF WHITES CANYON ROAD AT THE SOUTHERLY
15 TERMINUS OF HOUSTON COURT, SAND CANYON ZONED DISTRICT
16 PETITIONED BY CASEY BEYER/JOHN LAING HOMES. NO CORRESPONDENCE
17 WAS RECEIVED ON THIS AND I BELIEVE THERE IS A DEPARTMENT
18 PRESENTATION.

19

20 **RAMON CORDOVA:** GOOD MORNING, MADAME CHAIR, MEMBERS OF THE
21 BOARD. MY NAME IS RAMON CORDOVA AND I'M A SENIOR PLANNING
22 ASSISTANT WITH THE DEPARTMENT OF REGIONAL PLANNING. THIS
23 REQUEST WAS BEFORE YOUR BOARD ON FEBRUARY 26TH, 2008. AFTER
24 TAKING TESTIMONY FROM STAFF AND THE APPLICANT, THE PUBLIC
25 HEARING WAS CONTINUED AND THE APPLICANT WAS DIRECTED TO



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1 REDESIGN THE TENTATIVE MAP, INCREASING THE PROPOSED PRIVATE
2 PARK TO A ONE ACRE MINIMUM. REQUIRING THAT THE PROPOSED
3 PRIVATE PARK INCLUDE BASKETBALL COURT, PICNIC TABLES, SHADE
4 STRUCTURE, AND A PLAYGROUND. REQUIRING THAT THE PROPOSED PARK
5 BE CONSTRUCTED BEFORE BUILDING PERMIT ISSUANCE FOR THE FIRST
6 HOME SALE TO THE SATISFACTION OF PARK AND RECREATIONS.
7 REALIGNING PROPOSED D STREET TO CREATE A FOUR-WAY INTERSECTION
8 AT HOUSTON COURT. REQUIRING THAT THE REAR YARD SLOPE AREAS OF
9 LOTS NUMBERS 13 THROUGH 23 BE MAINTAINED BY THE INDIVIDUAL
10 HOMEOWNERS AND RESOLVING THE OUTSTANDING SEWER AREA STUDY
11 ISSUES WITH THE CITY OF SANTA CLARITA. AT THIS TIME, THE
12 OUTSTANDING SEWER AREA STUDY ISSUE WITH THE CITY OF SANTA
13 CLARITA HAS NOT BEEN RESOLVED TO STAFF'S KNOWLEDGE. A REVISED
14 PROJECT DESIGN THAT INCLUDED THESE ITEMS WAS SUBSEQUENTLY
15 SUBMITTED TO SUBDIVISION COMMITTEE AND CLEARED ON APRIL 7TH,
16 2008. THIS CONCLUDES MY PRESENTATION. AND STAFF IS AVAILABLE
17 TO ANSWER ANY QUESTIONS.

18

19 **SUP. BURKE, CHAIR:** TWO PEOPLE HAVE INDICATED AN INTEREST IN
20 SPEAKING. STEVE PENN AND CASEY BEYER. WOULD YOU PLEASE COME
21 FORWARD?

22

23 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME.

24



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1 **CASEY BEYER:** MY NAME IS CASEY BEYER, I'M A COMMUNITY
2 DEVELOPMENT DIRECTOR FOR JOHN LAING HOMES REPRESENTING THE
3 APPLICANT. MADAME CHAIR, DISTINGUISHED MEMBERS OF THIS BOARD,
4 I WANT TO CLARIFY A COUPLE POINTS IN REGARDS TO THE STAFF
5 REPORT AND THEN MAKE A COUPLE OF FOLLOW UP REMARKS. FIRST OF
6 ALL IN THE STAFF REPORT, THERE WERE TWO ITEMS THAT WERE
7 MENTIONED IN REGARDS TO THE SEWER STUDY ISSUE WITH THE CITY OF
8 SANTA CLARITA. WE RESOLVED THAT MATTER LATE THURSDAY AFTERNOON
9 AND PROVIDED INFORMATION TO THE BOARD OF SUPERVISORS THROUGH
10 SUPERVISOR ANTONOVICH'S OFFICE. SECOND ITEM, ON THE BOARD
11 DESCRIPTION FROM THE PLANNING DEPARTMENT, THEY MENTIONED AN
12 ISSUE REGARDING AN ACCESS OR LOCATION OF AN A.D.A.-APPROVED
13 BATHROOM. THAT IS NOT PART OF THE APPLICANT PROCESS AND IT WAS
14 PROVIDED AS A CONCEPTUAL DESIGN ISSUE FOR THE HOMEOWNERS'
15 ASSOCIATION, OF WHICH IF THEY WANTED TO HAVE THAT BATHROOM IN
16 THE FUTURE, THEY WOULD PROVIDE THAT SERVICE. THE REMAINDER OF
17 THE REPORT, AS PER THE CONDITIONS FROM THE FEBRUARY 26TH
18 HEARING BEFORE THIS BOARD, WERE ALL RESOLVED TO THE
19 SATISFACTION OF JOHN LAING HOMES AND I BELIEVE TO THE BOARD TO
20 MEET THE MOTION. IF YOU HAVE ANY QUESTIONS ABOUT THE
21 APPLICATION, I'M HERE TO ANSWER YOUR QUESTIONS. THANK YOU.
22
23 **STEVE PENN:** STEVE PENN, JOHN LAING HOMES, AND I'M HERE TO
24 ANSWER ANY TECHNICAL QUESTIONS IF YOU MIGHT HAVE THOSE. THANK
25 YOU.



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1

2 **SUP. BURKE, CHAIR:** ARE THERE QUESTIONS? IF NOT, SUPERVISOR
3 ANTONOVICH? MOVED BY ANTONOVICH, SECONDED BY YAROSLAVSKY;
4 WITHOUT OBJECTION, SO ORDERED.

5

6 **CLERK SACHI HAMAI:** MADAME CHAIR, IF WE COULD GO BACK TO ITEM
7 NO. 2?

8

9 **SUP. BURKE, CHAIR:** ITEM NO. 2.

10

11 **CLERK SACHI HAMAI:** ON THIS ITEM, AFTER TABULATING THE BALLOTS
12 ON ITEM NO. 2, A DETERMINATION HAS BEEN MADE THAT NO MAJORITY
13 PROTEST EXISTS. AS A RESULT, IT WOULD BE APPROPRIATE FOR THE
14 BOARD TO ADOPT THE RESOLUTION ORDERING ANNEXATION AND LEVYING
15 OF ASSESSMENTS WITHIN THE ANNEXED SUBDIVISION TERRITORY TO
16 COUNTY LIGHTING MAINTENANCE DISTRICT 1697 AND COUNTY LIGHTING
17 DISTRICT LLA-1 FOR PROJECT NUMBER 123807 CARSON ZONE.

18

19 **SUP. BURKE, CHAIR:** I SO MOVE. SECONDED BY YAROSLAVSKY. WITHOUT
20 OBJECTION, SO ORDERED.

21

22 **CLERK SACHI HAMAI:** THANK YOU. THAT COMPLETES THE PUBLIC
23 HEARING ITEMS.

24



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1 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH IS UP FIRST FOR YOUR
2 ADJOURNMENTS.

3

4 **SUP. ANTONOVICH:** FIRST I'D LIKE TO MOVE THAT WE ADJOURN IN
5 MEMORY TODAY OF PAK WAH WOO WHO PASSED AWAY LAST WEEK. HE WAS
6 THE PRESIDENT OF MEGA TOYS, AND QUITE INVOLVED IN OUR
7 COMMUNITY. HE LEAVES HIS FOUR CHILDREN. ERMA LINDA NIETO, WHO
8 WAS A FRIEND OF MINE, CLASSMATE SINCE ELEMENTARY SCHOOL AT
9 RUSSELL ELEMENTARY AND AT EDISON JUNIOR HIGH SCHOOL IN SOUTH
10 LOS ANGELES. THOMAS PATRICK MCMAHON, HE HAD BEEN SENIOR VICE
11 PRESIDENT OF FOREST LAWN FROM 1952 THROUGH 1984. HE PASSED
12 AWAY AT THE AGE OF 88 AND WAS A GRADUATE OF GLENDALE COLLEGE.
13 BENJAMIN SALVATY, WHO WAS A LAWYER IN THE COUNTY OF LOS
14 ANGELES, WHERE HE REPRESENTED CAL TRANS AND THE SANTA FE
15 RAILWAYS. HE PARTICIPATED IN THE L.A. MARATHON, THE ROSE BOWL
16 MARATHON, AND AVENUE OF THE GIANTS MARATHON. HE WAS A GRADUATE
17 OF THE UNIVERSITY OF NOTRE DAME. AND HE WAS A GRADUATE OF THE
18 UNIVERSITY OF SOUTHERN CALIFORNIA SCHOOL OF LAW. AUSTIN
19 STEWART MEEKS, WHO WAS A GRADUATE OF QUARTZ HIGH SCHOOL AND
20 WAS EMPLOYED BY THE LOS ANGELES COUNTY DEPARTMENT OF PUBLIC
21 WORKS, ROAD CONSTRUCTION AND MAINTENANCE DIVISION IN ANTELOPE
22 VALLEY. WALTER HAWKINS PASSED AWAY AT THE AGE OF 81. AS A
23 CHILD, HE PLAYED THE VIOLIN IN THE LITTLE SYMPHONY WHICH
24 EVOLVED INTO THE L.A. JR. PHILHARMONIC. FOR 30 YEARS, HE HAD
25 BEEN DIRECTOR AT THE GRACE PRESBYTERIAN CHURCH AND WAS AN



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1 ELDER AND DEVOTED CHOIR MEMBER OF CHRIST LUTHERAN CHURCH IN
2 WEST COVINA. HE WAS QUITE ACTIVE IN THE COMMUNITY AND ACTIVE
3 IN THE Y.M.C.A. CONSTRUCTION AND BUILDING OF A SWIMMING POOL
4 FOR THE GROUP. AND DR. JOHN PETER STEIN, WHO UNEXPECTEDLY
5 PASSED AWAY AT THE YOUNG AGE OF 45. JOHN WAS A RESIDENT OF
6 PASADENA, PROFESSOR AT THE U.S.C. SCHOOL OF MEDICINE AND
7 INTERNATIONALLY KNOWN SPECIALIST IN YOU UROLOGIC CANCERS AND
8 BLADDER RECONSTRUCTION. HE WAS A FACULTY MEMBER, RESEARCH
9 SCIENTIST AND SKILLFUL SURGEON LOVED FOR HIS COMPASSIONATE
10 BEDSIDE MANNER. HE WAS A STATE-OF-THE-ART SURGEON, A GREAT
11 INNOVATOR, SCIENTIST AND TERRIFIC ROLE MODEL. HE BECAME
12 SERIOUSLY ILL WHILE ATTENDING A MEETING OF THE AMERICAN
13 ASSOCIATION IN FLORIDA AND WAS TAKEN TO A LOCAL HOSPITAL. AND
14 WHILE DOCTORS WORKED HARD TO COMBAT WHAT APPEARED TO BE A
15 MASSIVE INFECTION, HE PASSED AWAY THE FOLLOWING DAY. SO I MOVE
16 THAT WE ADJOURN IN MEMORY OF THESE.

17
18 **SUP. BURKE, CHAIR:** SO ORDERED.

19
20 **SUP. ANTONOVICH:** LET ME CALL UP NO. 39-A.

21
22 **SUP. BURKE, CHAIR:** ONE PERSON HAS ASKED TO SPEAK. I'D LIKE TO
23 CALL PATRICIA MULCAHEY.



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1 **PATRICIA MULCAHEY:** HELLO. REAL QUICK. BILL S-511 WAS NOT
2 PASSED THROUGH CONGRESS TO REMOVE CHILDREN FROM A NON-ABUSIVE
3 HOME. SEPTEMBER 4TH, 2001 I HAD TO MEET WITH THE AUDIT
4 DEPARTMENT IN REGARDS TO ANITA BOCK, THE FORMER DIRECTOR,
5 USING A DEAD PERSON'S SOCIAL SECURITY NUMBER. THAT NUMBER WAS
6 499-20-4376. SEPTEMBER 28TH, 2001, MY CHILDREN WAS TAKEN BY
7 THE D.C.F.S. THE D.C.F.S. COMMITTED PERJURY TO THE JUVENILE
8 COURT BY STATING THAT THE MOTHER WAS IN A MENTAL WARD. BUT THE
9 TRUTH, I WAS IN THE HOSPITAL FOR AN ABSCESS TO MY THROAT. MY
10 CHILDREN WERE ABUSED IN THE FOSTER CARE SYSTEM. MY DAUGHTER,
11 RAVEN, WAS SEXUALLY ABUSED FOR OVER 50 TO 75 TIMES. ALSO, THE
12 SHERIFF'S DEPARTMENT FILED A FALSE SHERIFF'S REPORT WHICH I
13 HAVE TODAY WHICH I WILL SUBMIT TO YOU. IN REGARDS TO THE
14 FOSTER FATHER THAT SEXUALLY ABUSED MY DAUGHTER FOR OVER 50 TO
15 75 TIMES, THE D.C.F.S. DID NOT LIKE IT THAT I WAS A WHISTLE
16 BLOWER IN REGARDS TO ANITA BOCK USING THE DEAD PERSON'S SOCIAL
17 SECURITY NUMBER. WHY DO WE HAVE TO PAY OVER \$150,000 FOR THE
18 SEXUAL ABUSE OF MY DAUGHTER RAVEN STEVENS AND THE MALNUTRITION
19 OF MY CHILD THAT SUFFERS FROM AUTISM, LUKE MULCAHEY. IN MY
20 REPORT HERE, YOU WILL SEE THAT ANITA BOCK WAS USING THAT DEAD
21 PERSON'S SOCIAL SECURITY NUMBER, WHICH WAS 499-20-4376. WHY
22 DID ANITA BOCK OPEN HOMELESS SHELTERS IN FLORIDA? WHY WOULD
23 SHE GET GRANTS AND HAVE THE HOMELESS SHELTERS CLOSED DOWN? WHY
24 WOULD SHE BE USING TWO SOCIAL SECURITY NUMBER, ONE OF WHICH
25 BELONGED TO A DEAD PERSON'S SOCIAL SECURITY SAMURA PATEL.



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1 SAMURA PATEL'S SOCIAL SECURITY NUMBER IS 499-20-4376. BECAUSE
2 I WAS A FEDERAL WHISTLE BLOWER, MY CHILDREN WERE TAKEN BY THE
3 D.C.F.S. THEY SUFFERED, RAVEN SUFFERED CHILD ABUSE AND SEXUAL
4 ABUSE BY A PERSON THAT WAS APPROVED BY THE D.C.F.S. THAT WAS
5 AN ILLEGAL ALIEN. I'M HERE SPEAKING PROXY FOR ALL THE PEOPLE
6 THAT HAD SUFFERED, ALL THE FOSTER KIDS THAT HAVE BEEN RAPED,
7 SEXUALLY ABUSED, AND SO FORTH AND SO ON. I ENCLOSE THE REPORT
8 WHEN I WAS BATTERED AT A FOSTER AGENCY WOULD I TRY TO DOCUMENT
9 THE ABUSE THAT WAS GOING ON WITH MY AUTISTIC CHILD. KAREN
10 RESIFEL BATTERED ME. AND YOU WILL FIND THIS REPORT, IT WAS A
11 REPORT 20216111272. WHEN I INFORMED HER THAT I WOULD FILE A
12 BATTERY REPORT ON HER. SHE SAID "GO AHEAD AND FILE YOUR
13 BATTERY REPORT FOR THEY WILL ALWAYS TAKE A SOCIAL WORKER'S
14 WORD OVER A PARENT'S ANY DAY." WHAT HAS BEEN DONE TO OUR
15 FAMILIES IS UNFORGIVABLE. AND I DO NOT HAVE ANY -- IT'S JUST
16 HORRIBLE. AND LIKE I SAID, I'M GOING TO CLOSE THIS FOR THE
17 BOARD OF SUPERVISORS, OR MICHAEL ANTONOVICH TO LOOK INTO.

18

19 **SUP. BURKE, CHAIR:** ALL RIGHT, THANK YOU. SUPERVISOR
20 ANTONOVICH?

21

22 **SUP. ANTONOVICH:** MOVE THE ITEM.

23

24 **SUP. BURKE, CHAIR:** MOVED. SUPERVISOR MOLINA SECONDS. WITHOUT
25 OBJECTION, SO ORDERED.



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1

2 **SUP. ANTONOVICH:** ITEM NO. 36? THIS A REPORT FROM THE
3 DEPARTMENT OF HEALTH SERVICES ON THE RECOMMENDATIONS OF THE
4 WORKING GROUP'S ALLOCATION FORMULA, WHICH WAS TO DEVELOP
5 RECOMMENDATIONS ON THE DISTRIBUTION OF THE \$55 MILLION
6 PUBLIC/PRIVATE PARTNERSHIP FUNDS TO THE EIGHT SERVICE PLANNING
7 AREAS.

8

9 **SUP. BURKE, CHAIR:** WE HAVE A NUMBER OF PEOPLE WHO WISH TO
10 SPEAK ON THIS.

11

12 **SUP. ANTONOVICH:** THE DEPARTMENT IS COMING UP.

13

14 **SUP. BURKE, CHAIR:** THE DEPARTMENT? YES.

15

16 **SUP. ANTONOVICH:** THE WORKING GROUP RECOMMENDATION ARE THAT THE
17 2008 ALLOCATION SHOULD BE BASED ON 100 PERCENT DISTRIBUTION OF
18 UNMET NEEDS FOR THE UNINSURED, BUT THE ALLOCATION FORMULA
19 OUGHT NOT TO BE USED TO REDISTRIBUTE THE CURRENT
20 PUBLIC/PRIVATE PARTNERSHIP PROGRAM FUNDING. BUT LET US HEAR.

21

22 **SHEILA SHIMA:** THANK YOU VERY MUCH. I'M SHEILA SHIMA, AND I'M
23 THE DEPUTY CHIEF EXECUTIVE OFFICER FOR THE HEALTH AND MENTAL
24 HEALTH SERVICES CLUSTER IN THE C.E.O. AND THE REPORT THAT'S
25 BEFORE YOU ON ITEM 36 WAS THE PRODUCT OF AN ALLOCATION WORKING



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1 GROUP THAT WAS PUT TOGETHER BY MOTION OF THE BOARD OF
2 SUPERVISORS. AND BEFORE I GET STARTED, I WANTED TO GO AHEAD
3 AND ALLOW THE WORKING GROUP AN OPPORTUNITY TO INTRODUCE
4 THEMSELVES. WE'LL BE PRESENTING A VERY BRIEF SUMMARY OF THE
5 RECOMMENDATIONS INCLUDED IN THE REPORT. AND THEN ASKING FOR
6 ANY QUESTIONS THAT THE SUPERVISORS MAY HAVE ON THAT.

7

8 **IRENE DYER:** I'M IRENE DYER WITH DEPARTMENT OF HEALTH SERVICES,
9 DIRECTOR OF PLANNING AND ANALYSIS.

10

11 **KAREN SWANSON:** KAREN SWANSON, DEPARTMENT OF HEALTH SERVICES,
12 FORMER ACTING DIRECTOR OF THE OFFICE OF AMBULATORY CARE.

13

14 **GLORIA RODRIGUEZ:** GLORIA RODRIGUEZ, PRESIDENT AND C.E.O. OF
15 THE COMMUNITY CLINIC ASSOCIATION OF LOS ANGELES COUNTY.

16

17 **YOLANDA VERA:** YOLANDA VERA, DIRECTOR OF L.A. HEALTH ACTION.

18

19 **SHEILA SHIMA:** THANK YOU. AND I WANTED TO JUST SAY THAT I
20 REALLY APPRECIATED THE WORK OF ALL OF MY FELLOW MEMBERS. I
21 THINK THAT THE MEMBERSHIP THAT WAS OUTLINED IN THE BOARD'S
22 MOTION REALLY ALLOWED US TO PUT A GROUP TOGETHER THAT HAD
23 VARIED EXPERIENCES INVOLVED WITH THE P.P.P. PROGRAM AND I
24 THINK CONTRIBUTED TO THE DISCUSSION AT OUR PUBLIC MEETINGS.
25 WHILE THE MOTION OF THE BOARD WAS SPECIFICALLY FOR OUR WORKING



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1 GROUP TO TAKE A LOOK AT THE ALLOCATION FORMULA, ONE, THE
2 COMPONENTS OF IT; AND, TWO, WHEN IT WOULD BE APPLIED IN TERMS
3 OF FUNDING IN THE P.P.P. PROGRAM, WE THOUGHT THAT THE MEETINGS
4 THAT WE CONDUCTED ALLOWED US AND THE STAKEHOLDERS WHO ATTENDED
5 THE MEETINGS AN OPPORTUNITY TO ACTUALLY LOOK AT A LOT OF
6 DIFFERENT ISSUES IN ADDITION TO THE ALLOCATION FORMULA AND
7 JUST OVERALL THE FUNDING ISSUES THAT ARE FACING THE P.P.P.
8 PROGRAM, AND THE NEED FOR ADDITIONAL FUNDS. I MEAN, THERE WAS
9 DEFINITELY DISCUSSION ABOUT THAT NEED AND OUR ATTEMPT TO
10 ADDRESS IT IN A SMALL WAY, AT LEAST AT THE BEGINNING, WITH
11 FUNDING WE'VE IDENTIFIED IN THE DEPARTMENT'S BUDGET. THE
12 RECOMMENDATIONS IN THE REPORT WERE PRESENTED TO YOUR BOARD
13 OFFICES ON APRIL 9TH AT OUR AGENDA REVIEW MEETING AND I'LL
14 JUST SUMMARIZE THEM VERY QUICKLY NOW. THEY ARE ACTUALLY ON THE
15 LAST PAGE OF THE REPORT, AS WELL. AND ON THE FIRST ELEMENT,
16 WHICH WAS THE ALLOCATION FORMULA ITSELF, AFTER A NUMBER OF
17 MEETINGS WHERE WE DISCUSSED COMPONENTS WITHIN THE FORMULA, THE
18 WORKING GROUP IS PRESENTING A RECOMMENDATION THAT THE FORMULA
19 INCLUDE JUST ONE COMPONENT, WHICH IS A MEASURE OF UNMET NEED
20 AS DEVELOPED BY THE DEPARTMENT OF HEALTH SERVICES. WE FELT
21 THAT GOT TO THE SINGLE MOST CRITICAL ELEMENT IN THE ALLOCATION
22 FORMULA, WHICH IS THE UNMET NEED IN COMMUNITIES ACROSS THE
23 SPAS FOR HEALTHCARE. IN ADDITION, THE QUESTION WAS RAISED OF
24 WHEN SHOULD THE ALLOCATION FORMULA BE USED? IN THE R.F.P.
25 PROCESS THAT WAS DEVELOPED BY THE DEPARTMENT OF HEALTH



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1 SERVICES, THE R.F.P. INDICATED THAT THE DISTRIBUTION OF FUNDS
2 WOULD BE BASED ON THE ALLOCATION FORMULA. WHEN WE LOOKED AT
3 THE ALLOCATION FORMULA THAT WE HAD DEVELOPED, VERSUS THE
4 ALLOCATION FORMULA IN PLACE PREVIOUSLY, THEY WERE PRETTY
5 CLOSE, EVEN WITH THE UPDATING OF THE DATA. HOWEVER, WHEN WE
6 LOOKED AT THE DISTRIBUTION OF THE ACTUAL FUNDS ACROSS THE
7 SPAS, WE NOTICED THAT THERE WERE SOME WIDE VARIANCES. AND IN
8 THE DISCUSSIONS THAT WE HAD, WE ACTUALLY IDENTIFIED THAT AT
9 THE TIME THAT THE ORIGINAL R.F.P. WAS PUT FORWARD, THAT THE
10 DEPARTMENT HAD INITIALLY LOOKED AT THE ALLOCATION FORMULA.
11 HOWEVER, IN AWARDING THE FUNDS, THEY ACTUALLY LOOKED, TOO, AT
12 CAPACITY WITHIN EACH OF THE SPAS, THE SERVICE OF PATIENTS THAT
13 CROSS SPA LINES, AND OTHER FACTORS ALONG THOSE LINES, AND WE
14 CAN ACTUALLY HAVE MORE OF A DISCUSSION ON THAT IF THERE ARE
15 SOME QUESTIONS. BUT BASED ON THAT, THE DEPARTMENT AWARDED
16 FUNDS IN A WAY THAT ACTUALLY CREATED SOME VARIANCES BETWEEN
17 THE ALLOCATION FORMULA AND THE DISTRIBUTION OF FUNDS. THE
18 CONCERN THAT THE WORKING GROUP HAD IN ACTUALLY APPLYING THE
19 ALLOCATION FORMULA TO THE EXISTING POT OF MONEY, ROUGHLY \$54
20 MILLION, WAS THAT IN SHIFTING MONIES FROM ONE SPA TO ANOTHER,
21 THAT THERE WOULD BE AN IMPACT ON SERVICES CURRENTLY BEING
22 REIMBURSED AND PATIENTS BEING SERVED. TO A LARGE EXTENT, THE
23 FUNDS ARE ACTUALLY SPENT BY THE DEPARTMENT FOR SERVICES. SO
24 BECAUSE OF THE CONCERN ABOUT THE POTENTIAL IMPACT ON PATIENTS
25 BEING SERVED, THE ALLOCATION WORKING GROUP IS RECOMMENDING



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1 THAT THE DEPARTMENT TAKE AN AMOUNT OF FUNDS THAT THEY
2 CURRENTLY HAVE IN THE OFFICE OF AMBULATORY CARE BUDGET, IT'S
3 ONLY \$1.2 MILLION, BUT IT IS NOT CURRENTLY ASSOCIATED WITH A
4 SPECIFIC CONTRACT AND THEREFORE ISN'T TIED TO SERVICES
5 CURRENTLY BEING PROVIDED, THAT THAT AMOUNT OF MONEY ACTUALLY
6 BE ALLOCATED USING THIS NEW FORMULA AND THAT THE FUNDS GO TO
7 SPAS THAT ARE CURRENTLY UNDER THE PERCENTAGE THEY SHOULD BE
8 RECEIVING BASED ON THE ALLOCATION FORMULA. SO THERE ARE SPAS
9 WHO CURRENTLY RECEIVE FUNDS THAT THE PERCENTAGE OF WHICH IS
10 OVER THE ALLOCATION FORMULA. THOSE SPAS WOULD NOT GET ANY OF
11 THE ADDITIONAL 1.2 MILLION. SO THE FUNDS WOULD GO TO THE
12 UNDER-EQUITY SPAS. IN ADDITION, THE WORKING GROUP IS
13 RECOMMENDING THAT THE DEPARTMENT LOOK AT UNSPENT FUNDS AT THE
14 END OF THE FISCAL YEAR. AND INSTEAD OF REALLOCATING THOSE
15 FUNDS AS THEY HAVE IN THE PAST TO AGENCIES THAT HAVE PROVIDED
16 MORE SERVICES THAN THEIR CONTRACT MAXIMUM AMOUNT WOULD COVER,
17 THAT THOSE FUNDS BE SET ASIDE AND ALSO USED BASED ON THE
18 FORMULA TO PROVIDE ADDITIONAL FUNDS TO UNDER-EQUITY SPAS. IN
19 THAT CASE, WITHOUT AFFECTING SERVICES CURRENTLY BEING
20 PROVIDED, THE DEPARTMENT WOULD BE ABLE TO AT LEAST MOVE, TO
21 SOME EXTENT, TOWARDS TRYING TO ACHIEVE EQUITY. IN ADDITION,
22 THE FINAL RECOMMENDATION FROM THE WORKGROUP WAS ACTUALLY TO
23 LOOK AT THE TERMS OF THE CONTRACTS THAT WOULD BEGIN IN JULY
24 2008. UNDER THE R.F.P., THE TERM BEING DISCUSSED WAS UP TO
25 FIVE YEARS. BECAUSE OF THE EXERCISE THAT THE DEPARTMENT IS



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1 GOING THROUGH RIGHT NOW, THE PLANNING IN ORDER TO DEAL WITH
2 ITS DEFICIT, THE EFFORTS THAT THEY'RE WORKING ON WITH OUR
3 OFFICE, THERE'S AN ELEMENT OF UNCERTAINTY REGARDING THE ENTIRE
4 BUDGET, INCLUDING THE P.P.P. PROGRAM. SO WE ACTUALLY FELT THAT
5 IT WOULD BE BETTER TO CONSIDER A SHORTER TERM, SO IT'S BE TWO
6 YEARS PLUS ONE ADDITIONAL YEAR, SO THAT THE PROVIDERS WOULD
7 KNOW THERE MAY BE SOME POTENTIAL CHANGES DEPENDING UPON WHAT
8 HAPPENS IN THE DEPARTMENT'S BUDGET MITIGATION PLAN. AND IT
9 WOULD ALSO ALLOW THE DEPARTMENT TO LOOK TO THE FUTURE IN TERMS
10 OF FUNDING IN OUT YEARS AND AN ATTEMPT TO GO AHEAD AND ADDRESS
11 THE INEQUITIES THAT CURRENTLY EXIST IN THE FUNDING. AND THAT'S
12 IT FOR OUR REPORT. IF THERE ARE ANY QUESTIONS?

13

14 **SUP. ANTONOVICH:** LET ME ASK. WHAT HAPPENS TO THE NEW AGENCIES
15 THAT HAVE PASSED ALL OF THE EVALUATION MEASURES OF THE
16 DEPARTMENT'S R.F.P.?

17

18 **SHEILA SHIMA:** BECAUSE THE INSTRUCTION FROM THE BOARD WAS FOR
19 US TO LOOK AT FUNDING ACROSS SPAS, WE FELT THAT IT WAS
20 APPROPRIATE FOR THE DEPARTMENT TO STILL MAINTAIN THAT
21 RESPONSIBILITY FOR ADDRESSING THE SPECIFIC FUNDING OF
22 AGENCIES. SO THAT WAS BEYOND THE SCOPE OF OUR WORKING GROUP
23 BUT IS IN FACT WHAT THE DEPARTMENT WILL BE GOING THROUGH IN
24 TERMS OF THEIR NEGOTIATIONS WITH THE AGENCIES.

25



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1 **SUP. ANTONOVICH:** AND HOW DID THE WORKING GROUP INSURE THAT
2 UNMET NEED WAS PROPORTIONAL TO THE ACTUAL ALLOCATION?

3

4 **SHEILA SHIMA:** WELL, ONE WAY WE FELT WAS TO, EVEN IF WE'RE
5 STARTING WITH JUST A SMALL AMOUNT OF MONEY, IS TO ENSURE THAT
6 ANY NEW FUNDS ACTUALLY GO ONLY TO THE UNDER-EQUITY SPAS.
7 BECAUSE WE ARE ONLY DEALING WITH A RELATIVELY SMALL AMOUNT OF
8 MONEY, THAT PROGRESS WILL BE SLOWER. BUT TO THE EXTENT THAT
9 THE DEPARTMENT IDENTIFIES ADDITIONAL FUNDS FOR THE P.P.P.
10 PROGRAM THAT DO NOT HAVE SPECIFIED USES, SO IT'S NOT
11 ADDITIONAL STATE MONIES, FOR EXAMPLE, THAT HAVE TO GO TO A
12 SPECIFIC PROGRAM THAT COULD GO TO P.P.P. PROGRAMS, NONE OF
13 THOSE FUNDS, ANY BOARD INSTRUCTIONS THAT SPECIFICALLY SAY THAT
14 THESE FUNDS WOULD GO FOR THESE SPECIFIC PURPOSES. BUT FUNDS
15 THAT ARE GENERAL PURPOSE, ADDED TO THE P.P.P. PROGRAM WILL BE
16 ALLOCATED BASED ON THIS FORMULA AND WILL NOT GO TO, THEN,
17 OVER-EQUITY SPAS UNTIL WE'VE REACHED EQUITY.

18

19 **SUP. ANTONOVICH:** DID THE WORKING GROUP TAKE INTO ACCOUNT
20 PATIENTS WHO LIVE IN ONE SPA YET THEY MAY VISIT THEIR PRIMARY
21 CARE CLINIC IN ANOTHER SPA?

22

23 **SHEILA SHIMA:** YES. AND I WILL MAKE SOME COMMENTS. IF ANY OF MY
24 WORKING GROUP MEMBERS WOULD LIKE TO ADD, THAT WAS OF CONCERN
25 TO US, AS WELL, WHEN WE LOOKED AT MOVING FUNDS FROM ONE SPA TO



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1 ANOTHER. AND ONE OF THE CHARTS THAT WE HAD DEVELOPED AND GOT
2 FROM THE DEPARTMENT OF HEALTH SERVICES ACTUALLY IDENTIFIED
3 THAT IN SOME SPAS, THERE WERE A NUMBER OF PATIENTS WHO WENT TO
4 PROVIDERS, BOB FORD BEING AN EXAMPLE, WHO ACTUALLY LIVED IN
5 OTHER SPAS, SPA 6. THAT WAS THE MOST OBVIOUS EXAMPLE OF WHERE
6 SPAS, OR RESIDENTS IN OTHER SPAS ACTUALLY WENT TO AGENCIES IN
7 A DIFFERENT SPA. NOW, THE QUESTIONS WERE RAISED AND THE
8 DEPARTMENT NEEDS TO LOOK AT THOSE: WAS THAT BECAUSE THE
9 RESOURCES WERE DEVELOPED IN THOSE SPAS AND SO IT HAS THAT
10 EFFECT? OR WAS IT FOR OTHER REASONS? PERHAPS THEY WORKED IN
11 THOSE SPAS? THERE COULD HAVE BEEN OTHER FACTORS THERE. AND
12 THAT'S SOMETHING THE DEPARTMENT WILL HAVE TO LOOK AT.

13

14 **SUP. ANTONOVICH:** HAVE YOU DISCUSSED PERHAPS USING TOBACCO
15 FUNDS TO MEET THE UNMET NEEDS?

16

17 **SHEILA SHIMA:** THAT IS ONE OF THE PROPOSALS THAT COULD BE
18 LOOKED AT BY THE DEPARTMENT. WE BASICALLY LEFT IT OPEN TO THE
19 DEPARTMENT AS PART OF THEIR DISCUSSIONS ON DEFICIT MANAGEMENT
20 AND DEFICIT MITIGATION, TO LOOK AT ALL OF THE POTENTIAL POTS
21 OF MONEY.

22

23 **SUP. ANTONOVICH:** SO THAT'S STILL A POSSIBILITY BEING
24 RECOMMENDED? THANK YOU. THOSE ARE MY QUESTIONS.

25



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1 **SUP. BURKE, CHAIR:** ALL RIGHT. SUPERVISOR KNABE? AND THEN
2 SUPERVISOR MOLINA? AND THEN OF COURSE WE HAVE SOME PEOPLE WHO
3 WISH TO SPEAK. SUPERVISOR YAROSLAVSKY?

4

5 **SUP. KNABE:** THE QUESTION I HAVE TO BEGIN WITH IS THE ORIGINAL
6 METHODOLOGY FOR THE FUNDING. DISCREPANCIES SEEM PRETTY SEVERE.
7 WHY DID WE LET IT GET OFF TRACK SO MUCH? I MEAN WHAT I'M
8 CONCERNED ABOUT IS IN THE NEW PROPOSALS, I UNDERSTAND THAT
9 SENSE OF FAIRNESS, BUT THAT'S GOING TO TAKE, OR TO ME ASK YOU,
10 HOW LONG DO YOU THINK IT WOULD TAKE TO CLOSE THAT GAP?

11

12 **SHEILA SHIMA:** NATURALLY, IT'S HARD TO ESTIMATE. CLEARLY THE
13 1.2 MILLION THAT WE HAVE CURRENTLY DOES VERY LITTLE IN TERMS
14 OF GETTING TO THAT GOAL. ONE OF THE THINGS WE DID LOOK AT IN
15 ORDER TO GROW THAT INITIAL POT WAS WE KNOW THAT AT THE END OF
16 EACH FISCAL YEAR, THERE ARE SOME FUNDS THAT ARE NOT SPENT BY
17 PROVIDERS WHO WANTED TO PUT THAT IN. IN LOOKING AT PAST
18 EXPERIENCE, THAT AMOUNT WAS AROUND \$3 MILLION. BUT THE CONCERN
19 IS SOME ADDITIONAL SERVICES HAVE BEEN PROVIDED OVER THE PAST
20 YEAR TO CLOSE THAT GAP. WE JUST WEREN'T ABLE TO ESTIMATE HOW
21 MUCH. AND RATHER THAN RISK, AGAIN, AFFECTING PATIENTS
22 CURRENTLY BEING SERVED, WE DID INCLUDE IN OUR RECOMMENDATION
23 AN INSTRUCTION TO THE DEPARTMENT THAT WHEN THOSE UNSPENT FUNDS
24 ARE IDENTIFIED, THEY SHOULD BE ADDED TO THIS POT. BUT IN
25 ADDITION, THE DEPARTMENT IS, AS PART OF ITS EXERCISE AND WHAT



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1 WAS MENTIONED PREVIOUSLY, NEEDING TO LOOK AT ADDITIONAL FUNDS
2 FOR THIS POPULATION AND FOR THIS PROGRAM.

3

4 **SUP. KNABE:** THANK YOU.

5

6 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA, THEN SUPERVISOR
7 YAROSLAVSKY.

8

9 **SUP. MOLINA:** FIRST OF ALL LET ME THANK THEM. THEY DID AN
10 OUTSTANDING JOB. I DON'T THINK I'M ON. IS THAT IT? I'M ON NOW?
11 THANK YOU. I ALWAYS NEED HELP WITH THAT PART. LET ME, FIRST OF
12 ALL, THANK THE WORKING GROUP. I THINK WHEN WE REQUESTED THIS
13 REPORT, WE DIDN'T KNOW WHAT WE WERE GOING TO SEE. INITIALLY
14 WHEN WE LOOKED AT THE WHOLE P.P.P. PROGRAM, WE KNEW THERE
15 WOULD BE INEQUITY BECAUSE IT WAS BASICALLY THOSE PROPOSALS
16 THAT CAME IN THAT WE DIDN'T SET UP AN EQUITY ISSUE AT THE
17 VERY, VERY BEGINNING. SO IT WAS AN ISSUE OF THOSE PROPOSALS
18 THAT WERE MORE WORTHY OF FUNDING ARE THE ONES THAT ACTUALLY
19 RECEIVED THE MONEY. BUT I'M GLAD THAT WE DID DO THIS BECAUSE I
20 THINK IT CLEARLY MAKES AN ASSESSMENT FOR US AS TO HOW WE
21 SHOULD PROCEED FOR THE FUTURE. THE ALLOCATION FORMULA YOU
22 CREATED REALLY ADDRESSES, THIS BAR DATA FORM THAT TELLS US
23 VERY CLEARLY THAT IN SOME OF THE SPAS, I DON'T WANT TO SAY
24 WE'RE OVER FUNDING BECAUSE THAT'S NOT THE APPROPRIATE WORD,
25 BECAUSE THESE VISITS ARE ALL VALUABLE. SO YOU CAN'T SAY IN SPA



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1 4, WHICH IS THE METRO, WE ARE OVER FUNDING, NOT A GOOD WORD.
2 WE'RE GIVING THEM MORE MONEY RIGHT YOU NOW THAN BASICALLY
3 THEIR ASSESSED NEEDS. BUT THE ISSUE IS IT'S NOT LIKE THEY'RE -
4 - THEY NEED THAT MONEY. AND SO THEY ARE PROVIDING THOSE
5 PATIENTS BECAUSE THEY ARE DOING MORE PATIENT VISITS IN THAT
6 SPA THAN ANY OTHER, EVEN THOUGH HOWEVER THE ASSESSMENT IS MADE
7 ON THE NEED, IT IS OVER THAT AMOUNT. AND I AGREE WITH YOUR
8 OUTCOME AT THE END OF THE DAY, THAT YOU CAN'T JUST GO AND MAKE
9 EVERYBODY EQUAL BY LOPPING OFF MONEY FROM SOMEBODY ELSE.
10 BECAUSE WE'VE KNOWN THAT EACH OF THESE PATIENT VISITS ARE VERY
11 VALUABLE. AND IN THE METRO AREA, AS WE ALL KNOW, THAT INCLUDES
12 SKID ROW, WHICH IS A HIGHLY NEEDY AREA. AND SO YOU CAN'T
13 CREATE THE KIND OF EQUITY. BUT I THINK LOOKING AT IT BY SPA
14 AND TRYING TO GET A BETTER HANDLE, THIS DATA COLLECTION HAS
15 BEEN VERY, VERY VALUABLE. I AGREE WITH SUPERVISOR SUPERVISOR
16 ANTONOVICH THAT WE NEED TO HAVE A BETTER UNDERSTANDING AS TO
17 WHY PEOPLE MOVE FROM ONE SPA TO ANOTHER. IF IT IS, IT IS ON
18 THEIR WAY TO WORK OR SOMETHING OF THAT SORT. BUT I THINK THAT
19 ALSO HELPS US IN MAKING AN ASSESSMENT AS TO HOW THIS
20 POPULATION, WHERE THIS POPULATION IS, THAT IT ISN'T BY
21 RESIDENTS OF SPA, THEN WE NEED TO PUT OTHER FACTORS IN THERE
22 IF THAT IS THE CASE. SO I THINK IT DOES REQUIRE PROBABLY A BIT
23 OF A REVIEW, MAYBE IN ANOTHER YEAR OR HOWEVER YOU WANT TO DO
24 IT, IN GATHERING THIS INFORMATION. CURIOUS, I WAS IN SPA 1. IT
25 WAS THE MOST, WHICH HAD ONLY 26 PERCENT OF THE RESIDENTS



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1 UTILIZED THE SPA IN THEIR OWN NEIGHBORHOOD. 54 PERCENT OF THEM
2 TRAVELED TO SPA 2 TO GET THEIR HEALTHCARE. AND THAT MAY BE
3 BECAUSE OF THE INADEQUACY OF THE CLINIC THERE. WE DON'T KNOW
4 THAT, RIGHT? PRESENTLY UNDER THIS STUDY. BUT I THINK WE SHOULD
5 MAKE AN EFFORT TO TRY AND UNDERSTAND. BECAUSE ONE WOULD SEEM
6 THAT THE ISSUE OF ACCESS AND WHAT'S GOING ON IN THAT
7 PARTICULAR P.P.P. WOULD BE VALUABLE IN ORDER TO HAVE A BETTER
8 UNDERSTANDING AND MAKE SURE THAT WE HAVE EQUITABLE ACCESS. SO
9 BUT SOME OF THE MOST SHOCKING, OF COURSE, IS IF YOU LOOK AT
10 SPA, IS IT 6?

11

12 **SUP. BURKE, CHAIR:** SPA 6.

13

14 **SUP. MOLINA:** YEAH. AND 5, I MEAN THAT IS UNBELIEVABLE. WHEN
15 YOU LOOK AT THE NEED THAT IS SO GREAT, AND YET THE FUNDING IS
16 SO SMALL. AND OF COURSE THIS SPEAKS TO, I THINK, AN ISSUE THAT
17 WE SAID FROM THE VERY BEGINNING IN P.P.P.S, THAT THERE WASN'T
18 AN INFRASTRUCTURE IN SOME OF THESE NEIGHBORHOODS AND
19 COMMUNITIES, THE NONPROFITS. THAT'S WHY I WORRY ABOUT THE
20 PRIVATIZATION ISSUE THAT GOING ON, BECAUSE IF THERE ISN'T AN
21 INFRASTRUCTURE TO HAVE THESE PROGRAMS IN PLACE, AND IF THEY
22 DON'T, FOR WHATEVER REASON, CAN'T DEVELOP THE KIND OF
23 PROPOSALS THAT GET FUNDING ON A REGULAR BASIS, THEN WE'RE
24 GOING TO CONTINUE THIS KIND OF INEQUITY. SO I THINK THAT THESE
25 -- THIS INFORMATION IS VERY VALUABLE. AND IT TELLS US OF HUGE



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1 NEEDS. NOW, WHEN YOU LOOK AT -- AND I MOVE THAT WE ADOPT THE
2 FINDINGS AND CREATE-- AND APPROVE THIS NEW ALLOCATION FORMULA.
3 IT HAS A BASIS. I THINK THAT WHEN WE LOOK AT NEW DOLLARS
4 COMING INTO THE SYSTEM, WE SHOULD LOOK AT THOSE WAYS TO CREATE
5 BETTER EQUITY ACROSS-THE-BOARD, WHICH MAY MEAN SOME CHALLENGES
6 FOR US, AS WELL. THAT MEANS THERE MAY NOT BE THE
7 INFRASTRUCTURE IN SOME OF THOSE SPAS TO REALLY GET US UP TO
8 SPEED WHEN REAL DOLLARS COME IN. AND SO THAT I DON'T KNOW IF
9 YOU LOOKED AT THAT OR IF IT'S SOMETHING THAT YOU SHOULD LOOK
10 AT, BECAUSE I DON'T THINK THAT ANYONE HAS EVER REVIEWED THE
11 INFRASTRUCTURE WITHIN SOME OF THESE COMMUNITIES AND
12 NEIGHBORHOODS TO SEE IF IN FACT IF THERE WAS NEW DOLLARS
13 COMING IN, THE CAPABILITY OF THOSE GROUPS TO EXPAND. AND SOME
14 ARE MORE PREPARED THAN OTHERS. AND PARTICULARLY EVEN WITHIN
15 THE SPA AS TO WHAT IS THE ACCESS WITHIN THE SPA ITSELF. THERE
16 ARE VERY FEW PROVIDERS, ACTUALLY, OVERALL IN THESE AREAS. YOU
17 THINK THERE WOULD BE A WHOLE LOT MORE. BUT ONE OF THE THINGS
18 WE HAVE REALIZED, AT THE END OF THE DAY, IS THAT P.P.P.S ARE
19 PROVIDING AN UNBELIEVABLY VALUABLE SERVICE TO US. THEY HAVE
20 BEEN A STRONG PARTNERSHIP THAT WE NEED TO STRENGTHEN EVERY
21 DAY. I'M INTERESTED IN LISTENING TO THE PROVIDERS THAT ARE
22 GOING TO BE SPEAKING. I SAW THAT MANY OF THEM SIGNED UP. AND
23 OF COURSE MY PROPOSAL, AND I'M GOING TO INTRODUCE A MOTION, I
24 WILL DO IT AFTER THIS, IS BASICALLY, I WAS SORT OF HOPING WE
25 WOULD DO THE HEALTH BUDGET BEFORE THIS PRESENTATION, BUT WE



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1 HAVEN'T DONE SO. BUT AT THE SAME TIME, UNDER THE HEALTH
2 BUDGET, THERE IS A PROPOSAL TO TAKE \$44 MILLION OF TOBACCO TAX
3 MONEY AND TO PUT IT IN TO PLUG THE DEFICIT FOR THE HEALTH
4 DEPARTMENT. THE DEFICIT IS HUGE AND WE HAVE MANY ISSUES TO
5 LOOK AT. AND SO THAT IS A VERY CRITICAL SET OF DOLLARS. BUT AT
6 THE SAME TIME, I THINK THAT THE DEPARTMENT COULD DO VERY, VERY
7 WELL BY LOOKING AT MANY ISSUES AND I WILL RAISE THEM DURING
8 THEIR BUDGET DISCUSSION, THAT THEY COULD LOOK AT WITHIN THE
9 DEPARTMENT, AT LOOKING AT SCRUBBING THE BUDGET A LITTLE BIT
10 MORE IN THAT DEPARTMENT, LOOKING AT AREAS WHERE EFFICIENCIES
11 COULD HAPPEN, LOOKING AT VACANT POSITIONS, LOOKING AT COST
12 CONTROLS ON CONTRACTS, LOOKING AT OPPORTUNITIES OF PAYING MORE
13 IN ONE AREA OVER ANOTHER FOR THE DELIVERY OF HEALTHCARE. SO MY
14 PROPOSAL IS THAT WE TAKE THAT \$44 MILLION IN TOBACCO TAX
15 MONEY, WHICH WAS INTENDED TO EXPAND SERVICES, NOT TO PLUG A
16 DEFICIT HOLE, AND SHOULD WE HAVE THE OPPORTUNITY -- AND OF
17 COURSE THIS IS BETWEEN NOW AND HOPEFULLY JUNE, WHEN THE ACTUAL
18 ALLOCATION OF THE BUDGET OCCURS. SHOULD WE HAVE THE
19 OPPORTUNITY TO FIND THOSE ADDITIONAL SAVINGS, AND I THINK WE
20 CAN IN THE HEALTH DEPARTMENT BUDGET, THAT THAT \$44 MILLION GO
21 INTO THE P.P.P.S AND THAT IT BE FOCUSED UNDER THIS FORMULA TO
22 THAT THOSE AREAS THAT ARE UNDERSERVED AND TRY AND MAKE SURE
23 THAT THOSE DOLLARS ARE ALLOCATED. IT'S SUCCESSFUL EVERYWHERE
24 IT GOES. AND WHEN YOU LOOK AT THE AREAS, AND PARTICULARLY AS
25 THIS GRAPH SHOWS, IT'S GOING TO BE TOUGH WITH 1.2 MILLION



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1 HERE, A LITTLE LEFT OVER HERE, THAT IN 10 TO 12 YEARS, WE'RE
2 NOT GOING TO BE ABLE TO FIX THE INEQUITY. AND IF NOTHING ELSE,
3 WE SHOULD START MEETING THE NEEDS. THIS IS A PROGRAM THAT IS
4 FUNCTIONING, THAT IT IS WORKING. IF WE EVER WANT TO GO IN THE
5 DIRECTION OF PRIVATIZATION, THIS IS GOING TO BE THE PATHWAY.
6 AND SO CONSEQUENTLY, WE NEED TO MAKE SURE THAT IN EVERY SPA,
7 THERE IS AN INFRASTRUCTURE TO ACCEPT THIS MONEY, TO PUT IN
8 PLACE THE CALIBER AND THE QUALITY OF P.P.P.S, A STANDARD THAT
9 WE NEED TO MEET THROUGHOUT THE COMMUNITY. SO I AM PROPOSING
10 THAT WE INFUSE NEW DOLLARS IF WE'RE GOING TO HAVE ACCESS AND
11 EQUITY AND I'LL BE PRESENTING THAT MOTION AFTER I LISTEN TO
12 THE SPEAKERS. AND I THINK WE CAN DO IT OUT OF THE PROPOSED NEW
13 TOBACCO TAX DOLLARS THAT ARE GOING INTO -- RIGHT NOW TO PLUG A
14 HOLE. AND INSTEAD PUT IT IN EXPANDED SERVICES. ALTHOUGH WE DO
15 NEED TO PLUG THAT HOLE, WE NEED TO FIND SOME OTHER MONIES
16 WITHIN THE DEPARTMENT BUDGET. AND I'LL INTRODUCE THAT MOTION
17 AFTER.

18
19 **SUP. BURKE, CHAIR:** SUPERVISOR YAROSLAVSKY?

20
21 **SUP. YAROSLAVSKY:** WELL, I JUST WANT TO COMMEND SHEILA AND THE
22 WORKING GROUP FOR THE RESULT. THIS HAS BEEN LANGUISHING FOR
23 QUITE A WHILE. AND WE NEVER QUITE CAME EVEN TO THIS POINT OF
24 RESOLUTION. OBVIOUSLY AS A COUPLE OF MEMBERS HAVE SAID, THERE
25 ARE STILL ISSUES TO BE ADDRESSED DOWN THE LINE, BUT WE NEVER



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1 GOT TO THIS POINT. AND I THINK THIS IS A CASE WHERE A WORKING
2 GROUP ACTUALLY PRODUCED A RESULT. AND I APPRECIATE IT. I'M NOT
3 GOING TO GIVE A LONG SPEECH ABOUT IT. THIS IS SOMETHING THAT'S
4 VERY IMPORTANT TO ALL OF US. AND I DON'T THINK UNTIL NOW IT
5 HAS GOTTEN THE KIND OF PRIORITY FOCUS THAT IT DESERVED. SO I'M
6 VERY GRATEFUL TO ALL OF YOU AND TO THE DEPUTY C.E.O., MISS
7 SHIMA, FOR GETTING US TO THIS POINT. IT'S A GOOD, GOOD
8 OUTCOME.

9

10 **SUP. BURKE, CHAIR:** THANK YOU. I UNDERSTAND THE WORKING GROUP
11 HAS DONE CERTAINLY A VERY IMPORTANT JOB. I'D LIKE TO GET A
12 BETTER UNDERSTANDING. I KNOW THAT THE ASSOCIATION REPRESENTS
13 ALL OF THE CLINICS IN THE ENTIRE COUNTY. BUT ON THE WORKING
14 GROUP, WERE THERE ANY EXECUTIVES FROM SOUTH LOS ANGELES
15 CLINICS?

16

17 **SHEILA SHIMA:** ON THE WORKING GROUP ITSELF? NO. GLORIA?

18

19 **GLORIA RODRIGUEZ:** NO, ACTUALLY BECAUSE THEY WERE PREVENTED
20 FROM ACTUALLY SERVING ON THE WORKGROUP BECAUSE NO ONE WHO
21 ACTUALLY RECEIVED MONEY THROUGH THE P.P.P. PROGRAM WERE
22 ELIGIBLE TO SIT ON. SO I REPRESENTED THEM AND SO DID YOLANDA.
23 BUT THEY WERE IN ATTENDANCE IN EACH OF OUR MEETINGS. SO WE
24 WERE ABLE TO HEAR TESTIMONY AND FEEDBACK FROM THEM. SHEILA



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1 HELD VERY OPEN MEETINGS THAT I THINK WERE VERY BENEFICIAL FOR
2 ALL OF US. AND SO THERE WAS FULL PARTICIPATION.

3

4 **SUP. BURKE, CHAIR:** WELL, THIS UNMET NEED IN SOME AREAS IS THE
5 REASON WHY I'VE HAD THIS DISCUSSION AS IT RELATES TO CLINICS.
6 IF WE PRIVATIZE THE CLINICS, WE'LL HAVE JUST A MAGNIFYING OF
7 WHAT WE SEE TODAY. IT WILL SAY SIMPLY THAT THERE WILL BE AREAS
8 WHERE THERE WILL BE NO SERVICE ALMOST. THERE WILL BE VERY
9 LITTLE SERVICE. AND THIS IS THE POINT I'VE BEEN TRYING TO GET
10 OVER IN TERMS OF THIS WHOLE CONCEPT OF PRIVATIZING, WHERE YOU
11 HAVE NO SERVICE PROVIDERS IN SOME AREAS. NOW, WHAT IS BEING
12 DONE TO TRY TO DEVELOP ADDITIONAL CLINICS IN AREAS THAT DO NOT
13 HAVE THE CLINICS PROVIDING THE SERVICE? THE PARTNERS, THE
14 PRIVATE PARTNERS? IS THERE ANYTHING THAT'S BEING DONE? IS
15 THERE ANY WHOLE APPROACH TO DO THAT TO ELIMINATE THE
16 DISCREPANCIES THAT WE SEE HERE?

17

18 **SHEILA SHIMA:** THAT WAS ACTUALLY DISCUSSED AND RAISED AT ONE OF
19 OUR MEETINGS AND IDENTIFIED AS ONE OF THOSE SHORT-TERM AND,
20 WELL ACTUALLY IT WAS A MEDIUM AND LONG-TERM TASK FOR THE
21 DEPARTMENT. BECAUSE IT WENT BEYOND THE IMMEDIATE TASK OF THE
22 WORKING GROUP, WAS CLEARLY IDENTIFIED, THOUGH, AS SOMETHING
23 THE DEPARTMENT NEEDS TO MOVE TOWARDS. AND SO IT WAS FLAGGED AS
24 SOMETHING THE DEPARTMENT IS GOING TO HAVE TO PUT TOGETHER A
25 PLAN FOR BECAUSE THERE ARE OTHER POTS OF MONEY THAT THEY HAVE



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1 CURRENTLY THAT ARE LOOKING AT DEVELOPING CAPACITY IN THE SOUTH
2 LOS ANGELES AREA. SO THEY'RE GOING TO NEED THAT INFRASTRUCTURE
3 IN THERE AND TO MOVE IN THAT DIRECTION. SO THAT'S SOMETHING
4 THAT'S BEEN PUT ON THE TABLE AND THAT I, AS THE DEPUTY C.E.O.,
5 WILL BE WORKING WITH THE DEPARTMENT TO MOVE FORWARD.

6

7 **YOLANDA VERA:** SUPERVISOR, IF I CAN ADD SOMETHING. THANK YOU,
8 AGAIN, FOR THE BOARD'S LEADERSHIP ON PUTTING TOGETHER THIS
9 WORKGROUP AND FOR THE C.E.O.'S LEADERSHIP ON IT. WITH REGARDS
10 TO THE CAPACITY IN SOUTH L.A., I DON'T THINK THERE EVER REALLY
11 WAS A PROCESS BY WHICH THE CLINICS IN THOSE VARIOUS SPAS, SOME
12 OF THEM THAT APPEAR TO BE UNDERSERVED, WERE EVER ASKED IF THEY
13 COULD RAMP UP IF MORE FUNDS WERE AVAILABLE TO THEM. AND I
14 HOPE, GIVEN WHAT WE'VE LEARNED THROUGH THE PROCESS OF HOW
15 EFFECTIVE AND EFFICIENT THIS PROGRAM IS, IT'S REALLY
16 EMPHASIZED THE VALUE OF THIS PROGRAM AND THAT INVESTING MORE
17 DOLLARS THAT ADDRESS THOSE DISPARITIES IS VALUABLE. AND I
18 THINK IT COULD BE DONE IN A WAY WHERE YOU ASK YOUR EXISTING
19 STRATEGIC PARTNERS: CAN YOU, DO YOU HAVE THE CAPACITY TO RAMP
20 UP IF YOU HAD MORE AVAILABLE COUNTY DOLLARS?

21

22 **GLORIA RODRIGUEZ:** AND, SUPERVISOR, IF I MAY ADD, THE
23 ASSOCIATION IS ENGAGING RIGHT NOW IN AN ASSESSMENT OF OUR
24 EXISTING INFRASTRUCTURE AND WHAT IT WILL TAKE, BOTH IN SERVICE
25 DELIVERY DOLLARS AND WORKFORCE TO BE ABLE TO MEET THE NEED. SO



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1 WE HAVE COMMISSIONED THAT STUDY, AND WE HOPE TO HAVE THAT
2 COMPLETED BY NEXT MONTH.

3

4 **SUP. BURKE, CHAIR:** WHAT REALLY BOTHERS ME IS THAT I UNDERSTAND
5 THAT MANY OF THE PEOPLE IN AREAS WHERE THERE IS VERY LITTLE IN
6 TERMS OF PROVIDERS, THAT THEY GO INTO OTHER AREAS FOR SERVICE.
7 BUT THERE IS SUCH A LARGE DISTANCE IN SOME INSTANCES FROM THE
8 PROVIDER, THE PARTNER, AND WHERE PEOPLE LIVE. SO THAT IT IS
9 NOT ALWAYS SO PRACTICAL FOR THEM TO GET THERE. I KNOW IN MY
10 DISTRICT, CERTAINLY ALONG THE BORDER WITH SUPERVISOR
11 YAROSLAVSKY'S DISTRICT, THERE IS A UTILIZATION FOR PEOPLE
12 ALONG THE BORDER AND IN NEAR PROXIMITY TO THOSE FACILITIES
13 THAT ARE IN THAT AREA. BUT THE PEOPLE IN SOUTH LOS ANGELES, IT
14 BECOMES VERY DIFFICULT FOR THEM TO DO THAT. AND I HAVE TO USE
15 AN EXAMPLE. THERE WAS A CANCER CLINIC THAT UNFORTUNATELY WAS
16 BEING CLOSED IN INGLEWOOD. AND THE IDEA OF HOW YOU WOULD GET
17 PEOPLE TO THAT CANCER CLINIC, THEY HAVE TO HAVE A WHOLE GROUP
18 OF VOLUNTEERS. WHEN THAT CLINIC WAS CLOSED, WITH THE NECESSITY
19 OF IT GOING TO SANTA MONICA, THEY HAVE TO HAVE PEOPLE TO COME
20 TO PICK THEM UP AND HAVE TO HAVE A WHOLE INFRASTRUCTURE OF
21 PEOPLE WHO GO OUT, PICK UP THE PEOPLE AND TAKE THEM TO THE
22 FACILITY, WHO LIVED NOT ONLY IN INGLEWOOD, BUT LIVED EAST OF
23 INGLEWOOD. SO IT'S VERY, VERY DIFFICULT WHEN YOU TALK ABOUT A
24 POPULATION THAT IS THE POPULATION WE SEEK TO MEET. THEIR
25 TRANSPORTATION ISSUES ARE SO GREAT THAT IT'S VERY IMPORTANT



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1 THAT THE FACILITIES BE IN THE COMMUNITY AND IN CLOSE PROXIMITY
2 TO WHERE PEOPLE LIVE. SO I UNDERSTAND HERE WHAT WE'RE TRYING
3 TO DO, BUT I DO THINK WE HAVE TO HAVE A REALLY AGGRESSIVE
4 PROGRAM TO HELP SOME OF THOSE SMALL CLINICS WHO DON'T HAVE THE
5 ADVANTAGE OF PHILANTHROPY, OF PEOPLE COMING IN AND GIVING THEM
6 ADDITIONAL MONEY TO MAKE UP THAT GAP. SO WE HAVE TO HAVE A
7 REAL AGGRESSIVE APPROACH FOR SOME OF THESE. WE HAVE A HOLE
8 LIST OF PEOPLE WHO HAVE ASKED TO SPEAK AND I'M GOING TO CALL
9 ON THEM AT THIS TIME. JIM MANGIA. AND HE'S FROM ST. JOHN.
10 HECTOR FLORES, WHITE MEMORIAL. BILL HOBSON, WATTS HEALTHCARE.
11 WOULD YOU PLEASE COME FORWARD? YES, ALL THREE OF YOU COULD
12 COME FORWARD AT THIS POINT.

13

14 **JIM MANGIA:** THE OTHER TWO ARE NOT HERE.

15

16 **SUP. BURKE, CHAIR:** THEY HAD TO LEAVE? OKAY. WELL MAYBE WE CAN
17 ASK DAVID MAUSS TO COME AND NANCY WATSON? ARE THEY STILL HERE?
18 PLEASE STATE YOUR NAME.

19

20 **JIM MANGIA:** THANK YOU. JIM MANGIA, ST. JOHN'S WELL CHILD AND
21 FAMILY CENTER. I WANT TO THANK THE SUPERVISORS FOR YOUR
22 PROBING QUESTIONS. AND I WANT TO THANK THE WORKGROUP. I THINK
23 THEY DID A VERY, VERY GOOD JOB. I THINK THAT THEY HAVE BEEN
24 VERY FAIR. AND ALL OF THE COMMUNITY CLINICS ARE UNIFIED IN OUR
25 BELIEF THAT WE SHOULD NOT TAKE FROM ONE CLINIC TO GIVE TO



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1 ANOTHER, BUT THAT THERE NEEDS TO BE MORE MONEY PUT INTO THE
2 SYSTEM SO THAT WE CAN ADDRESS THIS INEQUITY. BUT WHAT I REALLY
3 WANT TO STRESS IS THAT THERE IS INFRASTRUCTURE IN SOUTH L.A.
4 AND IN EAST L.A. TO PROVIDE THESE SERVICES, BUT WE HAVE BEEN
5 SEVERELY UNDER FUNDED. SO, FOR EXAMPLE, ST. JOHN'S ALONE HAS
6 BROUGHT OVER \$2 MILLION IN FEDERAL FUNDING INTO SOUTH AND EAST
7 L.A., PRIMARILY SOUTH. WE HAVE SEVEN CLINICS IN SOUTH L.A.,
8 TWO IN EAST L.A. AND WE DON'T HAVE THE COUNTY DOLLARS TO MATCH
9 THE PRIVATE AND FEDERAL DOLLARS THAT WE'VE LEVERAGED TO BRING
10 IN TO THESE UNDERSERVED COMMUNITIES. AND SO WE REALLY NEED THE
11 SUPPORT OF THE SUPERVISORS TO PUT MORE MONEY INTO THE P.P.P.
12 SYSTEM SO WE CAN ADDRESS THESE INEQUITIES WHICH ARE IN SPA 6,
13 PRIMARILY SPA 6, 7 AND 8, WHICH IS SOUTH BAY, SOUTH L.A. AND
14 EAST L.A. BUT I REALLY WANT TO URGE YOU TO BELIEVE ME WHEN I
15 SAY THAT THERE IS INFRASTRUCTURE IN SOUTH LOS ANGELES. WE HAVE
16 THE CAPACITY IF WE HAD THE P.P.P. DOLLARS TO PROVIDE THESE
17 SERVICES TO THE RESIDENTS IN OUR AREA. ST. JOHN'S HAS BEEN
18 THERE FOR 45 YEARS. WE WERE FOUNDED IN RESPONSE TO THE WATTS
19 RIOTS. AND WE HAVE PARTNERSHIPS. WE HAVE COLLABORATIVE, THE
20 SOUTH SIDE COALITION OF COMMUNITY HEALTH CENTERS IS A
21 COALITION OF ALL OF THE NONPROFIT COMMUNITY HEALTH CENTERS IN
22 SOUTH L.A. AND SUPERVISOR BURKE HAS BEEN A GREAT CHAMPION FOR
23 THE COMMUNITY CLINICS, AS HAS SUPERVISOR MOLINA IN THOSE
24 AREAS. AND WE WANT TO THANK YOU. BUT I REALLY WANT TO STRESS



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1 TO THE SUPERVISORS THAT WE DO HAVE THE CAPACITY IN SOUTH L.A.
2 TO PROVIDE THESE SERVICES IF THERE IS FUNDING.

3

4 **SUP. BURKE, CHAIR:** THANK YOU. YOU CERTAINLY DO A GOOD JOB AT
5 IT.

6

7 **JIM MANGIA:** THANK YOU.

8

9 **SUP. BURKE, CHAIR:** YES, PLEASE STATE YOUR NAME, MA'AM?

10

11 **NANCY WATSON:** HI, I'M NANCY WATSON, POLICY DIRECTOR AT
12 COMMUNITY HEALTH COUNCILS. FIRST OF ALL, I JUST WANTED TO SAY
13 WE DO REALLY APPRECIATE THE SUPPORT THAT THE BOARD PUTS INTO
14 THE P.P.P. PROGRAM, GIVEN THAT THE REIMBURSEMENT CERTAINLY
15 REWARDS HOSPITAL CARE. AND HAVING WORKED WITH THE P.P.P.S,
16 THEY REALLY GO ABOVE AND BEYOND THE CALL OF DUTY. THEY
17 PARTICIPATE IN COMMUNITY ADVOCACY COALITIONS AND AS AN
18 ADVOCACY ORGANIZATION, WE TRULY APPRECIATE THEIR ROLE IN THE
19 COMMUNITY. WE CAME IN PREPARED TODAY TO PUSH BACK A LITTLE BIT
20 ON THE WORKING GROUP'S RECOMMENDATION, NOT KNOWING IF THERE
21 WOULD BE POTENTIALLY ANY ADDITIONAL FUNDING BEYOND WHAT THEY
22 HAD IDENTIFIED TO SHORE UP, SO I'M REALLY APPRECIATIVE OF THE
23 BOARD MEMBERS' PUTTING THAT MOTION INTO EFFECT TODAY. WHILE WE
24 AGREE DEFINITELY WITH THE WORKGROUP'S RECOMMENDATIONS TO
25 ALLOCATE THOSE ADDITIONAL FUNDS AND FUTURE FUNDS ACCORDING TO



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1 THE NEED FORMULA, THE 2008 RE-ADJUSTED, I'M NOT SURE WHAT THE
2 OFFICIAL TITLE OF THAT IS. WE ARE REALLY CONCERNED THAT THERE
3 WAS NO SPECIFIC PLAN PROPOSED TO GO AHEAD AND USE THAT NEW
4 FORMULA. AND WE APPRECIATE THE PATIENTS ARE NOT NECESSARILY
5 LINED UP AROUND THE SPA BOUNDARIES, BUT TO THE EXTENT WHERE
6 YOU PUT THE FUNDING, THAT'S WHERE THE PATIENTS WILL GO. AND AS
7 JIM HAS VERY WELL POINTED OUT, THE CAPACITY IN THOSE
8 UNDERSERVED AREAS HAS REALLY GROWN. A NEW CLINIC OPENED UP IN
9 INGLEWOOD I THINK THREE YEARS AGO. SO NOW THERE'S CAPACITY
10 GROWING ON THAT WEST SIDE OF SOUTH L.A. THAT THERE WASN'T IN
11 THE PAST. SO WE HAD COME IN PREPARED TO ASK THAT YOU GO AHEAD
12 AND LOOK AT IMPLEMENTING THE FORMULA ACCORDING TO WHAT THE
13 NEED IS IN THE COMMUNITIES, NOT TO KEEP THE SAME -- ALLOCATING
14 THE RESOURCES ACCORDING TO THE SAME FORMULA, BUT MAYBE THAT
15 YOU COULD DO THAT ON A SIX-MONTH BASIS VERSUS AT YOUR JULY
16 BUDGET PERIOD. SO I THINK TO THE EXTENT THAT YOUR FUNDING LINE
17 ITEM, I DON'T KNOW THE TOBACCO RESOURCES, TO THE EXTENT THAT'S
18 AVAILABLE AT AN ANNUAL BASIS OR NOT, SO THAT WOULD BE MY
19 QUESTION. IS IT SOMETHING WE COULD COUNT ON TO MAKE THE P.P.P.
20 PROGRAM AND EXPAND IT. ALSO LOOKING FORWARD, WE HAVE A BUDGET
21 DEFICIT, SO WILL YOU CONTINUE TO HAVE THE SAME DOLLARS THAT
22 YOU HAVE TODAY FOR THE P.P.P. PROGRAM? SO I THINK I GUESS I
23 WOULD JUST PUSH A LITTLE BIT TOWARDS THE BOARD TODAY TO LOOK
24 AT SERIOUSLY AT SOME POINT IN THE NEAR FUTURE GETTING TO THE



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1 CLINICS ON A PAYMENT SCHEDULE THAT REFLECTS THE NEED. THANK
2 YOU.

3

4 **SUP. BURKE, CHAIR:** THANK YOU. AND WOULD CARL COAN COME
5 FORWARD? I HAVE A CARD HERE FROM PATRICIA MULCAHEY. I THINK
6 SHE ALREADY SPOKE. COULD YOU STATE YOUR NAME?

7

8 **CARL COAN:** I'M CARL COAN. AND I'M THE DIRECTOR OF THE EISNER
9 PEDIATRIC AND FAMILY MEDICAL CENTER. BUT I'M ALSO THE CHAIR OF
10 THE BOARD OF CLINIC ASSOCIATION AND I'VE BEEN HERE BEFORE. I
11 WANT TO FIRST OF ALL SAY ON BEHALF OF ALL THE CLINICS IN THE
12 ASSOCIATION, VERY, VERY THANKFUL FOR THE WORK THAT THE DEPUTY
13 C.E.O. DID, SHEILA DID, AND THE PANEL. BUT ALSO JUST, AND VERY
14 SPUR OF THE MOMENT TO FILL OUT THE FORM JUST TO SAY TO
15 SUPERVISOR MOLINA TO THANK YOU VERY, VERY MUCH FOR THAT
16 SUGGESTION OF USING THE TOBACCO TAX. I HOPE THAT GETS THE FULL
17 SUPPORT OF THIS BOARD AND THOSE DOLLARS CAN BE USED TO SERVE
18 THE COMMUNITIES THAT NEED TO BE SERVED THROUGH THE P.P.P.
19 PROGRAM. THANK YOU VERY, VERY, VERY MUCH.

20

21 **PATRICIA MULCAHEY:** HELLO. I'M SEEKING STATE AND FEDERAL
22 INQUIRY INTO THIS MATTER. I HAD THE REGIONAL CENTER, I HAD THE
23 SOCIAL WORKER AS A MATTER OF FACT, THE D.C.F.S. SOCIAL WORKER
24 INFORM ME THAT THE REASON THEY CLASSIFIED MY DAUGHTER AS
25 HANDICAPPED WAS BECAUSE THEY WANTED THE HIGHER FEDERAL RATE.



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1 WHICH I DON'T KNOW IF YOU KNOW THIS OR NOT BUT TO CLASSIFY A
2 CHILD AS HANDICAPPED THAT'S TRULY NOT A HANDICAP BECAUSE THEY
3 WANTED TO MILK THE FEDERAL GOVERNMENT FOR MORE MONEY IS
4 ILLEGAL TO DO. SO THIS IS THE REASON I'M INQUIRING SO I CAN
5 GET A FEDERAL PROBE AND A STATE INQUIRY INTO THIS MATTER. WHY
6 DO WE HAVE SUCH A LARGE INCREASE OF FOSTER KIDS BEING
7 CLASSIFIED AS HANDICAPPED THAT ARE TRULY NOT HANDICAPPED? THAT
8 IS ILLEGAL FOR THE REGIONAL CENTER AND D.C.F.S. TO BE DOING
9 THIS TO THE FOSTER KIDS. IF YOU LOOK INTO THIS INQUIRY, YOU
10 SEE THAT THERE'S BEEN SUCH A LARGE INCREASE OF CHILDREN BEING
11 CLASSIFIED AS HANDICAPPED THAT ARE TRULY NOT HANDICAPPED. SO
12 THIS IS THE REASON I'M REQUESTING A PROBE, A STATE PROBE. I
13 REQUESTING A FEDERAL AND STATE PROBE INTO THIS MATTER. BECAUSE
14 IT'S ILLEGAL TO DO. DO YOU UNDERSTAND ME? BURKE? WILL YOU DO
15 INQUIRY INTO THIS MATTER OF WHY THERE'S SUCH A LARGE INCREASE
16 OF KIDS BEING CLASSIFIED AS HANDICAPPED THAT ARE TRULY NOT
17 HANDICAPPED, FOR THEM TO TRY TO GET MORE MONEY FROM THE
18 FEDERAL GOVERNMENT?

19

20 **SUP. BURKE, CHAIR:** WE'LL CERTAINLY CONTINUE TO LOOK AT THAT.
21 DO YOU HAVE YOUR MOTION?

22

23 **SUP. MOLINA:** WELL, THEY'RE IN THE PROCESS OF PREPARING THE
24 MOTION, BUT WHAT I'M LOOKING TO DO IS THAT UNDER THE HEALTH
25 BUDGET, THEY'RE GOING TO USE 44.8 MILLION, IF I'M CORRECT,



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1 ONE-TIME FUNDS OF TOBACCO TAX FUNDS TO BE USED TO BRING DOWN
2 THE DEFICIT. AND WE'LL TALK ABOUT IT IN A WHILE. I'M HOPEFUL
3 THAT WHAT WE CAN DO IS FIND ADDITIONAL WAYS -- I THINK THAT
4 THAT \$44 MILLION NEEDS TO BE -- WE NEED TO BRING DOWN THAT
5 DEFICIT. SO THERE SHOULD BE -- WE SHOULD STILL PURSUE THAT.
6 BUT WHAT I'M SAYING IS: WE SHOULD LOOK AT AN OPPORTUNITY TO
7 USE THIS TOBACCO TAX MONEY TO BE ALLOCATED FOR THE P.P.P.
8 PROGRAMS. NOW IT'S ONE-TIME MONEY. SO THAT'S A PROBLEM. WE
9 WON'T BE ABLE TO HAVE IT EVERY SINGLE YEAR. SO WE NEED TO
10 DEVISE SOMETHING LIKE IF WE USE THE 40 MILLION OF IT MAYBE
11 OVER A THREE-YEAR PERIOD TO BEGIN THE PROCESS OF CREATING MORE
12 EQUITY IN THE ALLOCATION. YOU'RE NOT GOING TO DO IT FIRST
13 SHOT, ANYWAY. IT'S STILL GOING TO TAKE MORE MONEY TO BRING IN
14 THE EQUITY. BUT THIS WILL GO A LONG WAY, MORE THAN THE 1.2.
15 AND THEN MAYBE LOOK AT USING THE \$4.8 MILLION IN BUILDING--
16 NOW THERE IS INFRASTRUCTURE THERE, BUT I ALSO KNOW THAT WHEN
17 YOU EXPAND A PROGRAM, HAVING WORKED FOR THE ROYAL, HAVING
18 WORKED IN OPENING UP AZUSA, OPENING UP THE BELL GARDENS SITE
19 WITH WEINGART AND OLD-TIMERS IN THE SOUTHEAST COMMUNITIES, I
20 MEAN, THAT TOOK AN INFUSION OF MY DISCRETIONARY FUNDS IN ORDER
21 TO GET THE STARTUP MONEY TO GET ALL OF IT. IT'S NOT AN EASY
22 THING TO DO. SO I THINK IT'S WORTH LOOKING AT, AS WELL. AND
23 MAYBE HOPEFULLY THE WORKING GROUP CAN TAKE A LEADERSHIP ROLE,
24 SINCE YOU ALREADY BEEN INVOLVED IN THIS WITH SHEILA HEADING
25 THIS UP. AND MAYBE LOOK AT HOW WE TAKE THOSE -- THAT 4.8



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1 MILLION OF THE 44 AND LOOK AT MAYBE LOOKING AT THE INEQUITIES,
2 IF THERE ARE, OR THE DISPARITIES OF THE INFRASTRUCTURE,
3 BECAUSE I'M NOT SO SURE. I KNOW THAT EVERYONE SAYS GIVE US THE
4 MONEY AND WE CAN DO IT. THE PROBLEM IS THAT I'M NOT SO SURE
5 THAT IN CERTAIN AREAS, PARTICULARLY IN SOUTH CENTRAL AND SOME
6 OF THESE AREAS THAT IT IS AUTOMATIC. THERE ARE AGENCIES. I
7 KNOW IN THE EAST SIDE I HAVE ALTAMED AND ARROYO AND OTHERS
8 THAT HAVE BEEN VERY, VERY GOOD THAT IF THE MONEY WERE THERE,
9 THEY COULD FIND -- NOT EASY, FINDING THE STAFF, TRYING TO FIND
10 ALL OF THE NECESSARY FUNDING NECESSARY. BECAUSE THIS ONLY
11 BECOMES A PART. IT ONLY BECOMES PART OF HOW THEY PROVIDE THE
12 SERVICES OUT THERE. SO MY PROPOSAL, AND I'LL DO THE MOTION
13 UNDER THE BUDGET, IS TO LOOK AT IT THAT WAY. I'M NOT SO SURE
14 IT'S THE BEST THING. I AM CURIOUS BECAUSE I DID NOT
15 UNDERSTAND, I'M ASKING MY STAFF TO GET A BETTER CLARIFICATION
16 UNDER THE -- I DON'T HAVE IT -- THE LITTLE GREEN THING THAT
17 WAS PASSED OUT? THE YOUNG WOMAN THAT SPOKE, AS TO WHAT HER
18 RECOMMENDATION WAS.

19
20 **SUP. BURKE, CHAIR:** YOU MEAN LARK'S RECOMMENDATION?

21
22 **SUP. MOLINA:** YEAH, LARK'S RECOMMENDATION. BUT THE SECOND ONE
23 THAT SAYS: "GIVE THE JUNE 30TH EXPIRATION. THE BOARD SHOULD
24 EXTEND THE TERM OF THE CURRENT. CONTRACT FOR A PERIOD NOT TO
25 EXCEED -- IN ORDER TO RENEGOTIATE ALL CONTRACTS USING THE 2008



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1 ALLOCATION FORMULA." I'M NOT SURE WHAT THAT MEANS. BECAUSE
2 WHEN YOU SAY RENEGOTIATE, IT WOULD MEAN -- TO ME THAT WOULD
3 MEAN TAKE AWAY FROM SOMEBODY ELSE TO PUT IN. I DON'T THINK WE
4 WANT TO DO THAT BUT MAYBE I DON'T UNDERSTAND WHAT THIS SAYS.
5 WE'RE TRYING TO GET A CLARIFICATION.

6

7 **SUP. BURKE, CHAIR:** WELL, I THINK THEY SAID THAT WAS THEIR
8 ORIGINAL INTENTION. BUT I THINK NANCY WATSON SAID THAT THEY'RE
9 MOVING TO A DIFFERENT -- IS THAT CORRECT? THAT YOU'RE MOVING
10 FORWARD WITH THE RECOMMENDATION?

11

12 **SUP. MOLINA:** COULD THE REPRESENTATIVE FROM THE COMMUNITY
13 HEALTH COUNCILS COME UP? BECAUSE WE'RE NOT SURE WE UNDERSTAND
14 WHAT YOUR SECOND RECOMMENDATION IS HERE. AND MAYBE WE
15 MISUNDERSTOOD YOU.

16

17 **SUP. BURKE, CHAIR:** RIGHT. I THINK THAT WAS MY INTERPRETATION,
18 TOO.

19

20 **SUP. MOLINA:** WELL THAT'S WHAT I'M NOT SURE. I WANT TO
21 UNDERSTAND. ARE YOU SAYING WE NOT ADOPT THE WORKING GROUP'S
22 RECOMMENDATIONS?

23



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1 **NANCY WATSON:** SORRY, I DIDN'T MEAN TO CONFUSE YOU. WE WERE --
2 PART OF THEM. THE ONES THAT RECOMMENDED ALLOCATING THOSE
3 ADDITIONAL FUNDS TO THE UNDERSERVED COMMUNITIES --

4

5 **SUP. MOLINA:** 1.2 MILLION?

6

7 **NANCY WATSON:** YES. BUT WHAT WE WERE DISAGREEING WITH IS THE
8 DELAY, NOT USING THE 2008 ALLOCATION FORMULA FOR YOUR EXISTING
9 CONTRACTS MOVING FORWARD. SO WE WERE SUGGESTING THAT YOU GO
10 AHEAD AND FIGURE OUT A WAY AT SOME TIME IN THE NEAR FUTURE,
11 MAYBE IT'S SIX MONTHS, MAYBE IT'S A YEAR OR TWO. USE THAT
12 FORMULA THAT THEY'VE PROVIDED TO YOU TO NEGOTIATE CONTRACTS
13 MOVING FORWARD.

14

15 **SUP. MOLINA:** WELL AGAIN, I DON'T THINK THAT -- THEIR
16 RECOMMENDATIONS DON'T SAY THAT. AS I UNDERSTAND THE
17 RECOMMENDATIONS, THEY BASICALLY SAY LEAVE ALL THE DOLLARS
18 INTACT AS IS.

19

20 **NANCY WATSON:** CORRECT. THAT'S WHAT WE DISAGREE WITH.

21

22 **SUP. MOLINA:** WHAT ARE YOU SAYING?

23

24 **NANCY WATSON:** WE SAY USE -- I'M SAYING --

25



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The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** TAKE ALL THE MONEY AND START AGAIN AND DO EQUITY
2 ACROSS THE BOARD?

3

4 **NANCY WATSON:** CORRECT, ESSENTIALLY.

5

6 **SUP. MOLINA:** I DON'T THINK YOU REALLY WANT TO DO THAT AT THIS
7 POINT. I UNDERSTAND. IF WE HAD NO DOLLARS OR POTENTIALLY NO
8 DOLLARS, THAT PROBABLY WOULD BE A WAY. BECAUSE THE 1.2 MILLION
9 IS GOING TO TAKE US FOREVER TO BUILD A KIND OF EQUITY. BUT
10 POTENTIALLY WITH THIS TOBACCO TAX, EVEN THOUGH IT'S ONE-TIME
11 MONEY, WE COULD CREATE A MECHANISM SO WE COULD HAVE A PROGRAM
12 THAT MAYBE WE WOULD TAKE IT OVER A THREE-YEAR PERIOD, THAT WAY
13 EVENTUALLY HOPEFULLY WE CAN FIND REPLACEMENT DOLLARS AS
14 QUICKLY AS POSSIBLE.

15

16 **NANCY WATSON:** OKAY. IF WE COULD SEE A REPORT BACK TO HOW THAT
17 IS --

18

19 **SUP. MOLINA:** THAT'S WHAT WE'RE ASKING. THAT'S WHY I WAS ASKING
20 THE QUESTION. BECAUSE IF THEY NEED TO TELL US, AND MAYBE THE
21 WORKING GROUP SHOULD CONTINUE TO GET TOGETHER. I'M GOING TO
22 PUT IN A TEMPORARY MOTION, AGAIN, OUR BUDGET TODAY WILL BE
23 ADOPTED AS A PROPOSED BUDGET. THIS IS WILL BE A PROPOSED
24 MOTION. BUT IT WILL HAVE CERTAIN CHALLENGES IN IT. AND THAT IS
25 THAT IF IN FACT WE REALLY CAN'T COME UP WITH THE SAVINGS



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1 NECESSARY IN THE DEPARTMENT, THEN UNFORTUNATELY, WE'RE GOING
2 TO HAVE TO USE THOSE TOBACCO TAX DOLLARS.

3

4 **SUP. BURKE, CHAIR:** IT WILL BE DISCUSSED OVER THE BUDGET.

5

6 **SUP. YAROSLAVSKY:** I WAS CURIOUS. I DON'T WANT THEM TO BE UNDER
7 AN-- I'M JUST TRYING TO FIGURE OUT HOW YOU USE ONE-TIME MONEY
8 TO CREATE AN ONGOING PROGRAM?

9

10 **SUP. MOLINA:** I THINK YOU CAN.

11

12 **SUP. YAROSLAVSKY:** I'D LIKE TO HEAR MORE ABOUT IT BECAUSE EVEN
13 THOUGH WE'RE NOT ON THAT BUDGET, BUT IT'S IN THE CONTEXT OF
14 THIS DISCUSSION.

15

16 **SUP. BURKE, CHAIR:** WELL I THINK THAT WHAT SHE WAS SAYING
17 ORIGINALLY WAS THAT IT WOULD BE OVER THREE YEARS. THE MONEY
18 WOULD BE NOT ALLOCATED AT ONE TIME.

19

20 **SUP. MOLINA:** YOU CAN ALLOCATE IT INTO A FUND. YOU COULD BUDGET
21 IT, ALLOCATE IT INTO A FUND THAT WOULD BE PUT INTO SO THAT YOU
22 SAY, AND DESIGNATE THAT THIS IS A THREE-YEAR FUND OR A FOUR-
23 YEAR FUND, HOWEVER YOU WANT TO DO IT, 10 MILLION A YEAR IF YOU
24 WANTED TO. I THINK THAT'S WHY I'M ASKING THEM TO COME BACK AND
25 LET US KNOW--



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1

2 **SUP. YAROSLAVSKY:** JUST ON THAT POINT, WHAT IS THE GAP?

3

4 **SUP. BURKE, CHAIR:** 54 MILLION.

5

6 **SUP. YAROSLAVSKY:** WHAT IS THE ESTIMATED GAP ON THE P.P.P.S?

7

8 **SUP. BURKE, CHAIR:** 54 MILLION, ISN'T IT?

9

10 **SHEILA SHIMA:** THERE ARE A COUPLE OF DIFFERENT THINGS THAT WE
11 LOOKED AT JUST IN TERMS OF COMING UP WITH NUMBERS. AND ONE OF
12 THE THINGS WE ACTUALLY LOOKED AT WAS IF WE WERE TO REALLOCATE
13 THE \$54 MILLION BASED ON THE FORMULA, AND THAT WOULD RESULT IN
14 INCREASES TO CERTAIN SPAS, BUT THEN WE ALSO WENT BACK IN AND
15 SAID --

16

17 **SUP. YAROSLAVSKY:** I'M SORRY? WHAT IS THE 54 MILLION? THAT IS
18 WHAT WE CURRENTLY SPEND?

19

20 **SHEILA SHIMA:** THAT IS CORRECT.

21

22 **SUP. YAROSLAVSKY:** MY QUESTION IS NOT THAT. MY QUESTION IS:
23 WHAT IS THE GAP? IF THERE IS A SERVICE GAP, IF YOU WILL, FOR
24 LACK OF A BETTER PHRASE, IT'S PROBABLY A PRETTY GOOD PHRASE,



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1 WHAT IS THAT GAP? IS IT 10 MILLION? 5 MILLION? 2 MILLION? 50
2 MILLION?

3

4 **SHEILA SHIMA:** ONE OF THE GAPS THAT WE ACTUALLY IDENTIFIED WAS
5 \$17 MILLION. BUT THE WAY WE GOT THERE WAS WE SAID IF WE WERE
6 TO TAKE THE \$54 MILLION AND ACTUALLY REALLOCATE IT BASED ON
7 THE FORMULA, IT WOULD RESULT IN INCREASES TO WHAT ARE
8 CONSIDERED UNDER-EQUITY SPAS. BUT THAT WOULD THEN RESULT IN
9 CUTS IN SERVICES IN OTHER SPAS. SO IF WE BACKFILLED THOSE SPAS
10 THAT LOST MONEY TO KEEP THEM AT THE SAME LEVEL THEY'RE
11 CURRENTLY AT, WHAT WOULD THE DIFFERENCE BE? HOW MUCH MORE
12 MONEY WOULD WE NEED IN THE POT? AND THE NUMBER WE CAME UP WITH
13 WAS ROUGHLY \$17 MILLION. THE 17 WOULD ACTUALLY ALLOW US TO
14 INCREASE FUNDS TO UNDER-EQUITY SPAS SO THAT THEY WOULD
15 ACTUALLY GET, THEN, THEIR PROPORTIONAL AMOUNT OF THE \$54
16 MILLION USING THE 2008 ALLOCATION FORMULA; BUT IN ADDITION, WE
17 WOULD RESTORE THE FUNDS FOR SPAS THAT ARE CURRENTLY OVER
18 EQUITY SO THAT THEY WOULD NOT LOSE MONEY.

19

20 **SUP. YAROSLAVSKY:** RIGHT. SO YOU'RE BASICALLY HOLDING THEM
21 HARMLESS AND TRY TO GROW THE POT.

22

23 **SUP. MOLINA:** ABSOLUTELY.

24

25 **SHEILA SHIMA:** THAT'S CORRECT.



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1

2 **SUP. YAROSLAVSKY:** WHAT IS THE SOURCE OF THE 54 MILLION?

3

4 **SHEILA SHIMA:** PART OF IT IS TOBACCO SETTLEMENT FUNDS, 15.5
5 MILLION OF THAT IS TOBACCO SETTLEMENT FUNDS. THE BALANCE OF IT
6 COMES FROM JUST GENERAL FUNDS WITHIN THE DEPARTMENT OF HEALTH
7 SERVICES, THOSE BEING COUNTY COST FUNDS. BECAUSE THIS IS FOR
8 THE INDIGENT POPULATION, THERE ARE NO REVENUES. SO IT'S THE
9 TOBACCO SETTLEMENT FUNDS AND IT'S NET COUNTY COST. AND SO
10 UNDER SUPERVISOR MOLINA'S PROPOSAL, ONE POSSIBLE PROPOSAL
11 WOULD BE TO TAKE THE \$40 MILLION AND TRY TO SPREAD IT ACROSS
12 THREE YEARS. BUT WHAT I ALSO HEARD WAS THAT WE NEED TO
13 CONTINUE TO WORK WITH THE DEPARTMENT TO IDENTIFY ONGOING
14 FUNDING STREAMS. AND THAT WHAT THAT ONE-TIME MONEY ALLOWS US
15 TO DO IS TO INCREASE THE PROGRAM. BUT IN ADDITION TO LOOKING
16 TO ONGOING FUNDS, TO ALSO TRY TO ADDRESS SOME OF THOSE
17 EQUITIES. SO ARE THERE ADDITIONAL RESOURCES THAT NEED TO BE
18 DEVELOPED IN SPA 6 THAT WOULD WOULD THEN ENABLE RESIDENTS IN
19 SPA 6 TO GO TO SERVICES IN SPA 6 RATHER THAN SPA 4? OR IS IT
20 THAT THEY WORK IN THE AREA? THEY HAVE RELATIVES IN THE AREA?
21 SO EVEN IF WE HAD RESOURCES IN SPA 6, THEY WOULD CONTINUE TO
22 GO TO SPA 4. WE DON'T KNOW ANY OF THOSE THINGS.

23

24 **SUP. YAROSLAVSKY:** I THINK IT'S ALL FAIR. MY INITIAL REACTION
25 WHEN MR. ANTONOVICH SAID IT AND THEN WHEN MISS MOLINA SAID IT,



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1 IF I COUNTED THE NUMBER OF TIMES THAT I HAVE HEARD AROUND HERE
2 OVER THE LAST FEW MONTHS SPEND THE TOBACCO SETTLEMENT. WELL,
3 WE'VE SPENT IT 10 TIMES. YOU CAN ONLY SPEND IT ONCE. IT'S
4 GOING TO BE USED FOR THE BUDGET GAP, FOR THE DEFICIT, FOR THE
5 STRUCTURAL DEFICIT, FOR THE CLIFF, NOW FOR THIS. SOMEBODY
6 NEEDS TO BE THE TRAFFIC COP HERE, THE ACCOUNTANT, TO MAKE SURE
7 THAT WE HAVEN'T SPENT IT -- OVERSPENT IT. I DON'T HAVE AN
8 OBJECTION TO LOOKING AT THIS. BUT I THINK WE ALL --

9

10 **NANCY WATSON:** BUT WITH ALL DUE RESPECT, SUPERVISOR
11 YAROSLAVSKY, YOUR DISTRICT HAS THE MOST -- ONE OF YOUR
12 DISTRICTS HAS ONE OF THE OVER FUNDED DISTRICTS.

13

14 **SUP. YAROSLAVSKY:** I ONLY HAVE ONE DISTRICT.

15

16 **NANCY WATSON:** WE NEED SOMETHING.

17

18 **SUP. YAROSLAVSKY:** I UNDERSTAND THAT.

19

20 **C.E.O. FUJIOKA:** WHAT WE NEED TO DO WITH THIS IS CLEARLY TAKE
21 EVERYONE'S CONCERNS AND REPORT BACK ON THIS.

22

23 **SUP. MOLINA:** BUT AGAIN, I UNDERSTAND THAT, BILL. BUT AT THE
24 SAME TIME, LET ME JUST EXPLAIN ONE THING SO THAT WE ALL
25 UNDERSTAND. WE HAVEN'T HEARD THE BUDGET YET. BUT IN THE



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1 PROPOSED BUDGET PRESENTATION FOR THE HEALTH DEPARTMENT, ONE OF
2 THE RECOMMENDATIONS IS THAT WE TAKE \$44.8 MILLION OUT OF THE
3 TOBACCO TAX FUND AND PUT IT IN FOR THE DEFICIT. WE NEED TO DO
4 THAT. I AM SAYING -- AND I WILL ASK THE QUESTIONS OF THE
5 DEPARTMENT, OF OTHER WAYS TO TRY AND COME UP WITH THAT GAP.
6 NOW, THAT DOESN'T MEAN THAT THE MONEY IS AUTOMATICALLY THERE.
7 AND I WANT EVERYONE OUT IN P.P.-LAND TO LISTEN TO THIS.
8 BECAUSE IF THIS IS A PROPOSAL THAT IS NOT YET FULLY FUNDED AND
9 IT'S NOT INTENDED TO BE FUNDED. IT IS INTENDED TO SEE IF IN
10 FACT WE HAVE THE CAPABILITY OF ACHIEVING THAT. BETWEEN NOW AND
11 JUNE, THERE ARE A LOT OF PROPOSALS OUT THERE, FEDERAL
12 PROPOSALS, STATE PROPOSALS, ALL KINDS OF OTHER AREAS, BESIDES
13 LOOKING AT OUR OWN CAPABILITY OF FINDING EFFICIENCIES. SHOULD
14 THAT OCCUR, WHAT I'M SAYING IS TAKE THOSE DOLLARS THAT WE WERE
15 GOING TO ALLOCATE TO PLUG THE DEFICIT AND PUT THEM IN THIS TO
16 CREATE A BETTER MECHANISM TO START CREATING EQUITY WITHIN THE
17 P.P.P.S. SO I WANT EVERYONE TO UNDERSTAND THAT IT ISN'T
18 CONCLUDED THAT WILL HAPPEN. IN THE INTERIM, WHAT THE WORKING
19 GROUP SHOULD DO IS DO EXACTLY, CREATE A REPORT SO THAT BEFORE
20 JUNE, AND IT IS IN THE MOTION, THEY COME BACK AND I'M
21 SUGGESTING, I DON'T KNOW IF THAT'S THE WAY TO DO IT, IT'S ONE-
22 TIME MONEY. THIS IS THE DANGER OF ONE-TIME MONEY. BECAUSE YOU
23 WERE PROPOSING TO FUND ONGOING SERVICES. AND WHEN YOU TAKE
24 AWAY A SERVICE FROM SOMEBODY, EVERYBODY GOES -- AND SO THE
25 DANGER OF IT -- BUT IF YOU DO IT IN A WAY THAT YOU ARE MAYBE



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1 OVER A THREE OR FOUR-YEAR PERIOD WERE LOOKING AT OTHER WAYS
2 THAT WE'RE GOING TO BE ABLE TO BACK THIS UP. BECAUSE KEEP IN
3 MIND THAT ANY EXPANSION OF P.P.P.S, IT ISN'T JUST OUR MONEY
4 THAT OPENS UP THESE CLINICS. THEY HAVE TO QUALIFY FOR THE
5 FEDERAL DOLLARS. THERE HAS TO BE OTHER KIND OF MIX IN ORDER TO
6 MAKE IT HAPPEN. SO THERE'S A REAL CHALLENGE THERE IN MANY,
7 MANY WAYS. BUT THE BEST PART ABOUT THIS IS THE FACT THAT WE
8 HAD A WORKING GROUP WHO LOOKED AT THE ISSUE OF BUILDING
9 EQUITY. AND I COULD UNDERSTAND WHEN SOMEBODY SAYS "LET'S JUST
10 START OVER." BECAUSE IT WASN'T DONE FAIRLY OR WASN'T
11 EQUITABLE. BUT YOU CAN'T TAKE AWAY FROM ALL OF THOSE PATIENT
12 VISITS THAT ARE BEING DELIVERED EVERY SINGLE DAY. SO YOU CAN'T
13 DO IT THAT WAY. SO THEIR RECOMMENDATION THEMSELVES IS LET'S
14 NOT DO THAT. LET'S JUST TAKE THE 1.2 MILLION AND FIND A WAY TO
15 BUILD EQUITY. SO THIS IS A PROPOSAL TO START BUILDING EQUITY A
16 LITTLE EARLIER. AND IT SORT OF SERVES IN CONCERT, I'M NOT A
17 FAN YET OF WHAT THE C.E.O. WANTS TO DO, AND THAT IS WITH THE
18 PRIVATIZATION. I CAN BE SUPPORTIVE OF IT, THAT ASPECT OF IT,
19 NOBODY LIKES ANYTHING BETTER THAN TO BE ABLE TO GO TO A CLINIC
20 IN THEIR OWN COMMUNITY, IN THEIR OWN NEIGHBORHOOD THAT IS
21 ATTENTIVE. THE P.P.P.S HAVE BEEN SO RESPONSIVE, THEY ARE SO
22 EFFECTIVE. BUT I ALSO KNOW THE CHALLENGES OF TRYING TO DO THAT
23 IN A COMMUNITY AND A NEIGHBORHOOD AND HOW TOUGH IT IS. AND SO
24 THIS IS HOPEFULLY A POT OF MONEY THAT IF YOU LOOK AT COULD BE
25 A PROPOSAL TO CLOSE THE GAP IN THOSE AREAS. IT DOESN'T TAKE



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1 AWAY FROM ANYONE ELSE, BUT IT DOES START TO PUT EQUITY DOLLARS
2 ON THE TABLE FOR ALLOCATION AND ALSO RESOURCE MONEY FOR THOSE
3 NEIGHBORHOODS, THOSE COMMUNITIES, THOSE NONPROFITS THAT WOULD
4 LIKE TO EXPAND THEIR INFRASTRUCTURE OR EVEN OPEN UP A
5 NONPROFIT IN AN UNDERSERVED AREA AND BEGIN TO LOOK AT THAT. SO
6 THAT'S THE INTENT.

7

8 **SUP. BURKE, CHAIR:** COULD I GET A CLARIFICATION? WERE YOU
9 IDENTIFYING 4.5 MILLION OF IT OR THE WHOLE 44 MILLION?

10

11 **SUP. MOLINA:** NO, NO. IT'S 44.8 MILLION THAT RIGHT NOW IS USED.
12 I'M SAYING THAT WE POTENTIALLY COULD FIND OTHER MONEY TO PLUG
13 THAT HOLE. AND THEN WE TAKE THIS TOBACCO TAX MONEY AND WE PUT
14 IT INTO A WAY -- AND I'M GOING TO ASK THE WORKING GROUP TO
15 COME BACK AND TELL US HOW, POTENTIALLY, THAT LIKE 40 MILLION
16 OF IT COULD GO INTO A THREE-YEAR, FOUR-YEAR PROGRAM, \$10
17 MILLION A YEAR, NOT BAD. AND TAKE THE 4.8 MILLION AND INVEST
18 IT IN PROVIDING RESOURCES FOR EXPANSION OF THOSE NONPROFITS OR
19 THE CREATION OF NONPROFITS. I HAVE DIRECT EXPERIENCE AT HOW
20 DIFFICULT IT IS TO CREATE AND OPEN UP A P.P.P. PROGRAM. AND
21 BELIEVE ME, THE CHALLENGES OF STAFFING ALONE ARE DIFFICULT.
22 BUT ALL THE LICENSING, FINDING A SITE, ALL OF THAT IS A TOUGH
23 THING TO DO BEFORE YOU HAVE A DOLLAR THAT THE COUNTY WILL GIVE
24 YOU. SO THOSE ARE TOUGH CHALLENGES THAT HAVE TO BE MET OUT
25 THERE. SO THAT'S JUST ONE OF MY PROPOSALS. BUT ALL OF THAT



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1 WOULD COME BACK HOPEFULLY FROM THE WORKING GROUP AND THE WAY
2 OF THE HEALTH DEPARTMENT IF THEY DO COME UP WITH A SAVINGS OF
3 44.8 MILLION TO GIVE THE MONEY INTO THIS KIND OF A PROGRAM TO
4 BRING ABOUT EQUITY. SO ALL OF THE 44.8 MILLION WOULD BE
5 ALLOCATED. I'M JUST SUGGESTING, ALTHOUGH THEY MAY DISAGREE,
6 I'M RECOMMENDING THAT MAYBE A PORTION, LIKE 4.8 MILLION, BE
7 PUT IN A POT THAT WOULD BE USED TO DO OUTREACH TO DEVELOP NEW
8 NONPROFITS TO EXPAND SERVICES.

9

10 **SUP. KNABE:** THE QUESTION I WOULD HAVE IS THE REALITY, THEN,
11 WOULD BE THAT THEY WOULD HAVE TO COME UP WITH THESE SAVINGS,
12 OTHERWISE THIS MONEY THAT WE'RE TALKING ABOUT, THIS 44, COMES
13 RIGHT OUT OF THE HEALTH DEPARTMENT. IT'S ALREADY ON TOP OF THE
14 290 OR WHATEVER THAT DEFICIT IS, RIGHT? THAT'S CORRECT?

15

16 **SHEILA SHIMA:** THAT'S CORRECT. AND SO WHAT I ACTUALLY HEARD WAS
17 WE NEED TO LOOK AT THAT, BUT IT WASN'T A GUARANTEE. BECAUSE TO
18 THE EXTENT WE DIDN'T FIND IT, THESE FUNDS WOULD NOT BE
19 AVAILABLE.

20

21 **C.E.O. FUJIOKA:** THE INTENT AND CONCEPT OF EXPANDING OUR -- NOT
22 ONLY THE P.P.P. NETWORK BUT ALSO ACCESS TO PRIMARY CARE
23 SERVICES THROUGHOUT THE COUNTY IS SOMETHING WE'VE ALWAYS
24 ADVOCATED AS PART OF OUR PROPOSAL TO ADDRESS THE D.H.S.
25 DEFICIT WAS TO IN FACT DO THIS, TO EXPAND THE P.P.P. NETWORK



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1 AND ACCESS TO CARE. WE'VE ALSO MADE THAT COMMITMENT TO THE
2 FEDERAL GOVERNMENT ON SEVERAL OCCASIONS THAT WE WOULD START
3 CHANGING OUR MODEL. AS PART OF OUR DISCUSSION, NOT AS MUCH
4 TODAY AS IT WILL BE COMING BACK SEPARATELY TO TALK ABOUT HOW
5 WE'RE GOING TO ADDRESS THE D.H.S. DEFICIT, ALL OF YOU ARE
6 RIGHT THAT WE NEED TO, ESPECIALLY YOUR COMMENTS RIGHT NOW,
7 SUPERVISOR MOLINA, THAT WE DO NEED TO DO A BETTER JOB, FOR
8 LACK OF A BETTER EXPRESSION, SCRUBBING THE D.H.S. BUDGET A
9 LITTLE BIT HARDER TO FIND SAVINGS THAT WILL MINIMIZE THE
10 IMPACT ON SERVICES BUT YET ADDRESS THE IMPACT. I MENTIONED THE
11 REPORT, THE REPORT BACK BECAUSE THIS IS A VERY, I'LL SAY,
12 COMPLICATED PROCESS THAT HAS AN IMPACT ON NOT ONLY THE DEFICIT
13 BUT ALSO OUR ABILITY TO EXPAND THIS P.P.P. NETWORK AND STILL
14 MEET THE CURRENT CHALLENGES WE HAVE IN D.H.S. BUT ANYTHING WE
15 CAN DO TO EXPAND THIS NETWORK I'M IN FULL SUPPORT OF. AND I
16 THINK WE SHOULD HAVE THIS BACK WHEN WE HAVE THE MORE
17 COMPREHENSIVE DISCUSSION ON THE D.H.S. BUDGET ON HOW WE'RE
18 GOING TO CLOSE NOT ONLY ON THE DEFICIT BUT MAINTAIN OUR
19 SYSTEM. THAT WOULD BE MY RECOMMENDATION.

20

21 **SUP. BURKE, CHAIR:** KATHY OCHOA HAS ASKED TO SPEAK?

22

23 **KATHY OCHOA:** SUPERVISOR, IF I COULD ALSO MAKE A COMMENT, AS
24 WELL, TOO. THE WORKGROUP, WE CONFIRMED THROUGH THE EXERCISE
25 THE EFFECTIVENESS AND THE EFFICIENCY OF THE PROGRAM. WE



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1 UNCOVER THE INEQUITIES, AND THANK YOU FOR THE LEADERSHIP ON
2 THE DISCUSSION TODAY. I JUST WANT TO BE SURE THAT ONE THOUGHT
3 ISN'T LOST. ANOTHER ISSUE THAT THE WORKGROUP I THINK
4 UNCOVERED, BECAUSE OF THIS DISPARITY, I MEAN THIS TYPE OF GAP
5 SHOULDN'T BE OCCURRING. AND IF THERE HAD BEEN INADEQUATE
6 OVERSIGHT AND MONITORING OF THE PROGRAM FROM THE GET GO, THIS
7 WOULDN'T HAVE BEEN A SURPRISE AND IT SHOULDN'T HAVE NEEDED
8 THIS MOTION AND WORKGROUP TO INDEPENDENTLY COME TOGETHER TO
9 UNCOVER THIS. SO THERE IS A NEED FOR ONGOING MONITORING, NOT
10 ONLY OF THIS PROGRAM, THE P.P.P. PROGRAM, BUT OVERALL HOW ARE
11 WE USING OUR RESOURCES? ESPECIALLY IN THIS TIME OF BUDGET
12 DEFICIT.

13

14 **KATHY OCHOA:** WELL I THINK THAT THAT'S A PERFECT SEGUE TO WHAT
15 I WANTED TO ADD HERE. I DID SIGN UP TO SPEAK TO THE D.H.S.
16 BUDGET NOW I RESERVE THAT RIGHT. BUT I THINK WHAT WE'RE TRYING
17 TO DO HERE IS DO POLICY BY PIECEMEAL, HEALTHCARE POLICY BY
18 PIECEMEAL. AND I THINK THAT'S ONE OF THE BIGGEST DISSERVICES
19 THAT WE CAN DO, TRYING TO DECIDE BUDGET AND POLICY. I DON'T
20 THINK THE BOARD -- WE TALKED A COUPLE MONTHS AGO ABOUT THE
21 NEED TO HAVE A COMPREHENSIVE AMBULATORY CARE PLAN, WHICH
22 INCLUDES A FULL RANGE OF PRIMARY AND SPECIALTY CARE THAT ARE
23 COMMUNITY-BASED OR HOSPITAL-BASED. WHERE IS THAT PLAN? WHERE
24 IS THE DIRECTOR? STILL DON'T HAVE ONE, STILL NOT HERE. SO
25 WHAT'S THE IDEA? THROW SOME MORE MONEY AT A PROGRAM. ARE WE



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1 TALKING PROGRAMS OR SERVICES? IS IT JUST ABOUT THE P.P.P. OR
2 IS IT ABOUT PRIMARY CARE? I'VE BEEN TO HUDSON. THOSE HALLS ARE
3 TEEMING WITH PRIMARY CARE PATIENTS. AND I THINK THAT IF THERE
4 ARE GOING TO BE ADDITIONAL REVENUES INVESTED IN THE AMBULATORY
5 CARE SIDE, WHICH WE HAVE ADVOCATED THAT FOR THAT FOR SO LONG,
6 THAT WE THINK WE WOULD LIKE TO BE INCLUDED ON ANY
7 RECOMMISSIONED WORKGROUP THAT'S GOING TO LOOK AT THAT. WE'D
8 REALLY LIKE TO LOOK AT IT FROM A BROADER PERSPECTIVE. WE HAVE
9 CLINICS THAT WE REPRESENT IN THE P.P. PROGRAM. WE'D LIKE TO
10 SEE THEM STABLE. WE'D LIKE TO SEE THEM GROW. AND WE'D LIKE TO
11 SEE OTHER CLINICS OFFER THE SAME LEVEL OF HEALTH AND WAGES
12 THAT THOSE WORKERS GET. I WOULD LIKE TO ISSUE A CHALLENGE
13 TODAY TO THE CALIFORNIA ENDOWMENT. AND I WOULD LIKE THAT
14 CHALLENGE-- THE CHALLENGE IS THIS: THAT THEY MATCH 2 TO 1
15 EVERY DOLLAR, EVERY NEW DOLLAR THAT THE COUNTY PUTS ON THE
16 TABLE FOR PRIMARY CARE. STEP UP LIKE THE SABAN FAMILY DID TO
17 PUT MONEY INTO THAT COMMUNITY. AND I JUST REALLY THINK THAT
18 THE COUNTY CAN'T TAKE ON ALL OF THIS. I HAVE A COUPLE OF IDEAS
19 ABOUT HOW TO SPEND THAT TOBACCO MONEY, AND PLUS ITS INTEREST.
20 AND INsofar AS SCRUBBING D.H.S., I MEAN, WE NEED TO SCRUB THE
21 GENERAL FUND. WE NEED TO SCRUB ALL OF OUR RESERVES. WE NEED TO
22 HAVE A LOT MORE TRANSPARENCY AND A FULL ACCOUNTING OF ALL OF
23 OUR ASSETS BEFORE WE DECIDE TO CUT THIS OR CUT THAT. AND JUST
24 ONE FINAL REMINDER THAT WHEN WE'RE TALKING ABOUT THE D.H.S.
25 DEFICIT AND WE'RE TALKING ABOUT THE PLUG, WE'RE REALLY TALKING



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1 ABOUT CARE. WE'RE REALLY TALKING ABOUT UNCOMPENSATED CARE. SO
2 I THINK WE SHOULD KEEP THAT -- I MEAN, IT'S EASY ON A BUDGET
3 DAY. I'M GOING TO GET UP IN A COUPLE MINUTES AND GIVE A VERY
4 WONKY PRESENTATION. BUT WE'RE REALLY TALKING ABOUT
5 UNCOMPENSATED CARE WHETHER IT'S SOMEBODY WHO HAS A SINUS
6 INFECTION IN A CLINIC OR SOMEBODY WHO HAS T.B. IN A HOSPITAL.
7 THANK YOU.

8

9 **SUP. BURKE, CHAIR:** WITH THAT, DO WE HAVE A MOTION?

10

11 **SUP. MOLINA:** I DO. AND MY STAFF IS -- OH, THEY FINALLY HAVE
12 IT. -- HAVE IT. LET ME READ IT. IT'S AN AMENDMENT TO THIS
13 ITEM, ITEM 36. "IT IS IMPORTANT TO NOT REMOVE PATIENTS FROM
14 THE CARE THEY ARE CURRENTLY RECEIVING AND WE SHOULD NOT TAKE
15 EXISTING DOLLARS OUT OF THE SPAS THAT THEY'RE PRESENTLY IN.
16 IT'S ALSO IMPORTANT FOR NEW MONEY TO GO WHERE THE MOST NEED
17 IS, SPECIFICALLY, UNDER-EQUITY SPAS. THE MOST EGREGIOUS
18 DISPARITIES CAN BE FOUND IN THE SECOND DISTRICT IN SPA 6 AND
19 IN THE FIFTH DISTRICT IN SPA 1. HOWEVER, THIS RECOMMENDATION
20 IS ONLY AS GOOD AS THE DOLLARS WE PUT BEHIND IT. 1.2 MILLION
21 IS NOT ENOUGH TO CREATE MORE EQUITY IN OUR SPAS. THE P.P.P.
22 FORMULA IS NOT REAL UNLESS WE MAKE IT REAL WITH ACTUAL
23 DOLLARS. THAT IS WHY I PROPOSE THAT WE USE 44.8 MILLION IN
24 TOBACCO SETTLEMENT FUNDS TO EXPAND THIS PROGRAM. THE REALITY
25 IS THAT THIS IS HOW TOBACCO SETTLEMENT FUNDS WERE REALLY



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1 INTENDED TO BE USED, FOR HEALTH PROMOTION, NOT TO FILL THE
2 DEPARTMENT'S BUDGET HOLES. I AM CONFIDENT THAT OUT OF THE \$4.4
3 BILLION BUDGET THE DEPARTMENT OF HEALTH SERVICES CAN FIND AN
4 ADDITIONAL 44.8 MILLION IN SAVINGS THROUGH THEIR BUDGET
5 MITIGATION EFFORTS TO FREE THESE DOLLARS SO THAT WE CAN EXPAND
6 THE P.P.P. PROGRAM OVER A THREE-YEAR MULTI-YEAR PROGRAM. IT IS
7 MY HOPE AND THE EXPECTATION THE DEPARTMENT WILL DO EVERYTHING
8 IN ITS POWER TO HELP THESE P.P.P.S PROVIDE DESPERATELY NEEDED
9 SERVICES IN THESE UNDER-EQUITY SPAS, AND THAT BY JUNE 17TH THE
10 DEPARTMENT WILL BE ABLE TO IDENTIFY THIS ADDITIONAL MONEY. I
11 THEREFORE MOVE THAT THE C.E.O.'S OFFICE REDIRECT THE 40
12 MILLION OF TOBACCO DESIGNATION FUNDS THAT ARE IN THE D.H.S.
13 BUDGET AS A PLACEHOLDER FOR THE P.P.P. CONTRACTS TO BE
14 IMPLEMENTED AS PART OF THE MULTI-YEAR EXPANSION PROJECT OVER
15 THE NEXT THREE TO FIVE YEARS. I FURTHER MOVE THAT THE C.E.O.
16 UTILIZE 4.8 MILLION OUT OF THE REMAINING TOBACCO DESIGNATION
17 FUNDS TO BE EARMARKED FOR ONE-TIME CAPITAL INFRASTRUCTURE FOR
18 OUR P.P.P.S. AND I FURTHER MOVE THAT THE C.E.O. AND THE
19 DEPARTMENT OF HEALTH SERVICES REPORT BACK BY JUNE 17TH FOR
20 BUDGET DELIBERATIONS AS TO HOW THESE FUNDS COULD BE INVESTED
21 TO ENHANCE OUR P.P.P. NETWORK. NOW, THESE ARE ALL PROPOSALS,
22 AND THEY'LL BE IN THE BUDGET PROPOSAL. I WILL BE DOING HOW WE
23 ARE GOING TO HAVE TO MITIGATE SOME OF THOSE ISSUES. BUT I DID
24 WANT THE WORKING GROUP TO KNOW THAT THERE IS POTENTIALLY REAL
25 DOLLARS. SO IT HAS A LITTLE BIT MORE WORK TO DO, IS TO THINK



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1 OUT HOW THIS WOULD WORK AND REPORT BACK TO US AS TO HOW TO
2 UTILIZE IT. SO WHILE IT'S ASKING THE C.E.O. TO LOOK AT THESE
3 THINGS, IT IS BASICALLY PUTTING IT AS A PLACEHOLDER ONLY TO
4 SEE IF IN FACT WE CAN REALIZE THOSE SAVINGS. BECAUSE I'M NOT
5 SAYING NOT DEAL WITH THE DEFICIT. WE NEED TO DEAL WITH THE
6 DEFICIT. BUT I THINK THAT THIS IS AN OPPORTUNITY TO CREATE AN
7 EXPANSION OF SERVICES -- AND THEY ARE VERY, VERY REAL SERVICES
8 IN THE COMMUNITY AND IN THE NEIGHBORHOOD THAT WOULD GO A LONG
9 WAY. BUT HOW YOU WOULD PROPOSE THE PROGRAM MIGHT DIFFERENTIATE
10 TO WHAT EXACTLY IT SAID HERE. BUT BASICALLY IT WOULD BE FOR
11 YOU TO START WORKING ON THOSE PROPOSALS.

12

13 **SUP. YAROSLAVSKY:** CAN I JUST GET A CLARIFICATION ON THIS?

14

15 **SUP. MOLINA:** SURE.

16

17 **SUP. YAROSLAVSKY:** IS THIS A REPORT BACK?

18

19 **SUP. MOLINA:** IN A SENSE IT IS. AND I MAYBE DIDN'T CLEAR THAT
20 UP. WHEN I ASKED HIM THAT WE UTILIZE THIS -- THESE ARE LIKE
21 PROPOSED REPORTS

22

23 **SUP. YAROSLAVSKY:** THE REASON WHY I ASKED IS BECAUSE IN THE
24 RESOLVED PART IT-- SO ARE YOU PUTTING THIS ON ESSENTIALLY TO
25 BE BROUGHT BACK IN JUNE WITH A REPORT?



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1

2 **SUP. KNABE:** PART OF DELIBERATIONS?

3

4 **SUP. MOLINA:** YES, I AM.

5

6 **SUP. YAROSLAVSKY:** SO CAN WE GET THAT, JUST ADD THAT?

7

8 **SUP. MOLINA:** CAN WE CLARIFY THAT? THAT IT WOULD BE DONE IN A
9 REPORT MECHANISM? BUT I WANTED THE P.P.P.S TO UNDERSTAND THAT
10 THERE'S POTENTIALLY DOLLARS THERE IN THE NEW AREAS AND IT
11 COULD BE THERE. BUT IT MAY NOT BE THERE IF WE DON'T HAVE IT.
12 SO THIS IS ONLY A PROPOSAL. SO WHILE I'D LIKE HIM TO START
13 LOOKING AT THOSE KINDS OF THINGS, IT REALLY ISN'T -- WE DON'T
14 HAVE THIS MONEY.

15

16 **SUP. KNABE:** MAYBE THE EASIEST WAY TO CLARIFY THIS IS TO MAKE
17 THIS MOTION JUST AN AGENDA ITEM ON THAT DAY?

18

19 **C.E.O. FUJIOKA:** WHAT WE CAN DO, WHAT I'D LIKE TO DO, IS ADD
20 THIS TO THE LARGER DISCUSSION ON HOW WE ADDRESS THE D.H.S.
21 DEFICIT, AND WITH THAT, THE BUDGET. BECAUSE IT WOULD BE A
22 CRITICAL ELEMENT AS PART OF, I BELIEVE THAT DISCUSSION.

23

24 **SUP. YAROSLAVSKY:** I HAVE A DISCUSSION, DON. IT WOULD JUST BE
25 VERY EASY TO JUST SAY I THEREFORE MOVE THAT THE CHIEF



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1 EXECUTIVE OFFICE REPORT BACK IN JUNE, AT THE JUNE
2 DELIBERATIONS, ON THE PROSPECTS OF REDIRECTING. AND THEN GOES
3 ON THE WAY GLORIA HAD WRITTEN IT. AND THEN IN THE SECOND
4 RESOLVED, C.E.O. REPORT BACK ON THE POTENTIAL UTILIZATION. AND
5 THEN IT GOES ON TO SAY THE SAME THING. AND A REPORT BACK AT
6 THE JUNE DELIBERATIONS. AND THE LAST ONE, WELL THAT IS A
7 REPORT BACK. SO THOSE TWO THINGS, I THINK THAT WOULD CLARIFY
8 IT.

9

10 **SUP. MOLINA:** THAT'S VERY ACCEPTABLE. BUT I DO WANT THE WORKING
11 GROUP AND THE C.E.O. TO KNOW I THINK THIS CAN BE REAL MONEY.
12 LET'S NOT WAIT UNTIL JUNE 17TH TO START FIGURING OUT. MAYBE WE
13 COULD DO IT MAYBE WE CAN'T.

14

15 **SUP. KNABE:** I AGREE.

16

17 **C.E.O. FUJIOKA:** BUT TO MAKE IT REAL CLEAR, I DO SUPPORT THIS
18 REQUEST. I FEEL THAT ANYTHING WE CAN DO THAT MOVES ALONG OUR
19 PROPOSAL TO -- I'M GOING TO CALL IT INCREASING ACCESS TO
20 PRIMARY CARE, BUT ALSO PRIVATIZING THE CLINICS, IS A VERY
21 STRONG ONE. BUT ALSO STRENGTHENING THE P.P.P. MAKES A LOT OF
22 SENSE. AND SO WE WILL COME BACK.

23

24 **SUP. MOLINA:** THAT'S ACCEPTABLE.

25



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1 **SUP. KNABE:** WELL WITH THOSE CHANGES, I WOULD SECOND THE MOTION
2 TO BE PART OF THE BUDGET DELIBERATIONS.

3

4 **SUP. BURKE, CHAIR:** WITH THE AMENDMENT TO 36, MOVED AND
5 SECONDED; WITHOUT OBJECTION, SO ORDERED.

6

7 **SUP. KNABE:** TO THANK THE WORKING GROUP. THIS IS A VERY
8 COMPLICATED ISSUE AND IT'S CERTAINLY NOT EASY TO PLEASE
9 EVERYONE, FOR THOSE OF US DEALING WITH DISPARITIES.

10

11 **SUP. BURKE, CHAIR:** AND WE HAVE TO CONTINUE TO LOOK FOR MONEY
12 TO ELIMINATE THE DISPARITY. BECAUSE IT'S A BIG JUMP. THANK YOU
13 VERY MUCH.

14

15 **SUP. GLORIA MOLINA:** THANK YOU.

16

17 **SUP. ANTONOVICH:** ITEM NO. 37.

18

19 **SUP. BURKE, CHAIR:** IS THE DEPARTMENT HERE? DR. CHERNOF?

20

21 **SUP. ANTONOVICH:** DR. CHERNOF?

22

23 **DR. BRUCE CHERNOF:** SUPERVISOR, I'M NOT SURE THAT BILL FUJIOKA
24 OR I HAVE SIGNIFICANT ADDITIONAL INFORMATION TO REPORT TO YOUR
25 BOARD TODAY SUBSEQUENT TO OUR DISCUSSION ON THE BOARD FLOOR



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1 LAST WEEK. I THINK WE DO WANT TO REITERATE THAT WE CONTINUE
2 THE PROCESS FOR IDENTIFYING A PRIVATE OPERATOR AS WE SAID LAST
3 WEEK. IT'S GOING TO BE VERY IMPORTANT FOR ALL OF US TO
4 UNDERSTAND THAT ANY PRIVATE OPERATOR WILL START IN THE EXACT
5 SAME PLACE, WHICH IS A SMALL HOSPITAL THAT CAN MEET
6 APPROPRIATE QUALITY AND ACCREDITATION STANDARDS, RUN A GOOD
7 BASIC E.R., REGAIN THE LICENSE, REGAIN THE HOSPITAL'S C.M.S.
8 CONTRACT AND REGAIN J.C.A.H.O. ACCREDITATION, BECAUSE THAT IS
9 HOW FUNDING FLOWS. AND FROM THAT BASIS A HOSPITAL WOULD BE
10 EXPANDED INCREMENTALLY. I THINK SUPERVISOR BURKE, BOTH YOU AND
11 SUPERVISOR YAROSLAVSKY POINTED OUT LAST WEEK THE IMPORTANCE OF
12 GETTING IT RIGHT THE FIRST TIME, GETTING THE RIGHT OPERATOR IN
13 THERE TO DO THAT WORK. BECAUSE OPENING IT SUCCESSFULLY IS AN
14 IMPORTANT FIRST STEP. MR. FUJIOKA, DO YOU HAVE ANYTHING TO
15 ADD?

16

17 **C.E.O. FUJIOKA:** I WANT TO ADD COMMENTS. THE FIRST AND
18 FOREMOST, WE WANT TO REAFFIRM OUR COMMITMENT TO REOPENING THIS
19 FACILITY. THERE'S NO ONE -- WELL, NOT NO ONE, BUT WHEN I SAY
20 NO ONE, I WANT TO SPEAK TO THE BOARD'S COMMITMENT TO THIS BUT
21 ESPECIALLY SUPERVISOR BURKE, AS SHE'S REPEATEDLY, IN BOTH MY
22 PRIVATE CONVERSATIONS WITH HER AND ALSO PUBLIC, HAS ADDRESSED
23 THE NEED TO REOPEN THIS FACILITY. WHAT WE DO NEED TO DO, AND
24 THAT FOLLOWS FALLS ON MYSELF AND OUR HEALTH DIRECTOR, IS
25 CLEARLY ARTICULATE THE VISION WE HAVE FOR KING. THERE'S BEEN



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1 SOME INDIVIDUALS WHO HAVE SAID WE SHOULD OPEN IT THE FIRST DAY
2 AS A 400-BED TEACHING FACILITY. YOU'RE NOT RECOGNIZING THE
3 LOGISTICS OR THE CHALLENGES WITH DOING THAT, BOTH IN HIRING
4 THE STAFF, PUTTING ALL THE POLICIES AND PROCEDURES AND HAVING
5 ALL THE EQUIPMENT TOGETHER. THAT'S WHY WHEN DR. CHERNOF
6 MENTIONED THAT WE WOULD OPEN IT IN INCREMENTS, THAT IS EXACTLY
7 OUR PLAN. BUT AS WE MOVE ALONG THROUGH THIS INCREMENTAL PLAN,
8 IT'S OUR GOAL TO PARTNER, TO AGAIN PARTNER WITH A TEACHING
9 INSTITUTION, BECAUSE THE ACADEMIC MODEL IN A PUBLIC HOSPITAL,
10 I FEEL, IS THE BEST MODEL AND BEST SERVES THE NEEDS OF THE
11 COMMUNITY. ON THAT NOTE, WE WILL BE TALKING TO THE
12 INSTITUTIONS AND THE AREAS THAT PROVIDE THAT TYPE OF MODEL. I
13 ALSO WANT TO, THROUGH THIS PUBLIC SETTING, ENCOURAGE THOSE IN
14 THE HEALTHCARE COMMUNITY AND ALSO THE COMMUNITY AT LARGE TO
15 CONTACT MY OFFICE AND PROVIDE THEIR INPUT. WE'RE WILLING AND
16 ABLE TO LISTEN TO ANYONE. I ALSO HEARD OUR S.E.I.U. SPEAK TO
17 AN ORGANIZATION LIKE THE ENDOWMENT TO STEP UP AND TO PARTNER
18 WITH US, WITH US IN THE COUNTY, TO HELP SUPPORT THIS ENDEAVOR,
19 NOT ONLY THROUGH THEIR JUST PUBLIC ADVOCACY EFFORTS, BUT ALSO
20 MAYBE THEIR FINANCIAL SUPPORT. THIS IS A PUBLIC ASSET. THIS IS
21 NOT JUST A COUNTY FACILITY. IT'S A PUBLIC ASSET. IT SERVES A
22 COMMUNITY THAT DOESN'T HAVE THE SAME HEALTHCARE OPTIONS AS
23 OTHER COMMUNITIES. AND SO WE ARE MOVING FORWARD. IT'S
24 IMPORTANT FOR PEOPLE TO UNDERSTAND THIS WILL BE DONE IN
25 INCREMENTS. WE'LL START AS A COMMUNITY HOSPITAL WITH A BASIC



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1 E.R. AND IN TIME, EVOLVE INTO A TEACHING FACILITY AGAIN THAT
2 WILL SERVE THE NEEDS OF SOUTH LOS ANGELES. BUT FOR FOLKS TO
3 THINK THAT WE'RE GOING TO NOT MEET THIS COMMITMENT OR NOT --
4 OR JUST MERELY OPEN A VERY SMALL HOSPITAL, THAT'S UNFAIR, I
5 THINK, TO THE COUNTY, AND ESPECIALLY TO THIS BOARD. BUT IT HAS
6 TO BE DONE IN INCREMENTS. THE LOGISTICS OF OPENING A HOSPITAL
7 ARE VERY, VERY DIFFICULT. BUT WE WILL GET THERE.

8

9 **SUP. BURKE, CHAIR:** MAY I JUST SAY ONE THING? THAT I THINK THAT
10 THERE SEEMS TO BE SUCH A MISUNDERSTANDING. I KNOW THAT YOU'VE
11 HAD DISCUSSIONS WITH DR. ROSS AT THE ENDOWMENT. AND I KNOW
12 THAT I'VE HAD DISCUSSIONS WITH HIM OVER THE LAST WEEKS. I DO
13 THINK THAT MAYBE YOU SHOULD MAKE ANOTHER CONTACT WITH HIM. AND
14 DR. CHERNOF, YOU MAY WANT TO MAKE ANOTHER CONTACT WITH HIM IN
15 TERMS OF WHERE HE IS IN TERMS OF WHAT HE IS PROPOSING. I
16 TALKED TO HIM LAST FRIDAY, BECAUSE I WAS TOLD BY SOMEONE THAT
17 I HAD NOT BEEN TALKING TO HIM, WHICH WAS VERY INTERESTING,
18 SINCE I HAD EVEN TALKED TO HIM IN THE AIRPORT. HIS SECRETARY
19 HAD CAUGHT HIM IN THE AIRPORT TO CONNECT ME WITH HIM ON ONE
20 OCCASION A COUPLE WEEKS BEFORE OR A WEEK BEFORE. SO I DO THINK
21 IT'S IMPORTANT TO KEEP IN TOUCH WITH HIM, FIND OUT WHAT HE IS
22 PROPOSING. AND MAYBE IT WOULD BE GOOD TO ASK HIM FOR A FORMAL
23 STATEMENT AS TO WHAT HE'S PROPOSING AT THIS TIME. AND I WILL
24 CONTINUE TO TALK TO HIM. BUT I THINK IT WOULD BE EXCELLENT IF
25 YOU AND DR. CHERNOF WOULD CONTINUE.



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1

2 **C.E.O. FUJIOKA:** WE'LL DO THAT.

3

4 **SUP. BURKE, CHAIR:** ALSO IN TERMS OF THE UNIVERSITY OF
5 CALIFORNIA, PERHAPS A TIME THAT EVERYBODY WHO IS A
6 STAKEHOLDER, SO TO SPEAK, IN TERMS OF THE UNIVERSITY WOULD BE
7 PRESENT WOULD BE AT ONE OF THE REGENTS' MEETINGS. THE SPEAKER
8 WOULD BE THERE, REPRESENTATIVES OF THE GOVERNOR OR THE
9 GOVERNOR AS WELL AS ALL-- THE PRESIDENT OF THE UNIVERSITY, ALL
10 OF THOSE PEOPLE WOULD BE PRESENT AT A REGENTS' MEETING. AND WE
11 COULD PROBABLY START PUTTING SOMETHING TOGETHER AT SOME POINT
12 IN TERMS OF WHEN THEY'RE MEETING DOWN HERE, THEY ROTATE. IT
13 DOESN'T HAVE TO BE IN LOS ANGELES BUT IN SOUTHERN CALIFORNIA,
14 WHERE WE CAN SET UP THAT KIND OF A MEETING. OBVIOUSLY THE
15 CHAIR OF THE HOSPITAL AND HEALTH COMMITTEE OF THE REGENTS. AND
16 WE COULD HAVE SOME VERY DEFINITIVE DISCUSSION WITH ALL OF THE
17 PEOPLE WHO WOULD HAVE AN INTEREST, BOTH FROM A LEGISLATIVE
18 STANDPOINT AS WELL AS FROM THE UNIVERSITY.

19

20 **SUP. ANTONOVICH:** WE'RE STILL NEGOTIATING? ARE WE TALKING?

21

22 **DR. BRUCE CHERNOF:** YES.

23

24 **SUP. ANTONOVICH:** GOT TO GET HIM PREPARED TO SAY.

25



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1 **DR. BRUCE CHERNOF:** YES.

2

3 **SUP. ANTONOVICH:** AND THE UNIVERSITY OF CALIFORNIA? WE'RE STILL
4 TALKING?

5

6 **C.E.O. FUJIOKA:** WE HAVE REACHED OUT TO A REPRESENTATIVE FROM
7 THE STATE GOVERNMENT TO REENGAGE WITH THE UNIVERSITY. AND SO
8 WE'LL BE KEEPING YOUR BOARD APPRISED OF OUR EFFORTS RELATED TO
9 THAT ONE GOAL, THAT ONE OBJECTIVE.

10

11 **SUP. ANTONOVICH:** SO WE'RE TALKING ON TWO FRONTS, IS WHAT I'M
12 SAYING?

13

14 **C.E.O. FUJIOKA:** ABSOLUTELY.

15

16 **SUP. BURKE, CHAIR:** I'LL SAY TO YOU THAT AT LEAST TWO WEEKS AGO
17 I HAD A DISCUSSION WITH A REPRESENTATIVE FROM THE UNIVERSITY.
18 AND IT JUST HAPPENED THAT DR. CHERNOF AND OUR C.E.O. WERE
19 PRESENT WHEN HE CALLED ME. WE WERE MEETING ON SOMETHING ELSE
20 WHEN HE CALLED ME TO TALK ABOUT IT. AND WE DID HAVE A
21 DISCUSSION AT THAT TIME, WHICH I'D BE MORE THAN HAPPY TO
22 SHARE, THAT SHOWED THAT THEY HAVE AN INTEREST; HOWEVER, THEIR
23 INTEREST HAD PARAMETERS.

24



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1 **SUP. ANTONOVICH:** THOSE WERE MY QUESTIONS ON THAT. SO SHOULD WE
2 DO, WHAT? A RECEIVE AND FILE?

3

4 **C.E.O. FUJIOKA:** THIS WOULD BE A RECEIVE AND A FILE AT THIS
5 POINT, WITH A REQUEST, I BELIEVE, FOR BOTH DR. CHERNOF AND
6 MYSELF TO COME BACK ON A PERIODIC BASIS AND UPDATE THIS BOARD.
7 IT'S IMPORTANT THAT WE PROVIDE YOU WITH --

8

9 **SUP. ANTONOVICH:** SO MOVED.

10

11 **C.E.O. FUJIOKA:** -- CURRENT INFORMATION AS IT'S AVAILABLE.

12

13 **SUP. BURKE, CHAIR:** BUT ALSO, I THINK IT WOULD BE IMPORTANT FOR
14 YOU TO GO FORWARD TO BRING ALL OF THE PEOPLE TOGETHER SO THERE
15 CAN BE NO QUESTION IN TERMS OF ANYONE IN TERMS OF WHAT OUR
16 REACHING OUT HAS BEEN TO THE UNIVERSITY, TO EVERY SEGMENT, THE
17 PRESIDENT, THE SPEAKER OF THE ASSEMBLY, ALL OF THE PEOPLE WHO
18 HAVE A CONTROL, OR ANY PORTION OF THE CONTROL, OF THE
19 UNIVERSITY, THE CHAIR OF THE HOSPITAL COMMITTEE OF THE
20 REGENTS, ALL OF THOSE PEOPLE WOULD BE AVAILABLE AT A REGENTS'
21 MEETING AND WE COULD CERTAINLY HAVE A PRESENTATION OR MEET
22 WITH THEM. AND I'M SURE THEY'D BE HAPPY TO. AND CLARIFY
23 EXACTLY WHAT THEIR POSITION IS.

24

25 **C.E.O. FUJIOKA:** THAT WOULD BE FINE. WE WILL DO THAT.



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1

2 **DR. BRUCE CHERNOF:** THANK YOU.

3

4 **SUP. ANTONOVICH:** SHOULD YOU STAY UP HERE FOR S-1 THEN? OR DO
5 WE WANT TO DO 38 NEXT?

6

7 **SUP. BURKE, CHAIR:** RECEIVE AND FILE.

8

9 **SUP. ANTONOVICH:** RECEIVE AND FILE. SO MOVED.

10

11 **SUP. BURKE, CHAIR:** I'M SORRY. THERE WERE THREE PEOPLE WHO
12 WANTED TO SPEAK ON THIS. DR. CLAVREUL, ARNOLD SACHS, AND ANNIE
13 PARK. WOULD YOU PLEASE COME FORWARD? ANNIE PARK. THOSE WERE
14 THE THREE NAMES I HAVE. ARE YOU ANNIE PARK? I DON'T HAVE YOUR
15 CARD.

16

17 **PATRICIA MULCAHEY:** I FILLED IT OUT.

18

19 **SUP. BURKE, CHAIR:** DIDN'T YOU JUST SPEAK A FEW MINUTES AGO?

20

21 **ARNOLD SACHS:** GOOD AFTERNOON, ARNOLD SACHS. SUCH A WEIRD
22 SITUATION WITH THIS HOSPITAL, ASKING THE PEOPLE WHO FLUNKED
23 THE TEST TO TEACH. IN ADDITION TO THE NEWS THAT JUST MADE THE
24 NEWSPAPER REGARDING THE DEPARTURE OF THE CHIEF OF STAFF,
25 ANTOINETTE EPPS, WHICH IS BAD -- I DON'T KNOW IF BAD OR GOOD,



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1 BUT WHAT'S ABSOLUTE LUDICROUS IS THAT SHE SHOULD GET A
2 SEVERANCE PAY EQUAL TO ONE YEAR'S PAY. PRIVATE SECTOR'S OFFICE
3 BUDGET, PRIVATE SECTOR OFFER BUYOUT TO GET EMPLOYEES TO
4 RETIRE. THE COUNTY GIVES BONUSES TO EMPLOYEES WHO QUIT OR
5 RESIGN. IT'S OUTRAGEOUS THAT YOU SHOULD DO THAT, CONSIDERING
6 HER RESUME THAT IN THE TWO YEARS SHE WAS HERE, THE HOSPITAL
7 FAILED HOW MANY FEDERAL TESTS REQUIRING FEDERAL INSPECTIONS TO
8 UPGRADE ITS SERVICE? ALL WE GOT WERE D MINUSES. AND SHE
9 RECEIVED A RAISE WHILE SHE WAS HERE? OVER \$36,000. THERE WAS
10 AN ARTICLE, AN EDITORIAL IN THE "L.A. TIMES," REGARDING
11 CRITICAL CONDITION OF THE KING-HARBOR HOSPITAL. AND PART OF IT
12 READS THAT IN FACT SINCE TALKS TO REOPEN KING-HARBOR BEGAN
13 LAST FALL, THE MEDIA AND ACTIVISTS HAVE GIVEN THE COUNTY WHAT
14 AMOUNTS TO A FREE PASS. I TAKE EXCEPTION TO THAT BECAUSE THE
15 MEDIA GAVE A FREE PASS. THERE'S BEEN PEOPLE HERE TALKING ABOUT
16 THE FUNCTION, THE OPERATION OF THE HOSPITAL, I DON'T KNOW, FOR
17 TWO, THREE YEARS. THE FACT THAT THE MEDIA NEVER ASKED ANY
18 QUESTIONS REGARDING YOUR ACTIONS, THE FACT THAT THE MEDIA
19 NEVER ASKED ANY QUESTIONS ABOUT ANY PLANS THAT YOU HAD PUT
20 TOGETHER WHILE THE HOSPITAL WAS FLOUNDERING. WHEN YOU, MISS
21 BURKE, MENTIONED THAT YOU HAD NO IDEA WHAT TO DO NEXT AFTER
22 THE FEDERAL GOVERNMENT PULLED THE FUNDING. WHEN YOU, MISS
23 MOLINA SAID YOU HAD A PLAN, OR THE COUNTY BOARD OF SUPERVISORS
24 HAD A PLAN, BUT IT NEEDED TO BE DUSTED OFF. HAS THAT PLAN EVER
25 APPEARED? IT'S, AGAIN, BACK TO YOU'RE THE LEADERSHIP THAT



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1 FLUNKED THE TEST, AND NOW YOU'RE GOING TO RESUSCITATE THE
2 PATIENT. THAT'S WHY THE HOSPITAL'S CALLED, GOT ITS NICKNAME OF
3 KILLER DREW. THANK YOU FOR YOUR TIME AND YOUR ANSWERS.

4

5 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME.

6

7 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, DR. GENEVIEVE
8 CLAVREUL. WELL, YOU KNOW I AM UPSET ABOUT WHAT'S GOING ON. AND
9 I GUESS I AM VERY UPSET BECAUSE IT'S DONE BEHIND CLOSED DOORS.
10 THE BOARD HAS SHOWN AN INABILITY TO SELECT THE RIGHT PEOPLE TO
11 DEAL WITH HEALTHCARE. WHEN YOU SELECTED NAVIGANT, I ASKED YOU
12 TO DO YOUR OWN DUE DILIGENCE. SO WE ARE TOTALLY NONQUALIFIED
13 TO DO CLINICAL TURN AROUND. YOU HAVE THEM ANYWAY. PAID THEM
14 OVER \$20 MILLION. RIGHT NOW YOU'RE LOOKING AT PROSPECTIVE
15 OPERATOR FOR THE HOSPITAL. AGAIN, UNDER THE SHROUD OF SECRECY.
16 AND THAT DOES NOT LOOK GOOD. AND WHEN I THINK THAT I HAD ASKED
17 YOU REPEATEDLY WEEKS AFTER WEEKS AFTER THE FAILURE OF C.M.S.,
18 WHERE MISS EPPS WAS? AND NOBODY ANSWERED. AND WHAT KIND OF
19 SALARY SHE WAS GETTING. THEN I FIND OUT SHE GOT AN INCREASE OF
20 \$36,000? AND SHE'S GETTING A ONE-YEAR GOING AWAY PARTY. A
21 QUARTER OF A MILLION DOLLARS. AND A FEW MINUTES AGO I HEARD
22 YOU TALKING ABOUT THE CLINIC. YOU KNOW, I THINK THE PEOPLE IN
23 WATTS AND OTHER PLACES DESERVE THAT QUARTER OF A MILLION
24 DOLLARS FOR SOMEBODY WHO HAS FAILED. MAYBE-- OR SHE HAD NOT
25 FAILED. MAYBE YOU HAD HIRED HER TO CLOSE KING-DREW AND MAYBE



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1 SHE'S GETTING A REWARD FOR WHAT SHE DID. BECAUSE THERE IS NOT
2 A SANE ANSWER TO HEAR THAT YOU HAVE INCREASED HER PAY BY
3 \$36,000 WHEN SHE HAD FAILED? YOU DID NOT FIRE HER IMMEDIATELY?
4 AND IN ADDITION TO THAT NOW YOU GIVE HER A QUARTER OF A
5 MILLION GOODBYE PARTY IS APPALLING. I THINK THE PUBLIC MUST
6 AND SHOULD GO FOR A BALLOT INITIATIVE TO CREATE HEALTH
7 AUTHORITY. BECAUSE YOU HAVE FAILED IN ALL LEVELS OF
8 LEADERSHIP. AND I THINK IT'S TIME TO GO FOR A BALLOT FOR
9 HEALTH AUTHORITY. REDISTRICTING AND EXPAND THIS BOARD. I HAVE
10 FEW EDITORIALS YOU WILL LOVE TO READ, TELLING MY OPINION OF
11 WHAT IS GOING ON. AND I THINK YOU'RE VIOLATING THE BROWN ACT
12 ALL THE TIME ON THIS ISSUE. ANYWAY, I THINK YOU KNOW IT'S TIME
13 PEOPLE DO LISTEN AND DO SOMETHING ABOUT IT. THANK YOU.

14

15 **ANNIE PARK:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS ANNIE
16 PARK. I AM HERE REPRESENTING COMMUNITY HEALTH COUNCILS. I
17 THINK IT IS AN UNDERSTATEMENT TO SAY THAT THE COMMUNITY WAS
18 VERY DISAPPOINTED, GIVEN THE EVENTS THAT HAPPENED A COUPLE
19 WEEKS AGO REGARDING THE SEARCH FOR A PRIVATE OPERATOR. I AM
20 VERY HAPPY TO HEAR THAT THESE DELIBERATIONS HAVE NOT COME TO A
21 STANDSTILL AND THAT YOU ARE REACHING OUT TO OTHER ENTITIES,
22 SUCH AS THE CALIFORNIA ENDOWMENT AND THE U.C. SYSTEM. WE JUST
23 URGE YOU TO BE CREATIVE AND FLEXIBLE WITH THIS PROCESS AND
24 THAT YOU CONTINUE TO ALLOW THE COMMUNITY TO PROVIDE INPUT. WE
25 ALSO URGE YOU TO GO BACK TO THE COMMUNITY CRITERIA THAT WAS



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1 SUBMITTED TO THE BOARD WHEN THIS PROCESS FIRST STARTED. AND I
2 DO WANT TO UNDERSCORE THE FACT THAT THESE ARE NOT EXPECTATIONS
3 FOR OPENING DAY. WE REALIZE THAT IT IS GOING TO TAKE SEVERAL
4 YEARS TO GET THE HOSPITAL UP AND RUNNING TO FULL CAPACITY AND
5 THAT WE AGREE WITH THE C.E.O. THAT THIS IS AN INCREMENTAL
6 PROCESS. AND, LASTLY, WE WOULD JUST LIKE TO URGE THE BOARD NOT
7 TO DELAY IN APPOINTING AN INTERIM DIRECTOR FOR THE DEPARTMENT
8 OF HEALTH SERVICES. IT'S A PROBLEM OF LEADERSHIP THAT HAS BEEN
9 BROUGHT UP BEFORE. AND WE WOULD LIKE TO SEE SOMETHING STABLE
10 IN THE FUTURE THAT COULD HELP MAKE THIS PROCESS SUCCESSFUL.
11 THANK YOU.

12

13 **SUP. BURKE, CHAIR:** THANK YOU.

14

15 **SUP. ANTONOVICH:** MOVE TO RECEIVE AND FILE AS REPORT BACKS.

16

17 **SUP. BURKE, CHAIR:** RECEIVE AND FILE, SO ORDERED.

18

19 **SUP. ANTONOVICH:** ITEM NO. 38 ON THE BUDGET THAT MR. FUJIOKA
20 HAD PROPOSED YESTERDAY. THE QUESTION THAT REALLY REMAINS IS:
21 WE ARE MAKING ADJUSTMENTS TO THE VARIOUS PROGRAMS. WE ARE
22 USING FUNDING FROM UNFILLED POSITIONS. WE ARE ENSURING THAT WE
23 ENHANCE THE GANG ENFORCEMENTS THAT HAVE PLAGUED OUR
24 COMMUNITIES. BUT THE QUESTION REALLY REMAINS, WE WERE ABLE TO
25 WORK TOGETHER WITH ALL THE CITIES AND COUNTIES A COUPLE YEARS



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1 AGO WHEN WE GOT PROPOSITION 1-A PASSED, AND THAT ENABLED THE
2 CITIES, LOCAL GOVERNMENT, THE COUNTIES TO PROVIDE RESOURCES TO
3 MEET OUR NEEDS IN PUBLIC SAFETY, WITH THE ARTS, WITH
4 RECREATION, THE LIBRARIES. YOU GO RIGHT DOWN THE LIST, FOSTER
5 CHILDREN, GETTING CHILDREN ADOPTED. SO THE PAST TWO BUDGETS
6 HAVE BEEN VERY GOOD BECAUSE SACRAMENTO DID NOT RAID OUR FUNDS.
7 NOW WITH 16 AND SOME HAVE EVEN PROJECTED AN \$18 BILLION
8 DEFICIT FACING THE STATE, LOCAL GOVERNMENT NOW IS BEING LOOKED
9 UPON AS A MEANS FOR THE STATE TO SUBSIDIZE THEIR
10 INEFFICIENCIES AND WASTE. AND I REALLY BELIEVE THAT BECAUSE OF
11 THE IMPACT IT'S HAVING ACROSS THE STATE, THAT THE STATE
12 LEGISLATURE OUGHT TO BE IN A SPECIAL SESSION IN WHICH THEY ARE
13 ADDRESSING THIS SHORTFALL SO THAT THE COUNTIES AND CITIES AND
14 SCHOOL DISTRICTS ARE ABLE TO DO RESPONSIBLE BUDGETS FOR 2008-
15 2009. ONE OF THE IRONIES IN THE LEGISLATURE, WHEN SACRAMENTO
16 PASSED THIS LEGISLATION TO GIVE, LET'S SAY, ONE OF OUR PARKS
17 \$50,000 OR ONE OF OUR YOUTH GROUPS \$100,000, IT COSTS THEM AT
18 LEAST HALF A MILLION DOLLARS TO PASS THAT LEGISLATION. IT
19 MAKES SENSE TO KEEP THOSE DOLLARS LOCAL SO THAT THE LOCAL
20 CITIES AND COUNTIES AND SCHOOL DISTRICTS ARE ABLE TO MAKE
21 THOSE APPROPRIATIONS AND NOT HAVE OUR RESOURCES SUBSIDIZED IN
22 THIS TYPE OF LEGISLATION. BUT I WOULD LIKE TO SEE, AFTER THIS
23 PRESENTATION, THAT WE HAVE A FIVE-SIGNATURE LETTER TO THE
24 LEGISLATURE AND TO THE GOVERNOR THAT THIS IS A SERIOUS ISSUE
25 AND THEY NEED TO ADDRESS IT HEAD-ON IN A SPECIAL SESSION THAT



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1 IS REALLY SPECIAL AND NOT ONE THAT'S IN NAME ONLY WITHOUT THE
2 RESULTS THAT ARE SO NECESSARY BECAUSE WE HAVE TO HAVE A BUDGET
3 BY OUR FISCAL YEAR. WE HAVE TO HAVE A BALANCED BUDGET, WHICH
4 IS OUR REQUIREMENT. AND IF THE STATE WILL DELAY IN THROUGH
5 AUGUST/SEPTEMBER IT'S GOING TO IMPACT EVERY SCHOOL DISTRICT,
6 EVERY CITY AND EVERY COUNTY IN THIS STATE.

7

8 **C.E.O. FUJIOKA:** IS THAT SOMETHING YOU'D LIKE ME TO COMMENT ON
9 RIGHT NOW? RECOGNIZING THAT TODAY'S BUDGET, I THINK I'M GOING
10 TO START THE BUDGET PRESENTATION RIGHT NOW. BUT TODAY'S BUDGET
11 DOES NOT ADDRESS THE IMPACT CAUSED BY WHAT'S HAPPENING IN
12 SACRAMENTO AND ALSO WHAT'S HAPPENING IN D.C. TODAY THE IMPACT,
13 BASED ON THE GOVERNOR'S PROPOSED BUDGET, IS 276. OUR CONCERN
14 IS THAT BECAUSE OF WHAT'S HAPPENING IN SACRAMENTO, EVEN THOUGH
15 THEY ARE IN SPECIAL SESSION, IN TALKING TO FOLKS THERE, I
16 UNDERSTAND THAT A RESOLUTION MAY NOT OCCUR UNTIL LATE SUMMER,
17 COULD BE EARLY FALL. SO SENDING A LETTER FORWARD NOW TO
18 ENCOURAGE THEM TO EXPEDITE THAT PROCESS WOULD HELP US
19 CONSIDERABLY. BECAUSE IF IT'S RESOLVED BEFORE THE END OF THIS
20 FISCAL YEAR, WE'LL BE ABLE TO IDENTIFY A 12-MONTH SOLUTION. IF
21 IT HAPPENS IN SEPTEMBER OR OCTOBER, A 12-MONTH SOLUTION
22 BECOMES A NINE-MONTH, OR A TRUNCATED SOLUTION, WHICH WILL HAVE
23 A GREATER IMPACT ON THE COUNTY. SO SENDING A LETTER, EITHER
24 MYSELF AND ASKING OUR CONTACTS, OUR REPRESENTATIVES IN



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1 SACRAMENTO TO PUSH FORWARD. IF WE PUSH THE LEGISLATURE FORWARD
2 TO MOVE AS QUICKLY AS POSSIBLE I THINK IS A VERY GOOD IDEA.

3

4 **SUP. ANTONOVICH:** THANK YOU.

5

6 **C.E.O. FUJIOKA:** SO WITH THAT, AM I ON?

7

8 **SUP. ANTONOVICH:** YOU'RE ON, BILL.

9

10 **C.E.O. FUJIOKA:** THANK YOU VERY MUCH. SOMEONE GAVE ME A MIC
11 BECAUSE I'M NOT GOING TO STAND UP RIGHT NOW. I THINK I'M GOING
12 TO DO IT JUST FROM THIS CHAIR. FIRST OF ALL, THIS IS MY FIRST
13 COUNTY BUDGET. THE ONE THING THAT I NEED TO HIGHLIGHT, HAVING
14 -- AND I WON'T REFERENCE WHO I WORKED FOR BEFORE -- I'D LIKE
15 TO SAY WORKED DOWN THE STREET. THE ONE THING THAT I NEED TO
16 EMPHASIZE IS THAT EVEN THOUGH THIS IS A VERY CHALLENGING YEAR
17 FOR US DUE TO THE NOT ONLY LOCAL ECONOMY BUT ALSO WHAT'S
18 HAPPENED IN SACRAMENTO AND IN WASHINGTON, D.C., THE COUNTY AT
19 THIS POINT IN TIME IS IN VERY GOOD SHAPE. OUR BUDGET AND OUR
20 FISCAL HEALTH IS STRONG IN LARGE PART DUE TO THE BOARD'S
21 FISCAL POLICIES AND CONSERVATIVE APPROACH TO THE BUDGET OVER
22 THE PAST FEW YEARS. WHEN WE PUT THIS BUDGET TOGETHER, IT WAS
23 DONE IN COLLABORATION WITH OUR DEPARTMENT STAFF, WITH C.E.O.
24 STAFF, BUT EVEN EQUALLY IMPORTANT, THE BOARD STAFF. WHAT WE
25 HAVE TODAY IS AS THEY START TO COME UP TO FILL THESE CHAIRS,



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1 BECAUSE I THINK THEY'RE SURPRISED WE'RE STARTING THIS
2 PRESENTATION RIGHT NOW, IT CAME VERY QUICKLY, IS WE HAVE THE
3 D.C.E.O.S FROM OUR FIVE CLUSTERS. THERE WILL BE MIGUEL SANTANA
4 JOINING ME. FOR CHILDREN'S AND FAMILY WELL-BEING. SHEILA
5 SHIMA, WHO YOU JUST HEARD FROM ON THE P.P.P. ISSUE. FOR HEALTH
6 AND MENTAL SERVICES LARI SHEEHAN WILL BE COMING UP FOR
7 COMMUNITY AND MUNICIPAL SERVICES. TODAY UNFORTUNATELY DOYLE
8 CAMPBELL HAD A FAMILY ISSUE HE HAD TO ATTEND TO, SO HE'S NOT
9 HERE TODAY, BUT HE REPRESENTS PUBLIC SAFETY. AND THEN WE HAVE
10 ELLEN SANDT FOR OPERATIONS. TODAY'S BUDGET WAS THE FIRST
11 BUDGET THAT WAS DEVELOPED UNDER THE NEW ADMINISTRATIVE
12 STRUCTURE. AND THERE HAVE BEEN SOME WHO HAVE QUESTIONED THE
13 BENEFIT OF THIS ADMINISTRATIVE STRUCTURE. AND ALSO I'VE HEARD
14 SOME FRUSTRATIONS. BUT THE ONE THING THAT I WANT TO EMPHASIZE
15 THROUGHOUT MY PRESENTATION TODAY IS WHAT OCCURRED AS A
16 CONSEQUENCE OF THIS STRUCTURE. AND THE MAIN BENEFIT, IN MY
17 MIND, WAS THE COLLABORATION, WAS THE COOPERATION THAT OCCURRED
18 THROUGH THIS PROCESS WITH THE DEPARTMENTS IN EACH CLUSTER, BUT
19 ALSO ACROSS CLUSTER LINES. I'LL BE GOING OVER SOME INITIATIVES
20 AS I WALK YOU THROUGH. AND I'M GOING TO APOLOGIZE RIGHT NOW
21 BECAUSE I'M GOING TO TAKE YOU THROUGH A POWERPOINT. AS I WALK
22 YOU THROUGH THE POWERPOINT, I'M GOING TO TALK ABOUT
23 INITIATIVES THAT ARE NOT DEPARTMENT-SPECIFIC. THEY'RE
24 INITIATIVES THAT INVOLVE MULTIPLE DEPARTMENTS. I'LL TALK TO
25 YOU AT ONE POINT ABOUT WHAT'S HAPPENING BETWEEN THE ALTERNATE



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1 PUBLIC DEFENDER, THE PUBLIC DEFENDER AND THE D.E.A. AND THEN
2 FROM WHAT THEY DEVELOP, HOW WE'RE GOING TO TAKE THAT TO THE
3 SUPERIOR COURT, WORKING WITH THE PRESIDING JUDGE AND THEIR
4 EXECUTIVE OFFICER TO ACHIEVE SOME SIGNIFICANT EFFICIENCIES
5 THAT WILL IMPACT OUR LEGAL SYSTEM. THE COOPERATION AND
6 COLLABORATION THAT OCCURRED WAS A DIRECT CONSEQUENCE OF THIS
7 NEW STRUCTURE. WHAT WE DID IS INITIALLY, WE IDENTIFIED THE
8 NEED TO TAKE A 2.6 PERCENT CUT. BUT WE DIDN'T INITIATE AN
9 ACROSS-THE-BOARD CUT, BECAUSE ACROSS-THE-BOARD CUTS ARE LAZY.
10 THEY DON'T ADDRESS THE NEED TO MAINTAIN PRIORITY PROGRAMS.
11 THEY TAKE AN INDISCRIMINATE CUT THAT I DON'T BELIEVE GOES TO A
12 THOUGHTFUL PROCESS. AS WE WENT THROUGH A THOROUGH REVIEW OF
13 EACH DEPARTMENT'S BUDGET, WE REACHED A CONCLUSION THAT THERE
14 ARE SOME CUTS THAT WE JUST COULDN'T TAKE, BECAUSE IF WE DID
15 SO, IT WOULD IMPACT COUNTY SERVICES. THERE WERE CUTS THAT WE
16 COULD TAKE, AND YOU'LL SEE IN THE BUDGET, THERE'S ABOUT \$35
17 MILLION THAT WE IDENTIFIED THAT COULD BE ELIMINATED FROM
18 EXISTING COUNTY BUDGETS. MOST OF THAT IS THROUGH TAKING VACANT
19 POSITIONS THAT HAVE BEEN SO FOR AT LEAST THREE YEARS. WE'VE
20 ALSO REDUCED EXPENDITURE PLANS IN OUR BUDGET, SUCH AS S AND S,
21 THAT HAVEN'T BEEN USED FOR A CONSIDERABLE PERIOD OF TIME. THE
22 OVERALL EXPENDITURE PLAN FOR THE COUNTY HAS BEEN REDUCED BY
23 588 MILLION FROM 22.5 BILLION TO 21.9 BILLION. NOW THAT NUMBER
24 -- AND THIS IS UNIQUE TO HOW THE COUNTY BUDGETS -- NEEDS TO BE
25 EXPLAINED. BECAUSE THERE ARE SOME FOLKS, ESPECIALLY IN THE



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1 COMMUNITY. AND THIS PRESENTATION IS AS MUCH A BENEFIT FOR
2 THOSE IN THE COMMUNITY AND THOSE WATCHING THIS SESSION RIGHT
3 NOW AS ANYONE ELSE, IS THAT THAT 588 INCLUDES A \$227 MILLION
4 REDUCTION IN ONE TIME RESERVES AND DESIGNATION DOLLARS. IT
5 ALSO INCLUDES \$184 MILLION IN OUR CAPITAL PROGRAM AS A
6 CONSEQUENCE OF COMPLETING OVER -- I THINK IT'S OVER 100
7 CAPITAL PROJECTS. THERE IS ALSO \$127 MILLION IN A REDUCTION
8 TAKEN FROM THE DEPARTMENT OF HEALTH SERVICES. I NEED TO
9 EMPHASIZE, THOUGH, THAT THAT REDUCTION IS ONLY THE FIRST STEP
10 IN MANY STEPS IN ADDRESSING THE D.H.S. DEFICIT. AND IT'S OUR
11 INTENT TO REPORT SEPARATELY ON THAT. THE BUDGET ALSO INCLUDES
12 A DELETION OF 35 POSITIONS. AND SOME INDIVIDUALS HAVE SAID,
13 WELL, IT'S ONLY 35. BUT THAT'S THE NET RESULT OF THE ACTIONS
14 TAKEN AS PART OF PREPARING THE OVERALL BUDGET FOR THE COUNTY.
15 I HIT A BUTTON. YOU NEED TO KNOW THAT WE ADDED 335 POSITIONS
16 TO OUR COUNTY DEPARTMENTS. 240 FOR SHERIFF. 55 FOR FIRE. 41
17 FOR MENTAL HEALTH. AND THEN A SMALLER NUMBER THROUGHOUT. DON'T
18 CHANGE IT YET. I'LL GET IT. [LAUGHTER.] THROUGHOUT THE COUNTY.
19 BUT WE ALSO DELETED 271 POSITIONS. WITH THAT THERE'S 111 FROM
20 D.H.S. 97 FROM D.P.S.S., AND 58 FROM PARKS AND REC. THE 111
21 FROM D.H.S. IS A BEGINNING POINT. WE'RE IN THE PROCESS OF
22 LOOKING AT THE M.A.C.C. AT KING-HARBOR HOSPITAL. RIGHT NOW,
23 THERE'S APPROXIMATELY 890 POSITIONS, BUDGETED POSITIONS AT
24 THAT M.A.C.C.. OUR INITIAL RECOMMENDATION FROM A CONSULTANT
25 WE'RE WORKING WITH WILL TAKE THE NUMBER DOWN TO THE LOW 600S.



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1 THAT HAS NOT BEEN REFLECTED IN THE BUDGET YET. BEFORE I GET
2 INTO THE SLIDES, AND I'LL RUN YOU VERY QUICKLY THROUGH THE
3 SLIDES, I DO NEED TO HIGHLIGHT A COUPLE OF DEPARTMENTS.
4 BECAUSE AT THE RISK OF -- I'M NOT HIGHLIGHTING EVERYONE, THERE
5 ARE SOME DEPARTMENTS THAT STEPPED UP AND DID AN OUTSTANDING
6 JOB AND YOU NEED TO KNOW WHAT THESE DEPARTMENTS DID. I WANT TO
7 START WITH ANIMAL SERVICES. ANIMAL SERVICES HAS BEEN THE FOCUS
8 OF ANIMAL RIGHTS GROUPS IN NOT STEPPING UP AND PROVIDING FOR
9 THE CARE, I'LL JUST SAY THE CARE OF THE ANIMALS THAT ARE
10 BROUGHT TO THEM THROUGH A HOST OF REASONS AND HOPEFULLY PUT UP
11 FOR ADOPTION. WE'RE PUTTING \$4.2 MILLION IN NEW FUNDS TO
12 ADDRESS FACILITY IMPROVEMENTS AND IN STAFFING ISSUES. WE'RE
13 ALSO GOING TO PUT TOGETHER AN AUTOMATED WEB-BASED SYSTEM TO
14 ACCEPT -- WELL, I'M SORRY, FOR THE DOG LICENSING PROGRAM. THE
15 DEPARTMENT HEAD OF ANIMAL CARE AND CONTROL CAME FORWARD TO US
16 AND ADVOCATED FOR THESE CHANGES. AND YET UNFORTUNATELY, SHE'S
17 BEEN CRITICIZED FOR NOT DOING ENOUGH FOR THE DEPARTMENT. BUT
18 THAT'S NOT TRUE. D.C.F.S. HAS BEEN THE SUBJECT OF CRITICISM
19 THIS PAST YEAR, AS A CONSEQUENCE OF AUDITS. AND YET OUR
20 DEPARTMENT HEAD, TRISH, CAME FORWARD AND WENT THROUGH AN
21 EXTREMELY COMPREHENSIVE REVIEW OF HER DEPARTMENT AND LOOKED AT
22 EVERY SINGLE PROGRAM, AND SELF-FUNDED SOME KEY INITIATIVES
23 THAT WILL INCREASE HER RISK MANAGEMENT FUNCTION, WILL IMPROVE
24 THE INVENTORY AND PROCUREMENT FUNCTION, BUT ALSO LOOK AT SOME
25 OF HER H.R. FUNCTIONS. THE REGISTRAR-RECORDER, WE ALL KNOW



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1 WHAT HAPPENED DURING THE LAST ELECTION. AND HIS FOCUS IS ON
2 IMPROVING THAT PROCESS. AT THE SAME TIME, EVEN IN HIS INTERIM
3 STATUS, EVEN THOUGH HE'S, BY A HOST OF REASONS, HE'S BEEN
4 REQUIRED TO FOCUS ON OUR ELECTION PROCESSES, CAME FORWARD WITH
5 AN INITIATIVE TO IMPROVE THE RECORDING OF DEEDS THAT WILL HAVE
6 A HUGE IMPACT ON NOT ONLY OUR EFFICIENCY BUT THE NUMBER OF
7 RESOURCES AND MANUAL RESOURCES WE NEED FOR THAT PARTICULAR
8 FUNCTION. D.P.S.S. STOOD UP AND IS CREATING A G.R. DISABLED
9 SUPPORT AND INCOME PILOT PROJECT. ESSENTIALLY, THAT'S TAKING
10 INDIVIDUALS IN THE GENERAL RELIEF POPULATION AND MOVING THEM
11 TO S.S.I. THAT POPULATION, WE KNOW, A GOOD PORTION OF THEM USE
12 OUR HEALTHCARE SERVICES. BY MOVING THEM TO S.S.I., THEY GO
13 FROM INDIGENT CARE TO MEDI-CAL ELIGIBLE. AND THEN WHEN THEY
14 ACCESS CARE THROUGH OUR HEALTH FACILITIES, WE CAN RECEIVE
15 REVENUE FROM THAT POPULATION AND FOR THAT CARE. THE POTENTIAL
16 IMPACT, IS A MINIMUM OF \$3.6 MILLION IN REVENUE TO OUR
17 DEPARTMENT OF HEALTH SERVICES. CHILD SUPPORT SERVICES HAS AN
18 IMAGING PROJECT THAT WILL HAVE A HUGE IMPACT ON THE EFFICIENCY
19 OF THOSE SERVICES. AND THE OUTCOME WILL BE THAT INDIVIDUALS
20 WILL RECEIVE THEIR CHILD SUPPORT IN A MORE TIMELY MANNER. I
21 COULD GO ON AND ON AND ON. BUT INSTEAD I WANT TO TALK ABOUT,
22 AND I'M GOING TO TAKE YOU THROUGH THESE SLIDES VERY QUICKLY. I
23 KNOW THAT YOU KNOW A LOT OF THIS INFORMATION, BUT AGAIN, THIS
24 IS AS MUCH FOR THE PUBLIC WATCHING THIS PRESENTATION AS IT IS
25 FOR EVERYONE IN THIS CHAMBER, IN THIS BOARDROOM. DID I SAY



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1 CHAMBER? ANYWAY. STARTING WITH WHAT YOU HAVE IN FRONT OF YOU,
2 THE PRIMARY DRIVERS OF THE BUDGET CHANGES, I MENTIONED THAT
3 OUR BUDGET HAS GONE FROM THE \$22.5 BILLION TO 21.9. THE FIRST
4 SLIDE IN FRONT OF YOU SPEAKS TO SOME OF THE REDUCTIONS THAT
5 ARE DRIVING THAT 588 MILLION AND ALSO BUDGET AND POSITION
6 CHANGES. I MENTIONED THE MAJORITY OF THESE ALREADY, SO I'LL
7 MOVE TO THE NEXT SLIDE. WE'RE TALKING ABOUT THE UNCERTAINTIES
8 THAT WE'RE DEALING WITH, WITH THE LARGEST ONE BEING WHAT'S
9 HAPPENING AT THE STATE LEVEL. WHAT'S IN FRONT OF US TODAY IS
10 THE GOVERNOR'S PROPOSED BUDGET. IF THREE WEEKS, WE'LL GET HIS
11 MAY REVISE, THAT I GUARANTEE YOU WILL CHANGE WHAT HE'S ALREADY
12 PRESENTED IN HIS PROPOSED BUDGET. NOTHING IS GOING TO HAPPEN
13 IN SACRAMENTO UNTIL THAT MAY REVISE COMES OUT. WE KNOW THAT
14 OUR ECONOMY IS STRUGGLING RIGHT NOW. WE LARGELY DEPEND ON
15 PROPERTY TAX, AND YET WITH THE HOUSING MARKET BEING IN A DOWN
16 TURN, WE KNOW OUR PROPERTY TAX REVENUE IS GOING TO FALL. LAST
17 YEAR WE HAD ABOUT 9% GROWTH. NEXT YEAR WE'RE PROJECTING 5%
18 GROWTH. WITHIN THAT PROJECTION, KNOW THAT OUR ASSESSOR IS
19 LOOKING AT REAPPRAISING A LARGE NUMBER OF PROPERTIES TO LOOK
20 AT THAT DOWNTURN IN THE HOUSING MARKET. WE ALREADY FACTORED
21 IN WHAT HE'S PROJECTED HAS BEEN THE IMPACT OF THAT RE-
22 APPRAISAL PROCESS INTO OUR NEXT YEAR'S PROJECTION. SO THAT 5
23 PERCENT WE FEEL WE HAVE VERY -- WE STRONGLY SUPPORT THAT 5
24 PERCENT. WHEN WE LOOKED AT THE BUDGET, IN MY MIND, THE BEST
25 BUDGET NOT ONLY IDENTIFIES OUR CHALLENGES AND IDENTIFIES THE



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1 NEED TO MOVE FORWARD WITH SOME BUDGET CUTS, I'M GOING TO CALL
2 THAT RIGHT-SIZING DEPARTMENTS, LOOKING AT UNSPENT S.AND S. AND
3 LOOKING AT POSITIONS THAT HAVE BEEN VACANT FOR OVER THREE
4 YEARS, BUT WE ALSO FOUND FUNDING FOR HIGH PRIORITY PROJECTS.
5 BECAUSE LIKE ANYTHING ELSE, AN ENTITY LIKE THE COUNTY OF LOS
6 ANGELES DOESN'T STAND IN ONE POSITION. WE HAVE PRIORITIES THAT
7 COME UP THAT WE MUST FUND AND WE'RE DOING SO THROUGH THIS
8 BUDGET. I MENTIONED TO YOU BASICALLY WHAT'S ON THIS SLIDE
9 ABOUT NOT TAKING AN ACROSS-THE-BOARD CUT. WE'VE ALSO LOOKED AT
10 EFFICIENCIES. AND I'LL BE TELLING YOU ABOUT SOME OF THE
11 EFFICIENCIES WE IDENTIFIED IN VARIOUS DEPARTMENTS. THIS SLIDE
12 SPEAKS TO OUR MAJOR REVENUE SOURCES, AND WHAT THE ESTIMATED
13 GROWTH IS. I MENTIONED PROPERTY TAX GOING FROM 9 TO 5 PERCENT.
14 SALES TAX IS DROPPING ABOUT 1 PERCENT. SOME INFORMATION FROM
15 PUBLIC SAFETY AUGMENTATION, THE STATE RE-ALIGNMENT V.L.F.
16 DOLLARS. I TALKED ABOUT THE FIVE CLUSTERS, I'VE INTRODUCED YOU
17 TO THE INDIVIDUALS. HERE ARE SOME OF THE HIGHLIGHTS FOR EACH
18 CLUSTER. IN THE SHERIFF'S DEPARTMENT, AND I KNOW THAT THE
19 SHERIFF'S DEPARTMENT HAS TALKED TO EACH ONE OF YOU AND
20 EXPRESSED SOME CONCERNS. BUT AT THE SAME TIME IN TALKING TO
21 THEM, THEY MENTIONED THIS IS ONE OF THE STRONGEST BUDGETS
22 THEY'VE HAD IN THE LAST THREE TO FOUR YEARS. IF YOU SEE SOME
23 OF THESE INCREASES, WHERE WE'RE ADDING POSITIONS AND
24 APPROXIMATELY \$4 MILLION FOR THE OPERATION SAFE STREET
25 PROGRAM. WE'RE ADDING \$5.6 MILLION IN POSITIONS TO ENHANCE



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1 PATROL IN THE UNINCORPORATED AREAS. THERE'S \$10 MILLION OR 115
2 POSITIONS FOR MEDICAL SERVICES WITHIN THE CUSTODY SYSTEM.
3 THERE'S MONEY FOR THE SUMMER GANG SUPPRESSION PROGRAM.
4 ADDITIONAL MONEY FOR THE SOUTH FACILITY AT THE PITCHESS
5 DETENTION CENTER. I'LL TRY NOT TO READ ALL OF THESE BECAUSE
6 FOLKS CAN DO THAT THEMSELVES. BUT I JUST WANT TO HIGHLIGHT A
7 COUPLE OF ITEMS. DISTRICT ATTORNEY, WE'VE WORKED WITH HIM VERY
8 CLOSELY TO MOVE FORWARD THE DIGITAL ARCHIVE PROJECT. IT SOUNDS
9 LIKE A SIMPLE PROJECT OF IMAGING THE INFORMATION. BUT YET THIS
10 PROJECT ALONE WILL INCREASE THE EFFICIENCY OF OUR DISTRICT
11 ATTORNEY'S STAFF, AND HAVE A HUGE IMPACT ON THE QUALITY OF
12 THEIR SERVICES. THE D.A. CAME TO ME PERSONALLY AND ASKED FOR
13 MONEY TO MOVE FORWARD HIS HIGH TECH CRIME PROGRAM, A NEW FOCUS
14 FOR HIM, AND WE KNOW THAT HIGH TECH CRIME, ESPECIALLY I.D.
15 THEFT, IS SOMETHING WE NEED TO FOCUS ON. AND PROBATION, THIS
16 OPERATION READ, A PROGRAM THAT I KNOW IS STRONGLY SUPPORTED BY
17 ALL OFFICERS, ESPECIALLY THE FOURTH. THERE'S MONEY FOR A
18 MENTAL HEALTH PROGRAM FOR JUVENILES IN THE PROBATION CAMPS AND
19 HALLS. GOING ON, FIRE DEPARTMENT, 6.5 MILLION FOR EMERGENCY
20 AND PREVENTATIVE SERVICES. ALTERNATE P.D. AND PUBLIC DEFENDER.
21 THIS IS WHAT I HIGHLIGHTED. THIS, TO A LARGE EXTENT, SPEAKS TO
22 WHAT HAPPENED IN THE ALTERNATE PUBLIC DEFENDER, AND WHAT
23 JANICE FUKAI DID TO LOOK AT HER POSITIONS. AND TO A LARGE
24 PART, ALTHOUGH THERE'S 11 POSITIONS, THERE WERE OTHER CHANGES
25 THAT WERE MADE IN A.P.D., WHEN WE GET TO THAT DETAIL, SO THAT



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1 YOU UNDERSTAND WHAT SHE DID TO SELF-FUND SOME OF HER
2 POSITIONS. WE HAVE AN INCREASING COST FOR WHAT WE CALL
3 UNAVAILABLE LEGAL REPRESENTATION. WHEN WE DON'T HAVE A P.D. OR
4 A.P.D., WE HAVE TO USE A CONTRACT ATTORNEY. BUT THE A.P.D. AND
5 P.D. WILL BE WORKING TOGETHER THROUGH THE COURSE OF NEXT YEAR
6 TO REDUCE THAT PARTICULAR COST. THREE DEPARTMENTS, THE A.P.D.,
7 D.A., AND PUBLIC DEFENDER, HAVE WORKED TOGETHER TO MOVE
8 FORWARD A WI-FI PROJECT OVER AT THE CRIMINAL COURTS BUILDING.
9 THE MERE FACT THAT THOSE THREE ENTITIES CAME TOGETHER WORKING
10 WITH OUR DEPUTY C.E.O. TO DEVELOP THIS WI-FI PROJECT, I
11 BELIEVE SPEAKS VOLUMES. THIS IS ELECTRONIC MEDICAL RECORDS
12 SYSTEM FOR JUVENILE COURT SERVICES. WE MOVE ON. THE SCHEDULING
13 DEPLOYMENT AND TIME MANAGEMENT BILLING SYSTEM FOR THE FIRE AND
14 SHERIFF'S DEPARTMENT, AGAIN, WILL IMPROVE EFFICIENCIES. THE
15 NEXT ONE, WHEN IT SPEAKS TO THE COUNTY-WIDE CRIMINAL JUSTICE
16 EFFICIENCY STUDY. THE IMPORTANCE OF THIS IS, AGAIN, THREE
17 DEPARTMENTS WORKING TOGETHER. THEY GAVE ME ABOUT SEVEN MAJOR
18 I.T. EFFICIENCIES THAT, IF BY WORKING WITH THE SUPERIOR COURT,
19 WILL IMPROVE THE QUALITY AND THE TIMELINESS OF THEIR SERVICES,
20 SOMETHING REAL BASIC. WHEN A MINUTE ORDER IS DEVELOPED THROUGH
21 A COURT, THAT MINUTE ORDER IS TYPED BY SOMEONE AT THE SUPERIOR
22 COURT AND THEN GIVEN TO US IN A HARD COPY. WE IN TURN TAKE
23 THAT HARD COPY AND INPUT THE SAME INFORMATION INTO OUR SYSTEM.
24 BY WORKING WITH THE COURT, WE CAN DEVELOP A COMPUTER INTERFACE
25 FROM THEIR SYSTEM TO OUR SYSTEM ELIMINATING THAT MANUAL



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1 FUNCTION, BUT MORE IMPORTANTLY, ENSURING THE TIMELY UPDATING
2 OF OUR CRIMINAL JUSTICE INFORMATION. VIDEO VISITING AND VIDEO
3 ARRAIGNMENT WOULD BE HUGE FOR US. EVERYONE KNOWS THAT WHEN IT
4 COMES TO TRANSPORTING PRISONERS FROM OUR JAILS, THE COSTS
5 ASSOCIATED WITH THAT, BOTH IN TRANSPORTATION BUT ALSO IN
6 ENSURING THE SAFE MOVEMENT FROM THE HOLDING CELLS TO THE BUSES
7 IS A HUGE DRAIN ON THE SHERIFF'S DEPARTMENT. WE ARE GOING TO
8 MOVE THAT INITIATIVE FORWARD. YOU WILL SEE SOME ABSOLUTE
9 SAVINGS IN THE SHERIFF'S DEPARTMENT AS A CONSEQUENCE OF THAT
10 INITIATIVE. VIDEO VISITING IS SOMETHING I FEEL VERY STRONGLY
11 ABOUT BECAUSE THAT CONNECTION BETWEEN THE INMATE AND HIS OR
12 HER FAMILY IS VERY, VERY IMPORTANT. THROUGH VIDEO VISITING,
13 INSTEAD OF HAVING THE FAMILIES TRAVEL OFTENTIMES LONG
14 DISTANCES AND WAITING IN LINE FOR HOURS AND HOURS, WE CAN
15 CREATE A SYSTEM WHERE THE PERSON CAN ACCESS, OR AT LEAST HAVE
16 CONTACT WITH THEIR LOVED ONE OVER THE INTERNET. IT COULD OCCUR
17 AT THEIR HOME OR COULD OCCUR AT A SATELLITE OFFICE, LIKE A
18 SHERIFF'S STATION, WHICH WOULD ELIMINATE THOSE LONG WAITS AND
19 LONG TRAVEL TIME. THIS ONE, THE EXPIRATION OF COMBINING
20 TRAINING SITES FOR PROBATION AND SHERIFF. IT SEEMS ODD, IT'S
21 ONE OF THE THINGS THAT, SINCE I'VE CAME HERE, I'VE FELT --
22 THERE'S A NUMBER OF THINGS I'VE FELT IS STRANGE. BUT OUR
23 PROBATION STAFF WILL GO TO RIO HONDO FOR THEIR TRAINING NEEDS,
24 AND WILL CONTRACT WITH RIO HONDO. AND YET WE HAVE THREE
25 TRAINING SITES IN THE SHERIFF'S DEPARTMENT. AND WE HAVE



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1 INDIVIDUALS IN THE SHERIFF'S DEPARTMENT WHO CAN OFFER THIS
2 TRAINING. AND THERE'S SOME ABSOLUTE SAVINGS RIGHT HERE IF WE
3 COMBINE THOSE TWO PROGRAMS. I MENTIONED WHAT'S HAPPENING AT
4 ANIMAL CARE AND CONTROL. AT THE MUSEUM OF ART, WE'RE ASKING
5 FOR A \$2 MILLION ADJUSTMENT, EXCUSE ME, TO THE BASE FUNDING
6 AGREEMENT TO SUPPORT THE OPERATING COSTS ASSOCIATED WITH THE
7 OPENING OF THE BROAD CONTEMPORARY ART MUSEUM AND A PARKING
8 GARAGE. WE DO HAVE AN EXISTING OPERATING AGREEMENT. IT MUST BE
9 RECOGNIZED THAT WHEN THE NEW MUSEUM WAS OPENED, THE COSTS
10 ASSOCIATED WITH OPERATING THAT MUSEUM HAVE GONE UP. SOME HAVE
11 QUESTIONED WHETHER OR NOT THIS SHOULD BE SOMETHING WE SHOULD
12 SUPPORT. I BELIEVE THAT ARTS AND MUSIC AND CULTURE IN GENERAL
13 IS IMPORTANT FOR ANY COMMUNITY, ANY GOVERNMENT. THE FACT THAT
14 THIS MUSEUM IS IS OPEN TO EVERYONE AND IS ACCESSIBLE, AND WE
15 HAVE A NEW DIRECTOR WHO IS INCREASING ITS ACCESSIBILITY TO THE
16 UNDER-SERVICED COMMUNITIES IS CRITICAL. I GREW UP IN A POOR
17 COMMUNITY. GOING TO MUSEUMS, TAKING THAT BUS RIDE, WAS
18 SOMETHING I'LL NEVER FORGET, BUT IT OPENED UP A NEW WORLD FOR
19 ME. PARKS AND RECREATION. WE HAVE -- OUR DEPARTMENT HEAD, I
20 SHOULD HAVE MENTIONED THIS ONE, STEPPED UP AND IDENTIFIED
21 THESE DEFICIENCIES. ONE IS SOMETHING VERY SIMPLE. AT OUR
22 LAKES, WHERE WE HAVE SWIM BEACHES, WE BUY 9,000 GALLONS OF
23 WATER A DAY AND WE PUMP THAT -- WE MIX THAT WATER WITH
24 CHLORINE, AND WE PUMP IT INTO OUR SWIM BEACHES EVERY SINGLE
25 DAY TO CREATE A SWIM BEACH. BY INSTALLING A WATER-COOLED PUMP,



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1 WE CAN TAKE EXISTING WATER AND USE IT TO ADD THAT CHLORINE TO
2 THE SWIM BEACH. 9,000 GALLONS OF WATER A DAY, THE SIMPLE MATH
3 EQUATES TO MILLIONS OF GALLONS OF WATER A DAY WE DON'T HAVE TO
4 PURCHASE AND WE DON'T HAVE TO WASTE. AND WE'RE ALSO GOING TO
5 LOOK AT WATERLESS URINALS AND THEN ALSO AN ON-LINE EVENT AND
6 RESERVATION SYSTEM. THE \$900,000 INVESTMENT WILL REALIZE A
7 MINIMUM OF \$200,000 A YEAR. IT WILL PAY FOR ITSELF IN FIVE
8 YEARS. BUT MORE IMPORTANTLY, THE IMPACT TO THE ENVIRONMENT,
9 FOR THE WATERLESS URINALS AND THE WATER-COOLED PUMPS, I THINK
10 IS VERY IMPORTANT. WE GO ON TO SOME OF THE GREEN BUILDING
11 ISSUES AND BUILDING ISSUES AND SOME OF THE ENERGY AND
12 ENVIRONMENTAL DEVELOPMENT BUILDING STANDARDS. WHAT'S HAPPENING
13 NOW IN PUBLIC WORKS, I.S.D. REGIONAL PLANNING, AND MOVING
14 FORWARD IN THOSE INITIATIVES AGAIN SPEAKS TO SOME STRONG
15 COLLABORATION. WE GO ON TO SOME OTHER EXAMPLES. AN AUTOMATED
16 GRANTS TRACKING SYSTEM, THE E-CAPS BILLING. I HAD MENTIONED
17 THAT, E-COMMERCE PROJECT AT ANIMAL CONTROL. THAT'S AGAIN, ON-
18 LINE PAYMENT AND PROCESSING OF LICENSES. WE MOVE ON QUICKLY.
19 HEALTH SERVICES, I MENTIONED THAT WE WILL BE REPORTING BACK
20 SEPARATELY. WE DO NEED TO HAVE THAT SEPARATE CONVERSATION OF
21 HOW WE'RE GOING TO ADDRESS THE BUDGET AND HOW WE'RE GOING TO
22 ADDRESS THE MOVING FORWARD ON PROGRAMS AND SERVICES, BECAUSE
23 EVEN THOUGH THERE'S A DEFICIT, WE STILL HAVE THE
24 RESPONSIBILITY TO ADDRESS THE HEALTHCARE NEEDS OF THE
25 RESIDENTS HERE IN THE COUNTY. AS WE MOVE FORWARD, I'M ALSO



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1 GOING TO TALK TO YOU ABOUT SOME PRIOR DECISIONS THAT HAVE BEEN
2 MADE THAT, FOR SOME OF OUR FACILITIES, STARTING WITH RANCHO
3 AND WHAT RANCHO I THINK CAN DO FOR OUR SYSTEM. AND I'M GOING
4 TO ASK US TO RETHINK HOW WE LOOK AT THAT PARTICULAR FACILITY.
5 MENTAL HEALTH. WHAT WE'RE ADDING FOR THROUGH THE MENTAL HEALTH
6 SERVICES ACT TO SUPPORT PROGRAMS, TO IMPROVE THE MENTAL
7 HEALTHCARE OF OUR RESIDENTS. PUBLIC HEALTH. WE HAVE \$2.6
8 MILLION FROM THE TOBACCO SETTLEMENT DESIGNATION FOR THE
9 SMOKING CESSATION PROGRAM. I KNOW THERE'S CONCERN ON HOW WE'RE
10 SPENDING THE MONEY AS WE HAVE MORE DISCUSSIONS ON THIS
11 PARTICULAR ISSUE AND ALSO THE ISSUE WE DISCUSSED EARLIER, FOR
12 P.P.P.S THAT USE THE TOBACCO SETTLEMENT MONEY. WE WILL GIVE
13 YOU A SEPARATE REPORT THAT GIVES YOU A FULL ACCOUNTING ON HOW
14 WE'RE SPENDING THAT MONEY. THERE'S ALSO MONEY TO CONTINUE THE
15 METHAMPHETAMINE PREVENTION EDUCATION OUTREACH SERVICES. WE'VE
16 PUT \$800,000 IN THE BUDGET. LET'S SEE. MOVING ON, HEALTH
17 SERVICES AND THE NEED TO PUT TOGETHER A STRATEGIC PLAN, AND
18 ALSO THE NEED TO MOVE FORWARD ON PSYCHIATRIC EMERGENCY
19 SERVICES. WE HAVE A PROGRAM THAT WE'RE PILOTING AT OLIVE VIEW
20 THAT REPRESENTS A COLLABORATION BETWEEN THE DEPARTMENT OF
21 MENTAL HEALTH AND HEALTH SERVICES. WE ALSO HAVE PROGRAMS THAT
22 WILL ACTUALLY ENHANCE THE QUALITY OF MENTAL HEALTHCARE FOR
23 THOSE WHO SEEK EMERGENCY SERVICES. IN THIS BUDGET, YOU'LL ALSO
24 SEE A MENTAL HEALTH PROGRAM THAT WE'RE GOING TO START AT ONE
25 OF OUR PROBATION CAMPS TO ADDRESS A CRITICAL UNMET NEED FOR



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1 WARDS OF OUR PROBATION CAMPS. THIS IS SOMETHING THAT'S RELATED
2 TO OUR KATIE A. SETTLEMENT, AND THAT'S THE CREATION OF A
3 SATELLITE MINI HUB AT THE OLD -- I SHOULDN'T SAY OLD, BUT THE
4 MACLAREN HALL SITE IN EL MONTE. AND IT PROVIDES HEALTHCARE
5 SERVICES TO ABOUT A THOUSAND CHILDREN IN THE FOSTER CARE
6 PROGRAM. AND IT WILL BE LINKED WITH L.A.C./U.S.C. MEDICAL
7 CENTER. THE MENTAL HEALTH COURT PROGRAM, SOME INFORMATION ON
8 THAT PARTICULAR PROGRAM, ON THE WORK FORCE EDUCATION TRAINING
9 AND THE PREVENTION, EARLY PREVENTION, PREVENTION AND EARLY
10 INTERVENTION PLAN. I'M NOT GOING TO READ ALL OF THESE.
11 COMMUNITY AND SENIOR SERVICES. THIS IS VERY IMPORTANT. WE HAVE
12 SENIOR CENTERS AND COMMUNITY CENTERS WHO ARE IN NEED OF REPAIR
13 RIGHT NOW. THERE'S \$2.1 MILLION PUT IN THE BUDGET TO ADDRESS
14 SOME OF THOSE NEEDS. WE ALSO HAVE MONEY IN THE EXTRAORDINARY
15 MAINTENANCE BUDGET TO LOOK AT CRITICAL INFRASTRUCTURE REPAIRS.
16 NOT IN TODAY'S PROPOSED BUDGET, BUT WHEN WE GET THE FINAL
17 CHANGES, I'M GOING TO ASK THAT WE LOOK AT DEDICATING A VERY
18 SPECIFIC AMOUNT ON AN ANNUAL BASIS FOR OUR EXTRAORDINARY
19 MAINTENANCE BUDGET. EVERY YEAR WE HAVE A FUND BALANCE THAT
20 ROLLS OVER FROM BUDGET TO BUDGET. I WANT TO ASK YOU TO
21 DEDICATE AT LEAST 5% OF THAT FUND BALANCE AND PUT IT INTO OUR
22 EXTRAORDINARY MAINTENANCE BUDGET. WE HAVE FACILITIES
23 THROUGHOUT THE COUNTY WHERE OUR EMPLOYEES WORK OR WHERE OUR
24 RESIDENTS COME TO PARTICIPATE IN OUR PROGRAMS AND SERVICES,
25 LIKE HEALTHCARE CENTERS OR COMMUNITY CENTERS OR THESE SENIOR



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1 CENTERS THAT ARE IN TERRIBLE STATES OF DISREPAIR. BY SETTING
2 ASIDE MONEY, IT SPEAKS TO OUR COMMITMENT TO IMPROVE THEIR
3 ENVIRONMENT, NOT ONLY FOR THE WORKERS, WHICH ARE VERY
4 IMPORTANT, BUT ALSO THOSE WHO BENEFIT FROM OUR PROGRAMS.
5 THERE'S MORE INFORMATION HERE ON CHILDREN AND FAMILY SERVICES
6 THAT SPEAKS TO ADOPTION ASSISTANCE AND THE INCREASE IN THE
7 FUNDING FOR THE PROGRAMS ASSOCIATED WITH THE KATIE A.
8 SETTLEMENT CORRECTIVE PLAN. I MENTIONED WHAT HAPPENED IN
9 CHILDREN AND FAMILY SERVICES, AND I CALLED THAT OUT, AND
10 YOU'LL SEE THESE POSITIONS HERE THAT ARE SELF-FUNDED BY
11 D.C.F.S. YOUR CHILDREN'S DEPUTIES KNOW, BECAUSE WE WENT
12 THROUGH A VERY LENGTHY DISCUSSION ON HOW THIS OCCURRED. BUT
13 CREDIT NEEDS TO BE GIVEN TO OUR DEPARTMENT HEAD, WHO WENT
14 THROUGH AN EXTREMELY COMPREHENSIVE REVIEW OF ALL OF OUR
15 PROGRAMS AND SERVICES TO IDENTIFY HOW SHE WOULD FUND HER UNMET
16 NEEDS. AND I'M GOING TO USE THIS AS AN EXAMPLE, BECAUSE THERE
17 MAY BE OTHER INSTANCES WHERE YOU FEEL THAT A DEPARTMENT NEEDS
18 ADDITIONAL FUNDS. I'VE HEARD THE SHERIFF'S DEPARTMENT BEEN
19 WALKING AROUND SAYING THEY HAVE SOME LARGE UNMET NEEDS. THIS
20 IS AN EXAMPLE OF A DEPARTMENT HEAD WHO LOOKED WITHIN HER OWN
21 DEPARTMENT FIRST TO ADDRESS THOSE NEEDS. AND BEFORE WE
22 ALLOCATE OR APPROPRIATE ADDITIONAL MONEY TO A DEPARTMENT, I
23 ASK THAT WE INSTRUCT THEM FIRST TO WORK WITH OUR OFFICE TO SEE
24 HOW THEY CAN SELF-FUND THOSE NEEDS, INSTEAD OF MERELY PUTTING
25 THEIR HAND OUT AND ASKING FOR MORE. PUBLIC SOCIAL SERVICES, I



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1 TALKED ABOUT THE -- I'M SORRY. THIS IS JUST A GENERAL RELIEF
2 PROGRAM, AND AN INCREASE FOR THAT PROGRAM, AND ADDITIONAL
3 MONEY FOR THE IN-HOME SUPPORTIVE SERVICES PROGRAM. THE NEXT
4 FEW SLIDES WILL SPEAK TO WHAT WE'RE DOING FOR THE HOMELESS
5 PREVENTION INITIATIVE PROGRAMS. GOING TO MOVE ON. I MENTIONED
6 THE GENERAL RELIEF DISABLED SUPPORT AND INCOME PROGRAM. THIS
7 WAS DEVELOPED BY D.P.S.S. STAFF AND THE MANAGEMENT TEAM.
8 MOVING A THOUSAND GENERAL RELIEF RECIPIENTS FROM THAT PROGRAM.
9 AND THESE ARE INDIVIDUALS WHO HAVE BEEN IN GENERAL RELIEF FROM
10 7 TO 29 YEARS, TO S.S.I., HAS A HUGE BENEFIT TO NOT ONLY THE
11 INDIVIDUAL BUT ALSO TO US. BECAUSE ONCE THEY QUALIFY FOR MEDI-
12 CAL, WE'LL BE ABLE TO GET REVENUE FOR THE SERVICES WE PROVIDE
13 THEM THROUGH OUR HEALTH SYSTEM. I TALKED ABOUT THE CHILD
14 SUPPORT IMAGING PROGRAM THAT'S HAPPENING NOW. IT'S GOING TO
15 HAPPEN AT CHILDREN'S SUPPORT SERVICES. AT THE APPROPRIATE
16 POINT IN TIME, YOU'LL SEE AT LEAST THE VERMONT FACILITY,
17 D.P.S.S., CHILDREN AND SUPPORT SERVICES AND CHILD SUPPORT
18 SERVICES SHARING THE SAME INFORMATION. THERE'RE HUGE ECONOMIES
19 AND EFFICIENCIES THAT WILL RESULT FROM THAT. THE NEXT ONE IS
20 SOMETHING WE'RE GOING TO TALK ABOUT AS A P.F.U., AND THAT'S
21 THE TRANSFER OF INFORMATION TECHNOLOGY OPERATIONS FROM
22 D.C.F.S. TO INTERNAL SERVICES. THE DEPARTMENT OF CHILDREN AND
23 FAMILY SERVICES I.T. PROGRAM HAS SOME SERIOUS PROBLEMS. THEIR
24 INFRASTRUCTURE IS OLD, THEIR COMPUTERS ARE AT LEAST EIGHT
25 YEARS OLD. THEIR SERVERS ARE AT LEAST SIX YEARS OLD. THIS IS A



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1 SYSTEM THAT CAN CRASH AT ANY MOMENT. THIS IS SOMETHING WE NEED
2 TO DO. THE YEAR 'ROUND JOBS PROGRAM AND WHAT IT WILL DO TO
3 HELP US MOVE INDIVIDUALS FROM OUR FOSTER CARE PROGRAM TO JOBS,
4 OTHER AT-RISK YOUTH OR LOW INCOME YOUTH INTO JOBS, HOPEFULLY
5 JOBS IN THE PUBLIC SERVICE, AND SHOW THEM THE BENEFITS OF
6 WORKING IN ONE OF OUR DEPARTMENTS. HUMAN RESOURCES HAS
7 DEVELOPED A PROGRAM THAT'S CONSISTENT WITH A MOTION FROM
8 SUPERVISOR ANTONOVICH TO CREATE INTERNSHIP SLOTS AT OUR NEW
9 CRIME LAB SO THAT AN INDIVIDUAL GOING THROUGH THE ACADEMIC
10 PROGRAM AT CAL STATE L.A. WILL BE ABLE TO MIGRATE OR MOVE FROM
11 THE ACADEMIC SETTING INTO A JOB AS A CRIMINALIST WITH THE
12 SHERIFF'S DEPARTMENT. WE ALSO HAVE NEW INTERNSHIP POSITIONS TO
13 HELP BRING IN MORE AND NEW ADMINISTRATIVE STAFF THAT WE
14 HOPEFULLY WILL EVOLVE AND DEVELOP TO BE THE FUTURE LEADERS
15 HERE IN THE COUNTY. I.S.D., THERE ARE A NUMBER OF THINGS THAT
16 I.S.D. IS DOING. WE HAVE A NEW INTERIM DEPARTMENT HEAD WHO HAS
17 STEPPED UP AND IS IDENTIFYING WAYS TO MAKE NOT ONLY HIS
18 SERVICES MORE EFFICIENT, BUT SERVICES THROUGHOUT THE COUNTY
19 MORE EFFICIENT, ESPECIALLY IN THE AREA OF ENERGY CONSERVATION.
20 I MENTIONED TO YOU WHAT OUR INTERIM REGISTRAR-RECORDER IS
21 DOING. THIS IS JUST A SOCIAL SECURITY NUMBER TRUNCATION
22 PROGRAM. BUT I TALKED TO YOU ABOUT WHAT HE'S TRYING TO DO ON
23 RECORDING DEEDS. THE NEXT FEW ARE CLUSTER-WIDE INITIATIVES.
24 THIS BUDGET WAS A CONSEQUENCE OF MANY INDIVIDUALS WORKING
25 TOGETHER. THROUGHOUT THIS BUDGET, AND WE'RE GOING TO TALK



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1 ABOUT IT I THINK LATER, AS YOU START ASKING QUESTIONS. YOU'LL
2 SEE WHERE IT WASN'T JUST A SINGLE DEPARTMENT SENDING A SINGLE
3 BUDGET TOGETHER, BUT WE HAVE INITIATIVES THAT CROSS DEPARTMENT
4 LINES. WE HAVE AN OPERATION CLUSTER LOOKING AT CONTRACTS WITH
5 OTHER DEPARTMENTS WITH COMMONLY USED SERVICES. THE MOST
6 AMAZING THING I'VE SEEN IS WHEN WE HAVE MULTIPLE CONTRACTS FOR
7 THE SAME GOOD OR SAME PRODUCT OR SAME SERVICE. WE NEED TO HAVE
8 TO HAVE MASTER AGREEMENTS AND THEN ACHIEVE SOME SAVINGS TO
9 THOSE MASTER AGREEMENTS. EVEN IN SOFTWARE LICENSING
10 AGREEMENTS, THE FACT THAT WE HAVE MULTIPLE LICENSING
11 AGREEMENTS DEFIES ANY LOGIC. AND BY HAVING A SINGLE LICENSING
12 AGREEMENT, WE SEE NOT ONLY AN EFFICIENCY THROUGH JUST THE
13 PAPER PROCESSING, BUT ALSO WE SEE SOME COST SAVINGS. HUMAN
14 RESOURCES RIGHT NOW HAS INITIATED A COMPREHENSIVE RETURN-TO-
15 WORK PROGRAM. WE ARE LITERALLY CONTACTING EVERY SINGLE PERSON
16 WHO'S BEEN OFF WORK FOR AN EXTENDED PERIOD OF TIME TO
17 DETERMINE THEIR STATUS, BUT ALSO FACILITATE THE RETURN TO
18 WORK. THERE IS ALSO A RECRUITMENT AND SELECTION INITIATIVE
19 GOING ON SO THAT WE CAN START SHARING ELIGIBLE LISTS. BEFORE,
20 YOU PROBABLY KNOW THAT DEPARTMENTS RAN THEIR OWN EXAMINATIONS.
21 BUT WITH THAT, CONTROLLED THEIR OWN EXAMINATION LISTS. WE HAVE
22 AN INITIATIVE GOING NOW WHERE WE'LL START SHARING LISTS ACROSS
23 DEPARTMENT LINES, WHICH WILL ELIMINATE SOME DUPLICATIVE
24 EFFORTS. I MENTIONED TO YOU SOME OF THE THINGS THAT I.S.D. IS
25 DOING AND WHAT THEY'RE GOING TO DO TO AUDIT PHONE LINES, LOOK



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1 AT THEIR OWN ADMINISTRATIVE COSTS. BELIEVE IT OR NOT, WE'RE
2 GOING TO VISIT THE I.S.D. OVERHEAD TO LOOK AT HOW WE CAN
3 IMPROVE THAT SO THAT INSTEAD OF LOOKING OUTSIDE FOR SUPPORTIVE
4 SERVICES, WE CAN LOOK WITHIN THE COUNTY FOR THAT SAME
5 FUNCTION, BUT TO DO SO IN A COST-EFFECTIVE MANNER. WE WILL BE
6 LOOKING AT RETROFITS AND RECOMMISSIONS OF COUNTY BUILDING
7 RECOMMISSIONS. THERE'S SIGNIFICANT SAVINGS HERE BY JUST
8 LOOKING AT ENERGY EFFICIENCY INITIATIVES. WE HAVE A SETTLEMENT
9 SOON THAT WILL BE COMING TO US FROM THE DEPARTMENT OF WATER
10 AND POWER, A SIGNIFICANT PORTION MUST BE USED FOR GREEN
11 INITIATIVES. WE ARE NOT ASKING FOR ANY MONEY THROUGH THIS
12 BUDGET TO ACHIEVE SOME OF THESE ENERGY EFFICIENCIES. IT'S OUR
13 INTENT TO TAKE THE D.W.P. SETTLEMENT DOLLARS, WITH YOUR
14 APPROVAL, AND TO FIRST START IN HEALTH AND THEN MOVE TO ASSURE
15 FACILITIES TO FIND SOME ENERGY SAVINGS OR ENERGY EFFICIENCIES.
16 THESE PROJECTS WILL HAVE A PAYBACK PERIOD RANGING FROM TWO TO
17 FIVE YEARS. SO WE'LL USE SETTLEMENT DOLLARS THAT MUST BE
18 DEDICATED FOR GREEN INITIATIVES. AND WE WILL SAVE ONGOING
19 GENERAL FUND MONEY. I MENTIONED WHAT THE REGISTRAR-RECORDER IS
20 DOING. AND THE CAPITAL SIDE, WITHOUT GOING THROUGH EVERYTHING,
21 BUT WE DO HAVE \$1.5 BILLION FOR THE DEVELOPMENT, DESIGN, AND
22 CONSTRUCTION OF 350 PROJECTS. WE HAVE PROJECTS, EVERYTHING
23 FROM LIBRARIES TO FIRE STATIONS TO COMMUNITY AND SENIOR
24 CENTERS. EACH PROJECT WILL INCLUDE SOME ASPECT OF SUSTAINABLE
25 GREEN BUILDING TECHNOLOGIES. MOVING ON. THERE'S MORE



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1 INFORMATION ON SOME OF OUR CAPITAL PROJECTS HERE, INCLUDING
2 OUR PUBLIC SAFETY PROJECTS FOR OUR JUVENILE HALLS AND CAMPS,
3 OUR FIRE STATIONS IN ANTELOPE VALLEY AND SANTA CLARITA VALLEY,
4 AND THE EXPANSION OF THE CORONER'S FACILITY. WE ALSO HAVE THE
5 CONSTRUCTION OF A NEW ANIMAL SHELTER IN THE ANTELOPE VALLEY.
6 AND SPAY AND NEUTER CLINICS AT THE THREE EXISTING ANIMAL
7 SHELTERS. THE LAST, THERE'S A FEW MORE PROJECTS LISTED IN
8 THESE DOCUMENTS. KNOW THAT IF ANYONE WANTS THESE DOCUMENTS,
9 WE'RE GOING TO PUT IT ONLINE THROUGH THE C.E.O. WEBSITE. NEXT
10 ARE SOME CHARTS I KNOW YOU'RE VERY FAMILIAR WITH. BUT IT
11 SPEAKS TO TOTAL COST PER FUNCTION AND IT SHOWS THE PERCENTAGE
12 OF OUR DOLLARS GOING TO HEALTHCARE. WHICH IS \$5.9 BILLION.
13 PUBLIC ASSISTANCE, WHICH IS 5.5. PUBLIC PROTECTION, YOUR
14 PUBLIC SAFETY, \$6.1 BILLION. AND ON. THE NEXT ONE IS OUR TOTAL
15 REVENUE. I ALREADY SPOKE TO OUR CONCERN WITH PROPERTY TAX AND
16 HOW PROPERTY TAX IS CHALLENGED RIGHT NOW. AND SO OUR GROWTH
17 WILL DROP FROM 9 PERCENT TO 5 PERCENT. THIS IS THE LOCALLY
18 GENERATED REVENUE. IT SHOWS, YOU CAN SEE THE PLUS AND MINUSES
19 HERE. WITH THE BIG CONCERN BEING, AGAIN, ALTHOUGH PROPERTY TAX
20 SHOWS A PLUS, AND IT REPRESENTS 62 PERCENT OF OUR LOCALLY
21 GENERATED REVENUE, THAT IS DOWN FROM LAST YEAR'S 9
22 PERCENT. AND NEXT IS NET COUNTY COST BY FUNCTION. NEXT, THIS
23 SPEAKS TO WHAT'S EITHER MANDATED OR OBLIGATED THROUGH
24 CONTRACTS AND THEN WHAT WE HAVE IN TERMS OF FLEXIBLE COSTS.
25 THIS IS A BREAKDOWN, THIS PARTICULAR CHART SHOWS HOW IF YOU



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1 LOOK AT THE MAJOR PROGRAMS AND SERVICES, EVEN A LITTLE SLIVER
2 FROM MY OFFICE, CHIEF EXECUTIVE OFFICE, AND THEN GOES ON TO
3 REGIONAL PLANNING AND PUBLIC WORKS AND THE SHERIFF'S
4 DEPARTMENT. THIS IS WHAT WERE THE AMOUNT OF FUNDS THAT ARE
5 DEDICATED TO THE UNINCORPORATED AREAS. I SPOKE SOMEWHAT ABOUT
6 THE GOVERNOR'S PROPOSED BUDGET. WE KNOW THAT THERE WON'T BE
7 RESOLUTION UNTIL LATER THIS SUMMER. I BELIEVE IT WILL BE EARLY
8 FALL. WE WILL BE DEVELOPING A LETTER CONSISTENT WITH
9 SUPERVISOR ANTONOVICH'S MOTION TO ASK THAT THEY EXPEDITE THAT
10 BECAUSE THE UNCERTAINTY CREATES SIGNIFICANT PROBLEMS FOR US.
11 TODAY, THERE'S AN IMPACT OF \$276 MILLION. THIS LISTS SOME OF
12 THE PROGRAMS THAT HAVE IMPACTED IT AND THE GOVERNOR'S PROPOSED
13 BUDGET. I WANT TO CAUTION YOU, BECAUSE I KNOW THIS WILL
14 CHANGE. THE MAY REVISE WILL COME OUT IN A FEW WEEKS. THIS
15 SCHEDULE HERE, THIS SLIDE HERE, WAS BASED ON THE GOVERNOR'S
16 PROPOSED BUDGET THAT WAS ALSO BASED ON AN ASSUMPTION OF A
17 \$14.5 BILLION DEFICIT AT THE STATE LEVEL. WE KNOW IT'LL GROWN
18 TO 16 BILLION. I BELIEVE IT WILL GET AS HIGH AS \$18 BILLION
19 WHEN THE DAY'S OVER. THE REVENUE IS SIMPLY COMING IN LOWER,
20 THE STATE REVENUE IS SIMPLY COMING IN LOWER THAN WHAT WAS
21 PROJECTED AT THE TIME THE GOVERNOR'S PROPOSED BUDGET WAS
22 DEVELOPED. AGAIN, MORE INFORMATION ON THE GOVERNOR'S PROPOSED
23 BUDGET. NEXT IS THE FEDERAL BUDGET. OF SERIOUS CONCERN, AND I
24 KNOW WE'RE GOING TO ADDRESS THIS AS WE TRAVEL AND MEET WITH
25 OUR FEDERAL LEGISLATORS NEXT WEEK. THE COUNTY COULD LOSE



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1 ALMOST \$240 MILLION FROM TWO MEDICAID REGULATORY CHANGES. ONE
2 IS, WHICH I THINK IS AMAZING, THERE'S A RULE TO MAKE GRADUATE
3 MEDICAL EDUCATION COSTS INELIGIBLE FOR REIMBURSEMENT. AND THAT
4 COULD HIT US FOR \$40 MILLION. RETIREE HEALTH INSURANCE. I CAN
5 SEE IT, IT'S RIGHT THERE. IT SAYS THAT. WE ARE WORKING WITH
6 L.A.C.E.R.A. TO DEVELOP A TRUST FUND, WE HAVE MONIES SET ASIDE
7 CONSISTENT WITH AN EARLIER BOARD DECISION TO PUT MONEY INTO
8 THAT TRUST FUND TO ADDRESS THE UNFUNDED LIABILITY. IN A FEW
9 YEARS, WE'LL ALSO HAVE MONEY AVAILABLE AS A CONSEQUENCE OF
10 PAYING OFF OUR PENSION OBLIGATION BONDS. AND WE'LL HAVE A
11 FUTURE DISCUSSION ON HOW MUCH OF THAT MONEY CAN BE PUT INTO
12 THE RETIREE INSURANCE TRUST FUND. THIS IS OUR BUDGET CALENDAR.
13 EVERYONE KNOWS THAT. WE'LL START PUBLIC HEARINGS ON MAY
14 SEVENTH. AND THEN HOPEFULLY WE'LL CONCLUDE THESE DELIBERATIONS
15 IN LATE JUNE. TODAY IS THE PROPOSED BUDGET. IN THE NEXT FEW
16 WEEKS WE'LL BE WORKING WITH YOUR RESPECTIVE OFFICES ON THE
17 FINAL CHANGES THAT WE KNOW MUST BE MADE. WE KNOW HEALTH
18 SERVICES IS A BIG ISSUE. WE'LL BE COMING BACK TO YOU
19 SEPARATELY WITH A REPORT ON HEALTH SERVICES. THERE ARE ALSO
20 SOME CAPITAL NEEDS WE KNOW THAT MUST BE ADDRESSED IN EACH ONE
21 OF YOUR DISTRICTS, AND WE'LL BE COMING BACK WITH A PROPOSAL ON
22 THAT PARTICULAR SUBJECT. MY FINAL COMMENT IS THAT WE KNOW THAT
23 THE ECONOMY TODAY IS NOT GOING TO GET BETTER TOMORROW. WE KNOW
24 THAT THERE WILL STILL BE CHALLENGES COMING NOT ONLY FOR THIS
25 FISCAL YEAR BUT THE NEXT FEW YEARS. EVERYONE SAYS WE'RE ON THE



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1 VERGE OF RECESSION. WE KNOW WHAT'S HAPPENING WITH GASOLINE
2 COSTS AND THAT IMPACTS ALL OF COMMERCE. WE ALSO KNOW WHAT'S
3 HAPPENING IN THE HOUSING INDUSTRY. I MENTIONED AS I STARTED MY
4 COMMENTS THAT THIS COUNTY IS IN STRONG, I THINK IS IN A STRONG
5 POSITION BECAUSE OF THIS BOARD'S FISCAL POLICY IN HOW IT'S
6 USED ONE-TIME FUNDS FOR ONE-TIME USES AND HAS ALSO LIVED
7 WITHIN ITS MEANS. I ALSO COMMIT TO YOU THAT THROUGH THIS NEW
8 ADMINISTRATIVE STRUCTURE, WE WILL CONTINUE TO WORK WITH YOUR
9 DEPARTMENTS IDENTIFYING NEW EFFICIENCIES AND TO DEVELOP
10 STRONGER COLLABORATIONS TO MEET OUR CHALLENGES. WE HAVE THE
11 DEPARTMENT HEADS WORKING VERY CLOSELY TOGETHER, NOT ONLY
12 WITHIN THEIR CLUSTER, BUT ALSO ACROSS THE ENTIRE COUNTY. THANK
13 YOU VERY MUCH. ANY QUESTIONS, PLEASE? NONE? WELL THANK YOU
14 VERY MUCH. I KNOW. [LAUGHTER.]

15

16 **SUP. BURKE, CHAIR:** QUESTIONS? DO YOU WANT TO START?

17

18 **SUP. MOLINA:** A COUPLE OF BARRIERS. FIRST OF ALL, I KNOW THAT
19 WHILE WE ARE NOT -- IT ON NOW. OKAY. A COUPLE OF QUESTIONS.
20 IN THE UNINCORPORATED AREAS -- AND I KNOW THAT WE ARE NOT
21 PUTTING IN ANY ADDITIONAL DOLLARS, BUT WE ARE PUTTING IN AT
22 LEAST THE 20 PATROL OFFICERS THAT ARE GOING IN. AND I'VE GOT
23 TO SAY THAT OUR UNINCORPORATED COMMUNITIES HAVE REALLY NOTICED
24 A DIFFERENCE. IT HAS MADE A DRAMATIC DIFFERENCE. AND WE REALLY
25 APPRECIATE THE DEPARTMENT STEPPING UP, THE SHERIFF'S



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1 DEPARTMENT STEPPING UP AND TAKING CARE. WELL, WE'RE STILL NOT
2 AT EQUITY. AND WE DON'T EXPECT THAT ANYTHING MAGICAL IS GOING
3 TO BE HAPPENING IN THE NEXT COUPLE OF YEARS, CONSIDERING OUR
4 BUDGET SITUATION. I THINK WE'VE GONE A LONG WAY AT GETTING
5 CLOSER TO CREATING IN AREAS THAT ARE UNINCORPORATED, TO HAVE
6 THE SAME LEVEL OF PATROL THAT WE'VE HAD IN OUR CONTRACT
7 CITIES. SO I APPRECIATE WHAT THE SHERIFF HAS DONE AND WHAT THE
8 C.E.O.'S DONE IN THAT REGARD IN MAINTAINING, SUSTAINING IT,
9 AND FINDING THOSE WAYS TO PUT THOSE DOLLARS THERE. BECAUSE
10 THOSE UNINCORPORATED COMMUNITIES HAVE BEEN SHORTCHANGED. I
11 APPRECIATE THAT.

12
13 **C.E.O. FUJIOKA:** IF I COULD MAKE A REAL QUICK COMMENT.

14
15 **SUP. MOLINA:** SURE.

16
17 **C.E.O. FUJIOKA:** THERE WAS A SLIDE THAT SHOWED THE AMOUNT OF
18 COUNTY FUNDS THAT ARE PUT INTO THE UNINCORPORATED AREAS, IT'S
19 ABOUT \$1.4 BILLION. IN A RELATIVE CONTEXT, THAT'S AS GOOD, IF
20 NOT BETTER, THAN WHAT'S BEEN PLACED FOR THE SAME TYPE OF
21 SERVICES IN A LARGE CITY LIKE LOS ANGELES. AND SO I'VE HEARD A
22 NUMBER OF COMMUNITIES, NEIGHBORHOODS IN UNINCORPORATED AREAS
23 SAYING OR EXPRESSING THE CONCERNS ABOUT RECEIVING THEIR FAIR
24 SHARE OF COUNTY RESOURCES. AND YET WHAT HAS BEEN DONE, I FEEL,
25 IS VERY SIGNIFICANT.



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1

2 **SUP. MOLINA:** IT IS SIGNIFICANT. AND I THINK IT'S NOTICED IN
3 THE COMMUNITY. AND CERTAINLY WE WORK VERY HARD AT TRYING TO
4 MAKE SURE THAT THERE IS A SEAMLESS APPROACH SO THAT
5 UNINCORPORATED ISLANDS OR AREAS DON'T LOOK LIKE, YOU KNOW,
6 UNDERSERVED AREAS. BECAUSE THEY ARE PAYING TAXES LIKE EVERYONE
7 ELSE. BUT WE HAVE GOTTEN MORE TOWARD EQUITY AT EVERY SINGLE
8 LEVEL.

9

10 **C.E.O. FUJIOKA:** ABSOLUTELY.

11

12 **SUP. MOLINA:** AND WE APPRECIATE IT. BUT IN PARTICULAR WITH THE
13 SHERIFF'S PATROL, I THINK WE'VE DONE A VERY GOOD JOB. AND I
14 KNOW IN MY NEIGHBORHOODS, IT HAS BEEN NOTICEABLE AND WE WORK
15 HARD ON IT. THE OTHER PART OF IT, AS WELL, IS THIS WHOLE
16 COLLABORATION THAT WE HAVE DONE WITH GANGS. I REALLY HAVE
17 TRIED VERY HARD TO EXPRESS TO THE CITY OF L.A. THAT'S ALWAYS
18 LOOKING FOR A NEW APPROACH IN A NEW WAY. IF THEY LOOK AT THE
19 VALINDA MODEL THAT HAS WORKED IN VARIOUS AREAS. IT IS VERY
20 EFFECTIVE, HAVING THE PROBATION DEPARTMENT, HAVING THE
21 SHERIFF'S DEPARTMENT, HAVING A LOT OF COOPERATION FROM
22 CHILDREN'S SERVICES AT ALL LEVELS TO MAKE SURE. I MEAN WHILE
23 CAN HAVE PREVENTION PROGRAMS ALL DAY LONG, IF YOU DON'T
24 UPGRADE THE QUALITY OF LIFE FOR PEOPLE IN SOME OF THESE GANG-
25 INFESTED AREAS AND DON'T PROSECUTE THOSE GANG MEMBERS FOR



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1 PAROLE VIOLATIONS OR HAVING GUNS IN A HOME WITH CHILDREN,
2 THINGS OF THAT SORT, WE'RE NEVER GOING TO MAKE A DENT. I WOULD
3 HOPE THAT THE CITY WOULD INCORPORATE SUCH A PLAN, BUT I DO
4 HOPE, ALSO, AS WELL, THAT THEY REIMBURSE US FOR THOSE
5 PROBATION OFFICERS AND THE OTHER KINDS OF THINGS THAT WE'RE
6 DOING THAT ARE ON OUR NICKEL. IT WILL GO A LONG WAY. BUT I'M
7 GLAD THAT WE'RE DOING IT BECAUSE IT'S PROVEN TO BE VERY, VERY
8 EFFECTIVE. IT'S CREATED A SAFER COMMUNITY IN MANY OF OUR
9 UNINCORPORATED AREAS. ON THE ISSUE OF DEPARTMENT OF CHILDREN'S
10 SERVICES, I AM CONCERNED ABOUT THE NUMBER OF VACANCIES.
11 THEY'RE HUGE. AND I KNOW, I THINK YOU'RE ADDING TWO PEOPLE OR
12 TWO POSITIONS IN HUMAN RESOURCES. AND I HAVE A LOT OF
13 CONCERNS. I THINK WHAT THE NUMBER OF VACANCIES THAT RIGHT NOW
14 WE HAVE IN CHILDREN'S SERVICES, I HAVE IT ON MY SHEET, 600
15 SOMETHING? 640. AND I THINK THAT THIS IS A TREMENDOUS PROBLEM.
16 I KNOW THAT THERE'S A HUGE BUREAUCRACY WITHIN CHILDREN'S
17 SERVICES. WHEN YOU HAVE THIS HIGH NUMBER OF VACANCIES FOR MOST
18 THE ESSENTIAL SERVICES, I REALLY THINK WE HAVE A PROBLEM. NOW,
19 I DO KNOW THAT THE STATE MAY CUT IN THIS AREA, SO WE HAVE TO
20 BE CAREFUL. BUT AT THE SAME TIME, IF THESE ARE, QUOTE, "FUNDED
21 POSITIONS," THEN I MEAN, WE GOT TO MAKE A DENT IN THE HIRING
22 ASPECT OF IT. NOW, WE HAD THE SAME AND SIMILAR PROBLEM WITH
23 THE SHERIFF'S DEPARTMENT. AND WE HAD TO SAY "YOU GOT TO
24 DEVELOP A SPECIAL TEAM." I HAVE HEARD THAT, AND I HAVE SEEN,
25 PEOPLE TELL ME THAT THEY ARE QUALIFIED M.S.W.S THAT THEY DON'T



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1 GET HIRED BY THE DEPARTMENT. AND FOR SOME CIVIL SERVICE
2 REASON, AND I'M NOT SO SURE WHAT IT IS, THEY ARE NEVER TOLD
3 WHY. AND I'M NOT SURE WHAT THAT IS. AND WE SHOULD CHECK INTO -
4 - I MEAN PEOPLE SHOULD KNOW, IF THEY SUPPOSEDLY HAVE THE
5 QUALIFICATIONS, THEY SHOULD FIND OUT WHY. IS IT BACKGROUND
6 CHECK THEY DIDN'T PASS? WHAT IS IT THAT THEY'RE NOT HIRING?
7 PEOPLE ARE COMING TO ME WITH THESE KINDS OF CONCERNS,
8 PARTICULARLY WHEN THEY'RE BILINGUAL AND WE HAVE THESE NEEDS.
9 AND I LOOK AT THESE VACANCIES AND I HEAR THAT PEOPLE ARE NOT
10 BEING HIRED THAT HAVE MASTERS IN SOCIAL WORK, THEN WE HAVE A
11 PROBLEM. SO I THINK WE NEED TO DEVELOP A SPECIAL TASK FORCE OR
12 WHAT WE DID SIMILARLY WITH THE SHERIFF'S DEPARTMENT, SOME
13 PANEL THAT IS GOING TO HELP. BECAUSE IF THEY'RE IN PLACE FOR
14 SO LONG -- AND I UNDERSTAND THAT SOME PEOPLE ARE WAITING
15 THREE, FOUR AND FIVE MONTHS TO BE HIRED. NOW, I MEAN, I DON'T
16 KNOW HOW LONG PEOPLE CAN WAIT AROUND FOR A JOB, BUT MAYBE
17 THAT'S WHY WE'RE LOSING SOME OF THESE FOLKS, IS BECAUSE THE
18 PROCESS IS TOO LONG. AND EVERY TIME WE'VE LOOKED AT HUMAN
19 RESOURCES ISSUES, WE ALWAYS FIND IT'S A BUREAUCRATIC PROBLEM.
20 I MEAN, THESE APPLICATIONS, THIS INVESTIGATION, THIS REVIEW IS
21 SITTING ON SOMEBODY'S DESK. AND THERE'S NOT KIND OF AN AUDIT
22 TRAILER A MECHANISM TO FIND OUT CAN WE PUSH THESE? NOW GRANTED
23 IF SOMEBODY'S INVESTIGATIONS AND IT TRULY IS -- OR IS IT AFTER
24 IT'S COME BACK FROM INVESTIGATION IT GOES AND SITS ON
25 SOMEONE'S DESK? SO I'D LIKE TO REQUEST THE C.E.O. DEVELOP A



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1 SPECIAL TEAM. NOW I KNOW WE HAVE TO BE CAREFUL. WE HAVE TO
2 SORT OF WAIT UNTIL THE STATE TAKES CARE OF ALL OF THEIR
3 ISSUES. I HATE TO STRING US OUT AND HIRE A BUNCH OF PEOPLE
4 THAT LATER ON WE CAN'T AFFORD TO SUSTAIN. BUT 640 IS AN AWFUL
5 LOT. I DON'T KNOW FINANCIALLY--

6

7 **C.E.O. FUJIOKA:** I AGREE.

8

9 **SUP. MOLINA:** WHAT THE NUMBER IS. SO I THINK WE SHOULD TRY AND
10 DO THAT AS MUCH AS POSSIBLE.

11

12 **C.E.O. FUJIOKA:** WE CAN COME BACK WITH A PLAN. WE'LL START
13 BUDGET DELIBERATIONS IN A FEW WEEKS. AND DURING THAT PERIOD,
14 WE CAN COME BACK TO YOU WITH THE PLAN YOU'RE REQUESTING.
15 RECENTLY, OUR PROBATION DEPARTMENT AND OUR HUMAN RESOURCES
16 DEPARTMENT WORKED TOGETHER TO HIRE A VERY LARGE NUMBER OF
17 PROBATION OFFICERS UNDER A SHORT PERIOD OF TIME TO MEET THE
18 FEDERAL CONSENT DECREE DEMANDS AND TO ADDRESS SOME OF THE
19 STAFFING SHORTAGES AT OUR JUVENILE HALLS. THEY HIRED OVER 200
20 INDIVIDUALS UNDER A SHORT PERIOD OF TIME. SO WE CAN USE THAT
21 MODEL TO SOME DEGREE TO ADDRESS THIS ISSUE.

22

23 **SUP. MOLINA:** WELL, I KNOW THAT WE CAN DO IT EVERY TIME WE PUT
24 OUR MIND TO IT. SO WE SHOULD DO IT HERE.

25



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1 **C.E.O. FUJIOKA:** WE'LL REPORT BACK TO YOU ON THAT.

2

3 **SUP. MOLINA:** I THINK THAT'S ALSO TRUE IN MENTAL HEALTH. I
4 DON'T KNOW THE NUMBER OF VACANCIES THEY HAVE IN MENTAL HEALTH,
5 BUT IT'S ALSO QUITE A FEW. AND THESE ARE, AGAIN, IN AREAS THAT
6 -- AND I DON'T KNOW. AGAIN, THERE'S A FUNDING ISSUE, BUT
7 THERE'S ALSO NEW DOLLARS COMING INTO THE DEPARTMENT. SO I
8 DON'T KNOW WHAT THE PROBLEM IS. BUT EVERY TIME SOMEBODY SAYS,
9 THEY POINT TO A HUMAN RESOURCES PROBLEM. AND EVERY TIME I'VE
10 LOOKED AT THOSE ISSUES, IT'S SOME BUREAUCRATIC REASON AS TO
11 WHY THESE PEOPLE AREN'T HIRED QUICKER, I DON'T KNOW OF ANY OF
12 YOU, BUT IF YOU APPLY FOR A JOB, IT SHOULDN'T TAKE FOUR AND
13 SIX MONTHS TO WAIT FOR AN ANSWER, WHATEVER THAT PROCESS IS.
14 PARTICULARLY WHEN WE'RE IN DESPERATE NEED OF SOME OF THESE
15 FOLKS. AND THEN I THINK WE'RE GOING TO DO THE HEALTH BUDGET
16 SEPARATE, RIGHT? IS THAT CORRECT SHEILA?

17

18 **SHEILA SHIMA:** YES. WE'RE GOING TO CALL IT, THE BUDGET
19 COMMITTEE, THE WHOLE REPORT. BUT IT WILL BE DISCUSSED AS PART
20 OF THE OVERALL PROPOSED BUDGET.

21

22 **SUP. MOLINA:** ALL RIGHT. BUT I THINK THAT THIS BUDGET, EVEN
23 THOUGH IT'S THE SAME BUDGET AS LAST YEAR, BUT I REALLY AM KIND
24 OF PROUD THAT AT A TIME WHEN MANY AREAS ARE CUTTING BACK, WE
25 HAVE DONE EFFECTIVE JOB AT MAINTAINING AND SUSTAINING WHAT WE



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1 HAVE, WHICH I THINK IS REALLY ESSENTIAL. HAVING BEEN ON THIS
2 BOARD WHEN WE HAD TO MAKE VERY, VERY DRAMATIC CUTS AND LOOK AT
3 SHORTCHANGING THE COMMUNITY ON VARIOUS LEVELS OF SERVICES, I'M
4 PLEASED THAT WE HAVE A BUDGET BEFORE US THAT DOESN'T DO THAT.
5 OF COURSE, WE HAVEN'T HEARD YET FROM THE STATE. SO WE DON'T
6 KNOW THAT AT THE END OF THE DAY THAT WE MAY NOT BE PUT IN THAT
7 KIND OF SITUATION. BUT I THINK A BIG PART OF IT, AS WELL, HAS
8 BEEN THE PAST ACTIONS OF THIS BOARD IN MAINTAINING THE KIND OF
9 FISCAL CONSERVATISM FROM THE STANDPOINT OF ALLOCATIONS. AND
10 YET AT THE SAME TIME, BEING FAIR AND EQUITABLE WITH ALL OF OUR
11 EMPLOYEES FROM THE STANDPOINT OF EQUITABLE PAY RAISES AND
12 ADJUSTMENTS ACCORDINGLY. BUT I THINK THAT IF WE LOOK AT WHAT
13 COULD HAVE HAPPENED TO US BY SOME OF THE DECISIONS THAT COULD
14 HAVE BEEN MADE YEARS AGO AND WERE NOT MADE, I THINK WE'RE
15 DOING VERY, VERY WELL. AND WE'RE SAVING A COMMUNITY FROM A
16 SITUATION, UNLIKE OTHER MUNICIPALITIES RIGHT NOW THAT ARE
17 LOOKING AT DRAMATIC CUTS IN PUBLIC SAFETY IN OTHER AREAS. AND
18 PARTICULARLY A RESPONSIBILITY THAT WE HAVE IN SO MANY SOCIAL
19 SERVICES. SO THANK YOU. I THINK IT'S A GOOD BUDGET. I HOPE
20 THAT WE'RE GOING TO BE SAFE ALL THE WAY THROUGH JUNE. BUT
21 THERE ARE CERTAIN AREAS IN WHICH WE REALLY NEED TO STEP UP AND
22 START ADDRESSING, PARTICULARLY VACANCIES, IF IN FACT THEY'RE
23 FUNDED. BECAUSE THEY SHOULDN'T SIT THERE AND BE PART OF A
24 BUDGET SAVINGS AT THE END OF THE YEAR IF IN FACT THESE ARE
25 REALLY FUNDED POSITIONS.



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1

2 **C.E.O. FUJIOKA:** THE LAST POINT YOU MADE -- AND I TRIED TO
3 EMPHASIZE THAT AT THE BEGINNING, BECAUSE I HAVE A UNIQUE
4 PERSPECTIVE HAVING WORKED IN TWO LARGE MUNICIPAL GOVERNMENTS.
5 I CAN'T UNDERSTATE THE IMPORTANCE, AND I NEED TO PUT BOLD
6 PRINT AND UNDERLINES UNDERNEATH THIS, THE PUBLIC NEEDS TO
7 RECOGNIZE THAT THIS COUNTY HAS EXCEPTIONAL FISCAL POLICIES.
8 THOSE POLICIES DIDN'T HAPPEN BY ACCIDENT. THEY'RE THE
9 CONSEQUENCE OF THE ACTIONS TAKEN BY THIS BOARD. THE FACT THAT
10 WE'RE NOT LOOKING AT SEVERE PROGRAM CUTS AND ALSO LAYOFFS OR
11 THINGS OF THAT SORT, EITHER PROGRAM CUTS OR SERVICE
12 REDUCTIONS, IS BECAUSE THIS COUNTY'S IN STRONG FISCAL
13 CONDITION. NOW WE'RE VERY CONCERNED AT CAN HAPPEN AND WHAT CAN
14 HAPPEN AS A CONSEQUENCE OF THE STATE BUDGET AND THE FEDERAL
15 BUDGET. TO A LARGE EXTENT THAT'S OUTSIDE OF OUR CONTROL. BUT
16 WHAT IS WITHIN OUR CONTROL HAS BEEN HANDLED EXCEPTIONALLY
17 WELL. I'M NOT SAYING THAT JUST BECAUSE I'M THE NEW GUY. I'M
18 SAYING IT BECAUSE IT'S A FACT. AND OFTENTIMES IT'S DIFFICULT
19 TO SEE WHAT'S NOT THERE. BUT WHAT'S NOT THERE ARE THE SEVERE
20 PROGRAM CUTS THAT ARE BEING FACED DOWN THE STREET. BUT EVEN
21 OTHER COUNTIES THROUGHOUT THE STATE OF CALIFORNIA, WE HAVE A
22 VERY HEALTHY -- HOW SHOULD I PUT IT? COUNTY IN TERMS OF OUR
23 FISCAL HEALTH. BUT, AGAIN, THE STATE AND FEDERAL GOVERNMENT
24 WILL CREATE SOME CHALLENGES FOR US.

25



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1 **SUP. BURKE, CHAIR:** ARE YOU FINISHED?

2

3 **SUP. MOLINA:** YES, THANK YOU.

4

5 **SUP. BURKE, CHAIR:** I WAS REALLY IMPRESSED WITH THE USE OF I.T.
6 TO TRY TO WORK WITHIN THE COURTS FOR COOPERATION AND THE USE
7 OF I.T. TO REALLY SET UP THE EFFICIENCY AND SOME OF THE
8 SAVINGS, THE POTENTIAL SAVINGS. I'D LIKE TO ASK ABOUT A COUPLE
9 OF AREAS. AND WHEN WE GET TO HEALTH, I HAVE ONE THAT I REALLY
10 WANT TO GET AN UNDERSTANDING OF WHAT HAD HAPPENED OVER THE
11 YEARS AND WHERE WE ARE NOW. BUT IN TERMS OF THE ASSESSOR AND
12 TAX COLLECTION, I THINK THAT THE NUMBER OF CALLS WE GET AS FAR
13 AS THE SYSTEMS AND THE UNMET NEEDS. WE 200 MILLION OR MORE
14 OVER A PERIOD OF YEARS TO REPLACE THE ANTIQUATED PROPERTY TAX
15 SYSTEMS. I DON'T KNOW WHETHER EVERYONE ELSE GETS THESE CALLS,
16 BUT I'M CONSTANTLY DEALING WITH THE ASSESSOR OR TAX COLLECTOR
17 ON ERRORS AND ISSUES THAT COME UP. OBVIOUSLY, IT'S A VERY
18 COMPLEX TAX COLLECTION, NUMBERS OF PROPERTIES. BUT SOME OF THE
19 ERRORS ARE VERY, VERY HARD TO EXPLAIN TO THE PUBLIC. I'D LIKE
20 TO FIND OUT EXACTLY HOW WE'RE MOVING FORWARD IN ORDER TO TRY
21 TO CORRECT SOME OF THAT AND TO REPLACE THAT SYSTEM.

22

23 **C.E.O. FUJIOKA:** OKAY. WOULD YOU LIKE THE INFORMATION NOW OR AS
24 WE GO FORWARD THROUGH DELIBERATIONS? KNOW THAT OUR ASSESSOR
25 HAS SENT FORWARD A VERY COMPREHENSIVE PLAN. AND IN FACT, OVER



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1 THE LAST THREE TO FOUR YEARS, HE HAS SET ASIDE MONEY THROUGH
2 SAVINGS HE'S ACHIEVED WITHIN HIS OWN DEPARTMENT TO FUND THE
3 REPLACEMENT OF A VERY OLD SYSTEM.

4

5 **SUP. BURKE, CHAIR:** SO THAT WILL BE MOVING FORWARD?

6

7 **C.E.O. FUJIOKA:** YES, IT WILL BE MOVING FORWARD.

8

9 **SUP. BURKE, CHAIR:** WHAT'S THE TIME FRAME, YOU THINK?

10

11 **ELLEN SANDT:** SORRY, ELLEN SANDT WITH OPERATIONS CLUSTER. THEY
12 HAVE BASICALLY GONE OUT WITH AN R.F.P. ON THE SYSTEM. AND
13 THEY'VE GOTTEN THE RESPONSES BACK, BUT THEY'RE IN THE MIDDLE
14 OF LOOKING AT THOSE RESPONSES RIGHT NOW. THE ONE THING, AND
15 BILL MENTIONED THE COST. A LONG TIME AGO WHEN THEY FIRST
16 STARTED LOOKING AT IT, THEY WERE ESTIMATING THE SYSTEM WOULD
17 BE 50 MILLION. BUT THAT WAS LIKE 10 YEARS AGO AND WE THINK
18 IT'S PROBABLY GOING TO BE CONSIDERABLY HIGHER THAN THAT NOW.
19 BUT THAT'S PART OF THE INFORMATION THAT THEY'RE LOOKING AT AS
20 THEY ASSESS THE DIFFERENT PROPOSALS. THE OTHER THING IN TERMS
21 OF, YOU KNOW, YOU WERE REFERENCING THAT SOMETIMES THE
22 INFORMATION, IT WAS HARD TO EXPLAIN WHY THE INFORMATION DIDN'T
23 MATCH OR THEY WERE ERRORS. THE OTHER THING THE ASSESSOR'S
24 OFFICE DID IS THEY GAVE THE CHANCE FOR THE OTHER DEPARTMENTS
25 THAT WILL USE THE SYSTEM TO GIVE INPUT AS TO WHAT THEIR NEEDS



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1 WOULD BE SO THAT WHEN THE NEW SYSTEM GETS BUILT, THAT WE'LL BE
2 ABLE TO ADD ON MODULES OR WE'LL BE ABLE TO INTERFACE SO THAT
3 THEY'LL BE ABLE TO PROVIDE THE RIGHT INFORMATION FOR ALL THE
4 DEPARTMENTS THAT WILL BE USING THAT SYSTEM.

5

6 **SUP. BURKE, CHAIR:** I WOULD ALSO LIKE TO ALSO ASK ABOUT THE
7 CHILD SUPPORT SYSTEM AND THE RELATIONSHIP TO THE STATE. IS THE
8 STATE -- AT PRESENT, WE HAVE TO MEET STATE REQUIREMENTS? AND
9 IT HAS TO BE A STATE SYSTEM RATHER THAN THE ONE WE HAVE NOW?

10

11 **ELLEN SANDT:** THAT'S MY UNDERSTANDING.

12

13 **SUP. BURKE, CHAIR:** ARE WE GOING TO HAVE TO PAY FOR ALL OF
14 THAT? OR IS THE STATE GOING TO GIVE US PART OF THOSE COSTS?

15

16 **MIGUEL SANTANA:** WE'RE EXPECTING THAT THE STATE WILL PAY FOR
17 ALL OF IT.

18

19 **SUP. BURKE, CHAIR:** THEY ARE GOING TO PAY FOR ALL OF IT?

20

21 **MIGUEL SANTANA:** THAT'S OUR EXPECTATION. OUR DEPARTMENT IS
22 CURRENTLY IN NEGOTIATIONS WITH THE STATE. WE'RE GETTING
23 DIRECTION FROM THEM. IT'S GOING TO HAVE AN IMPACT ON US IN
24 THAT OUR EQUIPMENT'S GOING TO BE DIFFERENT AND THE INDIVIDUALS
25 THAT ARE DOING THE WORK ARE GOING TO HAVE TO BE ABSORBED



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1 WITHOUT THE REST OF THE COUNTY. WE'RE HOPING THAT THAT WILL BE
2 FINALIZED BY THE END OF THIS YEAR.

3

4 **SUP. BURKE, CHAIR:** AND WHEN WE GET THE NEW SYSTEM, DOES THAT
5 MEAN THAT WE WILL HAVE TO GET NEW PEOPLE? OR WILL THE STATE
6 TAKE OVER THAT PORTION? WHY WILL THE PEOPLE HAVE TO BE
7 ABSORBED?

8

9 **MIGUEL SANTANA:** WELL, BECAUSE IT'S VERY LIKELY THAT THE NUMBER
10 OF PEOPLE THAT ARE DOING THE WORK NOW WON'T BE NECESSARY UNDER
11 THE NEW SYSTEM.

12

13 **SUP. BURKE, CHAIR:** I SEE. BUT WILL THERE STILL BE THE KIND OF
14 SOCIAL RESPONDERS WITHIN THE CHILD SUPPORT SYSTEM TO LOOK AT
15 PROBLEMS AND ISSUES AND RESOLVE SOME OF THOSE ISSUES WE
16 CONSTANTLY HAVE TO CONTACT PEOPLE ABOUT? THOSE PEOPLE WILL
17 STILL BE THERE?

18

19 **MIGUEL SANTANA:** THAT'S RIGHT.

20

21 **SUP. BURKE, CHAIR:** BUT THE TECHNICIANS RUNNING THE SYSTEM WILL
22 BE LESS PEOPLE NEEDED?

23

24 **MIGUEL SANTANA:** THAT'S WHAT WE UNDERSTAND. WE DON'T KNOW
25 EXACTLY WHAT THAT NUMBER LOOKS LIKE YET BECAUSE THE STATE



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1 HASN'T FINALIZED THAT. BUT WE'RE ANTICIPATING THAT WE'RE GOING
2 TO NEED LESS PEOPLE THAN THE NUMBER WE NEED NOW. AND WE'LL BE
3 WORKING WITH THE OPERATIONS CLUSTER TO HAVE THEM BE ABSORBED
4 IN OTHER COUNTY DEPARTMENTS WHEN THAT TIME COMES.

5

6 **C.E.O. FUJIOKA:** I WANT TO MAKE SURE PEOPLE, WHEN THEY HEAR
7 THIS, THEY'RE NOT HEARING THAT THERE WILL BE SOMETHING LIKE A
8 LAYOFF. WE HAVE A LOT OF UNMET NEEDS IN THE I.T. AREA. WE HAVE
9 NUMEROUS VACANT POSITIONS. AND SO THAT IF WE DO -- IF THE
10 STATE'S PROGRAM DOES RESULT IN A REDUCTION TO THE STAFF NEEDED
11 TO SUPPORT OUR CHILD SUPPORT SYSTEM, WE HAVE OTHER VACANT
12 POSITIONS THROUGHOUT THE COUNTY FOR THOSE INDIVIDUALS.

13

14 **SUP. BURKE, CHAIR:** IS THERE ANY IMMEDIATE ADDITIONAL COSTS
15 THAT WE'RE GOING TO SEE IN D.P.S.S. IN TERMS OF THOSE SYSTEMS
16 THAT WE'RE LOOKING AT? THE R.F.P.'S ALREADY OUT, RIGHT?

17

18 **C.E.O. FUJIOKA:** FOR THE NEW LEADER SYSTEM?

19

20 **SUP. BURKE, CHAIR:** YES. IT'S ALREADY OUT. BUT I THOUGHT I READ
21 SOMEWHERE IN THE SUMMARY THAT YOU PROVIDED US ABOUT THE COST
22 ONGOING IN TERMS OF DURING THAT TIME BEFORE THERE'S A NEW
23 SYSTEM THAT THE COST OF REPLACING SOME OF THOSE -- I GOT THE
24 IMPRESSION IT WAS THE HARDWARE.

25



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1 **C.E.O. FUJIOKA:** IT WILL BE HARD-- SUBSTANTIAL HARDWARE COSTS
2 ASSOCIATED WITH THE NEW SYSTEM. IF YOU GO INTO OUR ANY OF OUR
3 OLD --

4

5 **SUP. BURKE, CHAIR:** I MEANT THE OLD SYSTEM WITH THE GAP TIME
6 BEFORE A NEW SYSTEM COMES IN. BECAUSE THE NEW SYSTEM'S GOING
7 TO BE WEB BASED, RIGHT?

8

9 **MIGUEL SANTANA:** I'M NOT FAMILIAR WITH ANY ADDITIONAL COSTS
10 CURRENTLY.

11

12 **SUP. BURKE, CHAIR:** OKAY. NO MORE THAN WHAT WE VOTED ON
13 ALREADY?

14

15 **MIGUEL SANTANA:** NOT THAT I KNOW OF. I'LL DOUBLE CHECK THAT
16 WITH THE DEPARTMENT TO CONFIRM IT.

17

18 **SUP. BURKE, CHAIR:** I THOUGHT I READ SOMETHING IN THE SUMMARY,
19 IN THE EXECUTIVE SUMMARY, ABOUT ADDITIONAL COSTS THERE? I'LL
20 HAVE TO GO BACK AND TRY TO CHECK IT AGAIN.

21

22 **MIGUEL SANTANA:** I'LL LOOK INTO AND REPORT BACK ON THAT.

23

24 **C.E.O. FUJIOKA:** SUPERVISOR, WE HAVE PHILIP RIGHT HERE. HE CAN
25 SPEAK TO YOUR QUESTION RIGHT NOW. AS HE COMES UP.



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1

2 **PHILIP BROWNING:** SUPERVISOR, PHILIP BROWNING, D.P.S.S. I THINK
3 WE'RE IN THE PROCESS NOW OF REPLACING MANY OF THE CURRENT
4 DESKTOPS THAT WE HAVE FOR THE LEADER SYSTEM THROUGH CURRENT
5 FUNDING. I DON'T ANTICIPATE ANY ADDITIONAL FUNDING THAT WILL
6 BE REQUIRED DURING THE NEXT TWO YEARS FROM THE COUNTY. BUT WE
7 HAVE PUT OUT THE R.F.P. WE DO EXPECT TO GET BIDS IN BY MAY
8 15TH. AND SO WE WILL BE LOOKING AT A NEW PROJECT, BUT THAT
9 WILL BE FOUR YEARS OUT BEFORE IT WILL BE FINISHED.

10

11 **SUP. BURKE, CHAIR:** AND WHAT I THOUGHT I READ WAS THAT THERE
12 WERE GOING TO BE ADDITIONAL COSTS OVER WHAT WE ALREADY VOTED
13 DURING THAT FOUR-YEAR PERIOD. THAT'S NOT CORRECT, RIGHT?

14

15 **PHILIP BROWNING:** THE ONLY COST WOULD BE ONES WHERE THERE MIGHT
16 BE SOMETHING NEW THAT WOULD BE REQUIRED WHERE THE STATE WOULD
17 PUT THE FUNDING UP. AND IT ONLY COSTS US ABOUT 9 CENTS ON THE
18 DOLLAR FOR ANY ADDITIONAL, WHERE IT MIGHT BE SOMETHING OVER
19 AND ABOVE WHAT HAD ORIGINALLY BEEN PROPOSED.

20

21 **SUP. BURKE, CHAIR:** OKAY, THANK YOU. IN MAY WE WILL HAVE THE
22 RESPONSES, RIGHT?

23

24 **C.E.O. FUJIOKA:** MAY 15TH.

25



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1 **SUP. BURKE, CHAIR:** OKAY. SUPERVISOR ANTONOVICH? AND THEN
2 KNABE.

3

4 **SUP. ANTONOVICH:** QUESTION. LAST YEAR, BILL, THE CHILDREN'S
5 PLANNING COUNCIL BUDGET WAS INCREASED BY \$1 MILLION.

6 ADDITIONALLY, THEY HAD CHARGED THE -- THEY WERE CHARGING
7 COUNTY DEPARTMENTS FOR TRAINING. YET IN YOUR CURRENT BUDGET,
8 THERE'S NO DETAIL ON THEIR BUDGET AND THE PROPOSED BUDGET.

9 COULD YOU PLEASE PROVIDE A REPORT TO THE BOARD ON THOSE
10 DETAILS OF THE CHILDREN'S PLANNING COUNCIL'S BUDGET ALONG WITH
11 TRAINING IT PROVIDES TO THE VARIOUS COUNTY DEPARTMENTS?

12

13 **C.E.O. FUJIOKA:** WE'LL DO THAT. WE'LL COME BACK WITH THAT
14 REPORT.

15

16 **SUP. ANTONOVICH:** AND OVER THE LAST SEVERAL YEARS, REQUIREMENTS
17 HAVE BEEN ADDED TO THE CAPITAL CONSTRUCTION COSTS SUCH AS THE
18 1 PERCENT CIVIC ART FEE, ENERGY EFFICIENCY PROGRAMS THAT LEAD
19 TO REQUIREMENTS IN GREENHOUSE GAS REDUCTION PROGRAMS. I NOW
20 KNOW REALIZE THAT THE GREENHOUSE GAS EMISSION REDUCTION
21 ANALYSIS IS A STATE MANDATE. HOWEVER WHAT IF ADDITIONAL COSTS
22 OF THE COUNTY'S REQUIREMENTS SIGNIFICANTLY HAVE INCREASED THE
23 TOTAL PROJECT COSTS? ARE THERE ANY WAIVER MECHANISMS IN PLACE
24 SO THAT THE CIVIC ARTS FEE OR THE LEAD CERTIFICATION



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1 REQUIREMENTS COULD BE CHANGED TO MAKE SURE THAT THE PROJECTS
2 GET BUILT?

3

4 **DEBBIE LIZZARI:** SUPERVISORS, THIS IS DEBBIE LIZZARI. WE HAVE
5 IMPLEMENTED THE CIVIC ARTS POLICY AND THE LEADS POLICY BASED
6 ON BOARD APPROVAL. AND I BELIEVE THOSE POLICIES DO NOT
7 CURRENTLY PROVIDE OPPORTUNITIES TO OPT OUT OF THE PROGRAM. SO
8 WE INCORPORATE THOSE INTO OUR CAPITAL PROJECT PROGRAMS.

9

10 **SUP. ANTONOVICH:** BECAUSE I KNOW IT'S JEOPARDIZING ONE OF THE
11 PROJECTS I HAVE IN LAKE LOS ANGELES IN ANTELOPE VALLEY. AND MY
12 CONCERN IS AND THE COMMUNITY'S CONCERN, BECAUSE THEY'VE BEEN
13 WAITING A LONG TIME FOR THEIR FACILITIES, THAT WE'RE ABLE TO
14 MOVE FORWARD AND GET IT COMPLETED AS SOON AS POSSIBLE.

15

16 **DEBBIE LIZZARI:** YEAH, WE'LL CERTAINLY WORK WITH YOUR OFFICE TO
17 LOOK AT THAT PROJECT AND SEE WHAT WE CAN DO TO EXPLAIN.

18

19 **SUP. ANTONOVICH:** AND THEN, RAY, THE COUNTY COUNSEL, THE
20 TRANSMITTAL MEMO TO THE PROPOSED BUDGED LISTS MANY
21 IMPROVEMENTS TO COUNTY SERVICES BASED ON THE PILOT NEW
22 GOVERNANCE STRUCTURE. FOR EXAMPLE, THE D.A. AND THE PUBLIC
23 DEFENDER AND ALTERNATIVE PUBLIC DEFENDER NOW SHARE A WIFI
24 PROJECT. IN THE PARKS, WE'RE GOING TO BE INSTALLING WATERLESS
25 URINALS AND OTHER UTILITY SAVING DEVICES AT THEIR PUBLIC



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1 FACILITIES. ARE THERE ANY PROVISIONS IN THE PREVIOUS COUNTY
2 GOVERNMENT STRUCTURE ORDINANCE THAT WOULD HAVE PROHIBITED THE
3 C.E.O. FROM MAKING THOSE TYPES OF CHANGES? AND IF NOT, HOW ARE
4 THE IMPROVEMENTS ATTRIBUTABLE TO THE NEW STRUCTURE?

5

6 **MIGUEL SANTANA:** SUPERVISOR ANTONOVICH, I DON'T BELIEVE THAT
7 THE STRUCTURE ITSELF WOULD PROHIBIT THEM OR CAUSE THEM. BUT
8 WHAT THE C.E.O., I THINK HAS INDICATED IS THAT BECAUSE OF THE
9 STRUCTURE, IT CREATED A FORUM WHERE THERE WAS A MORE
10 COLLABORATIVE EFFORT AND MORE EFFORTS PROVIDED THERE. IT WAS
11 NOT IMPOSSIBLE UNDER THE OLD, IT WAS MORE FACILITATED UNDER
12 THE NEW, I THINK.

13

14 **SUP. ANTONOVICH:** THE C.E.O. COULD HAVE HAD THE SAME TYPE OF
15 FORUM IF HE HAD THAT INITIATIVE OR DIRECTION OR MOTIVATION?
16 THERE WAS NO PROHIBITION FROM HIM DOING THAT?

17

18 **C.E.O. FUJIOKA:** THERE WAS NEVER A PROHIBITION. THE MOTIVATION
19 AND OPPORTUNITY I BELIEVE EXISTS WITH THE NEW STRUCTURE. I
20 THINK THE MERE FACT THAT THROUGH THE CLUSTER STRUCTURE, AND
21 WE'VE HAD SOME OF YOUR STAFF PARTICIPATE IN OUR CLUSTER
22 MEETINGS. THE DYNAMICS, AND I THINK WITH THAT THE BENEFIT, OF
23 HAVING THE DEPARTMENTS MEET ON A REGULAR BASIS AND SIT DOWN
24 AND TO SHARE AN IDEA. WHEN OUR STEVEN GOLIGHTLY SPOKE TO HIS
25 IMAGING PROJECT WITH CHILD SUPPORT SERVICES AND THE BENEFITS



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1 HE'LL HAVE IN THAT DEPARTMENT, MIGUEL STEPPED UP AND SAID
2 "WELL, IF YOU'RE ALL GOING TO BE IN ONE LOCATION," THE NEW
3 VERMONT FACILITY, YOU ALL BEING D.C.F.S. AND CHILD SUPPORT
4 SERVICES AND D.P.S.S., "WHY DO WE HAVE MULTIPLE SYSTEMS
5 STORING ESSENTIALLY THE SAME INFORMATION FOR THE SAME
6 INDIVIDUAL? WHY CAN'T ALL THREE DEPARTMENTS ACCESS THE SAME
7 INFORMATION?" YES, YOU'RE RIGHT. THAT COULD HAVE OCCURRED EVEN
8 UNDER THE OLD STRUCTURE. BUT THE MERE FACT THAT THEY'RE
9 MEETING ON A REGULAR BASIS AND SHARING IDEAS AND CHALLENGES
10 AND PROBLEMS, AND STEVEN TALKING ABOUT A NEW INITIATIVE THAT
11 WILL SAVE SIGNIFICANT MONEY. THE AMOUNT OF MONEY IT WILL SAVE
12 THROUGH REDIRECTING HIS CLERICAL SUPPORT TO OTHER CRITICAL
13 FUNCTIONS IS SIGNIFICANT. BUT WOULD THAT DYNAMIC HAVE OCCURRED
14 OUTSIDE OF THIS STRUCTURE? MAYBE, MAYBE NOT. BUT NOW WE HAVE A
15 FORMAL PROCESS FOR DEPARTMENT TO SIT DOWN AND TO SHARE IDEAS.
16 THAT'S THE STRENGTH OF THE STRUCTURE. IT'S NOT JUST WHO HAS
17 AUTHORITY? BUT, AGAIN, IT'S THE SIMPLE FACT OF DEPARTMENTS
18 GETTING IN THE SAME ROOM AND WORKING TOGETHER. AND THAT'S
19 WHERE WE'VE SEEN SIGNIFICANT IMPROVEMENTS.

20

21 **SUP. ANTONOVICH:** VERY TRUE. VERY TRUE. BUT YOU COULD HAVE DONE
22 THAT IF YOU WANTED TO IN THE PAST. AND THAT'S THE POINT I WAS
23 TRYING TO MAKE. YOU HAD THAT AUTHORITY TO PROVIDE THAT TYPE OF
24 LEADERSHIP TO BRING EVERYONE TOGETHER TO HAVE THIS DIALOGUE,
25 WHICH IS VERY IMPORTANT. AND WE HAVE A VERY GOOD PROPOSED



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1 BUDGET HERE. THERE ARE CERTAIN PROBLEMS HERE AND THERE, BUT
2 THEY'LL BE WORKED OUT. LET ME JUST CLOSE. I HAVE NO MORE
3 COMMENTS.

4

5 **SUP. KNABE:** I KNOW DOYLE'S NOT HERE, BUT DO WE HAVE THE
6 SHERIFF'S PLAN FOR THE DEPLOYMENT OF THE NEW UNINCORPORATED
7 PATROL STAFF YET?

8

9 **C.E.O. FUJIOKA:** GO AHEAD.

10

11 **LARI SHEEHAN:** YES, WE DO.

12

13 **C.E.O. FUJIOKA:** I BELIEVE WE DO. IF YOU LIKE, WE CAN GET THAT
14 COPY, THAT INFORMATION TO EACH BOARD OFFICE.

15

16 **SUP. KNABE:** I THINK THAT AS WELL AS THE O.S.S. DEPLOYMENT
17 WOULD BE BENEFICIAL TO ALL OF US.

18

19 **C.E.O. FUJIOKA:** WE'LL ALSO DO THAT.

20

21 **SUP. KNABE:** TO SEE WHERE THAT'S AT. THE OTHER QUESTION AS IT
22 RELATES TO THE SHERIFF'S DEPARTMENT, I NOTICE THAT THERE ARE
23 SIGNIFICANT CUTS PROPOSED IN THE RECRUITMENT TRAINING BUREAU.
24 AND I THINK WHAT WE'RE TRYING TO LOOK AT, AT LEAST FROM OUR
25 PERSPECTIVE, IS THE LAST TIME WE DID THAT VERY SIGNIFICANT



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1 CUT, THEN WHEN WE HAD SOME MONEY TO GEAR UP, WE HAD A VERY
2 ROUGH TIME PUTTING THINGS IN PLACE TO BE -- EVEN THOUGH WE HAD
3 THE MONEY TO HIRE, TO HAVE THE DEPARTMENT IN PLACE TO PUT
4 THESE NEW DEPUTIES INTO TRAINING.

5

6 **C.E.O. FUJIOKA:** WE HAVE TAKEN THAT INTO CONSIDERATION WHEN WE
7 DEVELOPED THIS PARTICULAR BUDGET. THIS BOARD AND THE COUNTY
8 PROVIDED A HUGE INCREASE IN NOT ONLY FUNDS BUT ALSO POSITIONS
9 TO ALLOW THE DEPARTMENT TO INCREASE ITS DEPLOYMENT, TO
10 INCREASE ITS HIRING TO HISTORIC LEVELS. AT THIS POINT IN TIME,
11 BECAUSE YOU'VE NOTICED OVER THE PAST FEW YEARS, THERE'S BEEN
12 MULTIPLE CLASSES RUNNING AT THE SAME TIME. VERY LARGE CLASSES.
13 WE HAVE THREE TRAINING CENTERS. WE'RE AT A POINT NOW IN OUR
14 STAFFING FOR THE SHERIFF'S DEPARTMENT, AND THEY'RE WELCOME TO
15 COME UP AND SPEAK TO THIS, WHERE THE AMOUNT OF RECRUITMENT
16 RESOURCES THAT THEY CURRENTLY HAVE ARE NO LONGER NEEDED. WHAT
17 WE'VE DONE IS WE'VE TAKEN THAT MONEY, AND INSTEAD OF JUST
18 TAKING IT FROM THE DEPARTMENT AND MOVING IT TO OTHER COUNTY
19 NEEDS, WE'VE RE-INVESTED IT INTO THE SHERIFF'S DEPARTMENT TO
20 MEET SOME OF THEIR UNMET NEEDS. BUT WE DID NOT -- THE CUTS ARE
21 MOVING BACK TO THE LEVEL OF ABOUT THREE YEARS AGO, WOULD YOU
22 SAY? THE STAFFING RECRUITMENT IS BACK TO ABOUT THREE YEARS
23 AGO?

24



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1 **DEBBIE LIZZARI:** YEAH. I THINK BASICALLY WHAT WE DID IN THE
2 PROPOSED BUDGET IS WE REDUCED THE TRAINING AND BACKGROUND
3 STAFF BY ABOUT HALF. BUT THAT HALF, AROUND ROUGHLY 50
4 POSITIONS REMAINING, IS 50 POSITIONS GREATER THAN THEY HAD
5 BEFORE WE STARTED ENHANCING THEIR BUDGET.

6

7 **SUP. KNABE:** I THINK THE POINT IS YOU PUT INTO THE BUDGET,
8 WHICH I THINK MOST OF US ARE HAPPY ABOUT, THE NEW POSITIONS.
9 AND I KNOW SUPERVISOR MOLINA WAS THE ONE WHO MENTIONED EARLY
10 ON ABOUT THE LOG JAM ABOUT BACKGROUND CHECKS AND ALL THOSE
11 KINDS OF THINGS. I DON'T THINK THAT WE WANT TO PUT OURSELVES
12 IN THAT POSITION, EITHER. JUST IF WE COULD GET A LITTLE BIT
13 BETTER HANDLE ON THAT. A QUESTION IN THE D.P.S.S. AREA, AS
14 WELL. I NOTICE THERE'S AN INCREASE IN THE NUMBER OF HOURS PER
15 CASE IN I.H.S.S. AND FROM AT LEAST MY OFFICE'S PERSPECTIVE, I
16 THOUGHT THAT WAS AN AREA WHERE WE HAD SOME CONTROL VERSUS THE
17 ACTUAL CASELOAD NUMBER. THAT'S A PRETTY BIG INCREASE, THAT \$27
18 MILLION PER YEAR. SO WHEN WE COME BACK INTO DELIBERATIONS, IT
19 WOULD BE REALLY NICE TO AT LEAST GET SOME EXPLANATION AS TO
20 HOW THIS AMOUNT MATERIALIZED AND HOW IT CONTINUES TO
21 MATERIALIZE AND WHAT THE OUTLOOK IN THE OUT YEARS MIGHT BE.
22 IT'S PRETTY SIGNIFICANT.

23

24 **C.E.O. FUJIOKA:** WE'LL PROVIDE THAT INFORMATION. I NEED TO ADD
25 ONE LAST NOTE ON SHERIFF RECRUITMENT. WHEN A COMMITMENT WAS



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1 MADE TO INCREASE THE DEPARTMENT BY 1,000 OFFICERS, 1,000
2 DEPUTIES, AND WITH THAT, WHEN ADDITIONAL RESOURCES WERE GIVEN
3 TO THE DEPARTMENT, IT WAS WITH THE UNDERSTANDING THAT ONCE
4 THAT GOAL WAS REACHED, THAT THE ADDITIONAL RESOURCES WOULD BE
5 RETURNED, AND IN MY MIND, REINVESTED BACK INTO OTHER CRITICAL
6 PROGRAMS IN THE SHERIFF'S DEPARTMENT. AND SO IF YOU LOOK AT
7 THE NUMBER OF OFFICERS OR THE CURRENT STAFFING LEVEL IN THE
8 DEPARTMENT, THAT GOAL, FOR ALL INTENTS, HAS BEEN MET. AND NOW
9 WHAT WE'RE DEALING WITH IS WHAT I WOULD CHARACTERIZE AS THE
10 NORMAL ATTRITION. AND WE HAVE MORE THAN SUFFICIENT RESOURCES
11 TO CONTINUE TO RECRUIT QUALIFIED STAFF TO ADDRESS THE NORMAL
12 ATTRITION. BUT PLEASE.

13

14 **SUP. KNABE:** AS IT RELATES TO THE D.A.'S OFFICE, I NOTICE THAT
15 17 POSITIONS WERE ELIMINATED IN THE D.A.'S OFFICE. WERE THESE
16 ALL PROSECUTOR ITEMS?

17

18 **C.E.O. FUJIOKA:** IT WAS A COMBINATION OF PROSECUTOR AND SUPPORT
19 ITEMS. IF YOU LOOK AT THE D.A.'S OFFICE, AND THIS IS A CLASSIC
20 EXAMPLE WHERE WE LOOK AT PAST EXPENDITURE PATTERNS, THE D.A.'S
21 OFFICE HAS A LARGE NUMBER OF VACANCIES. AND WITH THAT,
22 UNSPENT, BOTH S.AND S. AND S. AND E.B., THE SALARIES EMPLOYEE
23 BENEFIT DOLLARS THAT CARRY OVER FROM YEAR-TO-YEAR. THESE ARE
24 VACANT POSITIONS FOR ALL DEPARTMENTS. WE FIRST LOOKED AT
25 VACANT POSITIONS TO ENSURE WE DIDN'T IMPACT ANY EXISTING



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1 PROGRAMS AND SERVICES. WE WILL CONTINUE TO WORK WITH THE
2 D.A.'S OFFICE THROUGH THE COURSE OF A YEAR TO ENSURE THAT THE
3 NEEDS ARE MET. BUT TODAY WE'RE ASKING FOR THAT, FOR MINOR
4 REDUCTION IN EXISTING VACANT POSITIONS THAT DO NOT IMPACT
5 PROGRAMS AND SERVICES.

6

7 **SUP. KNABE:** AS IT RELATES TO SOME MENTAL HEALTH ISSUES, HAVE
8 WE WORKED OUT ANYTHING, OR A DEAL OR AN AGREEMENT WITH THE
9 CONTRACTORS TO HELP THEM UTILIZE MORE OF THE PROP 63 DOLLARS
10 VERSUS GENERAL FUND?

11

12 **SHEILA SHIMA:** YES, ACTUALLY THE DEPARTMENT HAS HAD A PRETTY
13 SUCCESSFUL DISCUSSIONS WITH THE MEMBERS OF A.C.S.A. AND THE
14 INDIVIDUAL PROVIDERS SO THAT THEY ARE MOVING FORWARD WITH
15 TRANSFORMING, WHICH IS REDUCING NET COUNTY COST IN THEIR
16 CONTRACTS AND PUTTING IN PLACE NEW PROGRAMS THAT ARE BEING
17 FUNDED WITH MENTAL HEALTH SERVICES ACT DOLLARS.

18

19 **SUP. KNABE:** SO THE CONTRACT THAT THEY SIGNED THIS SUMMER, AS
20 WE READ IT, WILL BE \$12 MILLION LESS OUT OF THE GENERAL FUND?

21

22 **SHEILA SHIMA:** THE \$12 MILLION NUMBER IS ACTUALLY THE 89
23 NUMBER. AND THE DISCUSSIONS THE DEPARTMENT IS HAVING WITH THE
24 PROVIDERS THIS YEAR ACTUALLY HAS THEM ON TARGET FOR DOING
25 THAT.



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1

2 **SUP. KNABE:** ONE OF THE THINGS, SPEAKING OF BUDGETED VACANT
3 POSITIONS, ONE OF THE THINGS THAT WE'VE BEEN ASKING FOR FOR
4 QUITE A WHILE IN MY OFFICE, AND THAT WAS FOR A THREE-YEAR
5 SNAPSHOT OF THE BUDGETED VACANT POSITIONS IN THE HEALTH
6 DEPARTMENT, PARTICULARLY THOSE THAT HAVE GONE UNFILLED FOR
7 THAT PERIOD OF TIME. WE'RE STILL LOOKING FOR IT. I MEAN, TO US
8 AT LEAST IT LOOKS LIKE SOMETHING WE SHOULD BE ABLE TO GET OUR
9 ARMS AROUND. AND WE STILL DON'T HAVE AN ANSWER THERE.

10

11 **C.E.O. FUJIOKA:** WE'LL DO THAT. WE'LL GET THAT FOR YOU. AS FAR
12 AS THE HEALTH DEPARTMENT'S BUDGET, CAN I INTERJECT ONE THING?
13 THE ONE THING -- THIS ISN'T SPECIFIC TO HEALTH. IT CROSSES
14 DEPARTMENTAL LINES. WE HAVE, I WANT TO SAY, AN INCONSISTENT
15 PATTERN OF WHEN IT APPLIES TO SALARY SAVINGS. IN SOME
16 DEPARTMENTS, THE SALARY SAVINGS RATE IS QUITE HIGH. AS A
17 CONSEQUENCE, DEPARTMENTS MUST KEEP A LARGE NUMBER OF POSITIONS
18 VACANT TO MEET THAT SALARY SAVINGS RATE. OTHER DEPARTMENTS
19 IT'S RELATIVELY LOW. I'M A STRONG BELIEVER THAT YOU BUDGET AND
20 YOU GIVE POSITIONS. AND WITH THAT, THE SUFFICIENT FUNDS TO
21 MEET THE SERVICE NEEDS. BUT THEN TO GIVE POSITIONS WITH THAT
22 BUDGET POSITIONS BUT AT THE SAME TIME SAY YOU HAVE A HUGE
23 SALARY SAVINGS RATE AND YOU MUST KEEP THIS LARGE NUMBER OF
24 POSITIONS VACANT. IT DOESN'T MAKE A LOT OF SENSE TO ME. WE
25 ARE, AT LEAST WITHIN OUR OFFICE, AND WE'LL DO IT IN CONCERT



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1 WITH EACH DEPARTMENT, WE'RE GOING TO LOOK AT EVERY SINGLE
2 BUDGET AND LOOK AT THE HISTORICAL PATTERNS, LOOK AT WHAT'S
3 NEEDED TO FUND AND SUPPORT THE EXISTING PROGRAMS AND THEN COME
4 BACK TO YOU PROBABLY NEXT YEAR WITH A NEW PROPOSAL FOR EACH
5 DEPARTMENT. WE NEED TO RIGHT SIZE SOME OF THESE DEPARTMENTS.

6

7 **SUP. KNABE:** AND I THINK THE HEALTH DEPARTMENT'S A GOOD
8 STARTING POINT, PARTICULARLY. ONE OF THE OTHER THINGS THAT
9 WE'VE BEEN ASKING FOR FROM A HISTORICAL PERSPECTIVE IS THE
10 F.T.E.S IN THE HEALTH DEPARTMENT AND THE HOSPITALS TO SEE
11 WHERE WE'VE BEEN FOR THE LAST SEVERAL YEARS AND WHERE WE'RE
12 GOING.

13

14 **C.E.O. FUJIOKA:** I AGREE.

15

16 **SUP. KNABE:** THOSE NUMBERS SHOULD BE READILY AVAILABLE, AND FOR
17 SOME REASON I THINK THAT ALL OF OUR OFFICES WOULD APPRECIATE
18 THAT SO WE CAN DO SOME COMPARATIVE KINDS OF THINGS. BECAUSE,
19 AGAIN, WE'RE ALL ON THIS THING. WE'RE TALKING ABOUT BEING
20 CREATIVE, THINKING OUTSIDE THE BOX. WHAT ARE OUR OPPORTUNITIES
21 WITHIN THE CONFINES OF THE HEALTH DEPARTMENT OR THE HOSPITALS?
22 ARE THEY OVERSTAFFED HERE OR THERE? AND HOW DO WE DEAL WITH
23 FLEXIBILITY NEEDED TO BE PREPARED, BUT YET NOT CREATING A HUGE
24 INVENTORY OF INDIVIDUALS THAT WE'RE PAYING FOR? AGAIN, AS IT
25 RELATES TO THE CLINICS, AND WE'VE DISCUSSED THAT AT GREAT



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1 LENGTH, BUT HOPEFULLY WE CAN THINK OUTSIDE THE BOX AND NOT USE
2 THE CLINICS AS A QUICK FIX FOR ANY BUDGET SITUATIONS WE RUN
3 INTO.

4

5 **C.E.O. FUJIOKA:** OKAY.

6

7 **SUP. KNABE:** PRETTY MUCH I'VE GOT SOME OTHER ONES, BUT I THINK
8 THEY'VE BEEN ANSWERED.

9

10 **SUP. BURKE, CHAIR:** SUPERVISOR YAROSLAVSKY?

11

12 **SUP. YAROSLAVSKY:** I JUST WANT TO ASK YOU ABOUT THE PLANNING
13 DEPARTMENT. THERE'S A MINOR, RELATIVELY MINOR THING, BUT IT
14 BOTHERS ME. THE REGIONAL PLANNING DEPARTMENT'S SHARE OF THE
15 CUTS APPARENTLY, WHO IS RESPONSIBLE FOR THAT IN THIS GROUP?
16 LARRY? A LITTLE OVER \$400,000, RIGHT? THE BUDGET, AS I
17 UNDERSTAND IT, CUT 7 POSITIONS FROM LAND USE AND ZONING
18 ENFORCEMENT, IS THAT CORRECT? ARE THOSE ACTUAL POSITIONS,
19 FILLED POSITIONS, OR ARE THOSE SOME OF THE VACANT ONES?

20

21 **SPEAKER:** THOSE ARE THE UNFILLED POSITIONS. THEY'RE NOT FILLED.
22 SOME OF THE POSITIONS ARE FILLED. THEN 10 POSITIONS ARE BEING
23 CUT, NONE ARE FILLED.

24



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1 **SUP. YAROSLAVSKY:** ARE ALL OF THESE SEVEN POSITIONS LAND USE
2 AND ZONING ENFORCEMENT POSITIONS?

3

4 **C.E.O. FUJIOKA:** FOR ANY DEPARTMENT WHERE WE CUT POSITIONS, THE
5 DEPARTMENT HEADS -- AND I BELIEVE TO AN ABSOLUTE EXTENT, A
6 LARGE IF NOT ABSOLUTE, THERE ARE VACANT POSITIONS.

7

8 **SUP. YAROSLAVSKY:** I UNDERSTAND THAT. BUT NOT EVERY VACANT
9 POSITION IS A WASTED POSITION. SOME OF THOSE VACANT POSITIONS
10 ARE VACANT BECAUSE WE HAVEN'T FILLED THEM AND THEY'RE
11 NECESSARY POSITIONS. THERE'S THE ONES THAT YOU'RE AFTER, AND I
12 AM TOTALLY SUPPORTIVE OF WHAT YOU'RE DOING, BUT YOU'VE GOT TO
13 -- AT LEAST I WANT TO DIFFERENTIATE BETWEEN THOSE THAT ARE
14 SUPERFLUOUS AND NEVER GET FILLED AND THOSE THAT ARE. AND I
15 GUESS THE REASON I ASK THE QUESTION IS BECAUSE IN THE BUDGET,
16 THERE ARE FUNDS WHICH I'M SURE ARE IMPORTANT FOR TECHNOLOGICAL
17 REFURBISHMENTS IN THE HEARING ROOM, IN THE PLANNING
18 COMMISSION'S HEARING ROOM. AND THERE ARE RESOURCES FOR A FARM
19 WORKER HOUSING ORDINANCE. I DON'T KNOW WHAT THAT'S ABOUT. I
20 HONESTLY DON'T KNOW WHAT THAT'S ABOUT. BUT FUNDS TO COMPLETE
21 AND FIX OUR FILE MANAGEMENT SYSTEM HAVE BEEN AXED. AND THAT IS
22 A BIG PROBLEM I THINK IN EVERY DISTRICT. AND I THINK IT'S
23 SOMETHING THAT, BRUCE, YOU WERE -- WHEN YOU CAME, THIS WAS ONE
24 OF THE THINGS YOU WANTED TO DO. I THINK IT WAS SOMETHING THAT
25 WE NEEDED TO DO. SO I GUESS WHAT I WANT TO DO IS I'D LIKE YOU



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1 TO TAKE A LOOK AT THIS BETWEEN NOW AND JUNE. I DON'T MIND YOU
2 RESPONDING TO ME NOW IF YOU HAVE SOMETHING TO SAY. BUT I AM
3 CONCERNED THAT FILES CONTINUE TO GO MISSING. THAT MAY NOT BE
4 EXCLUSIVELY A FILE MANAGEMENT PROBLEM. BUT I HAVE JUST FOUND
5 IT SO INTERESTING THAT ACTIVE FILES ON ACTIVE CASES SOMETIMES
6 JUST DISAPPEAR.

7

8 **BRUCE MCCLENDON:** YES, SIR. I'D BE HAPPY TO ANSWER THAT IF YOU
9 LIKE.

10

11 **SUP. YAROSLAVSKY:** MY SPEAKER IS WORKING FOR THE FIRST TIME IN
12 HISTORY HERE BECAUSE IT SOUNDED LIKE YOU WERE RIGHT NEXT TO
13 ME. THAT'S WHY I WAS CONFUSED. GO AHEAD.

14

15 **BRUCE MCCLENDON:** I'M BRUCE MCCLENDON, I'M THE PLANNING
16 DIRECTOR. THIS IS, FROM MY PERSPECTIVE, A GOOD NEWS BUDGET.
17 THE BOARD LAST YEAR GAVE US A SUBSTANTIAL INCREASE IN
18 POSITIONS, 34 POSITIONS. WE'RE GIVING 10 OF THOSE POSITIONS
19 BACK. FOUR OF THE POSITIONS ARE IN CURRENT PLANNING. FOUR IN
20 LAND USE. THEY ARE UNFILLED POSITIONS. WE HAVEN'T BEEN ABLE TO
21 STAFF UP AND GEAR UP AND PROVIDE SOME OF THE EXPANDED SERVICES
22 THAT THE BOARD HAD ASKED FOR LAST YEAR. THE ONE SPECIFIC AREA
23 FOR THE UPGRADES OF THE CONFERENCE ROOM, THAT IS FUNDED PARTLY
24 BY SOME FUNDS THAT WE HAD IN THIS YEAR'S BUDGET. IT WAS A TWO-
25 YEAR PROJECT. AND WE HAVE BORROWED THE OTHER FUNDS AND THEN



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1 WE'LL HAVE TO PAY THOSE BACK. SO IT'S NOT LIKE WE HAVE AN
2 OPPORTUNITY TO SWITCH MONEY OUT OF THERE AND PUT THEM INTO
3 SALARIES. WE DON'T HAVE THOSE FUNDS. WE WERE ABLE TO GET --
4

5 **SUP. YAROSLAVSKY:** DON'T GET ME WRONG. I WASN'T TRYING TO BEAT
6 YOU UP OVER THE IMPROVEMENTS TO THE HEARING ROOM. I AM
7 CONCERNED ABOUT LOSING SEVEN LAND USE AND ZONING ENFORCEMENT
8 POSITIONS. YOU ARE WOEFULLY UNDERSTAFFED IN BOTH FUNCTIONS.
9 WOEFULLY.

10

11 **BRUCE MCLENDON:** YES, SIR.

12

13 **SUP. YAROSLAVSKY:** ONE OF THE GREAT THINGS ABOUT PEOPLE IN MY
14 DISTRICT WHO DON'T WANT ANYTHING DEVELOPED IS THAT AS LONG AS
15 YOU CONTINUE TO HAVE THESE BIG VACANCIES IN YOUR DEPARTMENT,
16 NOTHING IS GOING TO GET DEVELOPED. AND SO I ACTUALLY FIND
17 MYSELF IN THIS CATCH-22. ON THE ONE HAND IT SERVES THE
18 PURPOSES OF MANY OF MY CONSTITUENTS FOR YOU NEVER TO GET
19 ANYTHING DONE, BECAUSE NOTHING EVER MOVES. ON THE OTHER HAND,
20 THERE ARE SOME THINGS THAT WE ACTUALLY DO WANT TO SEE GET
21 DONE.

22

23 **BRUCE MCLENDON:** RIGHT. WELL, IT IS A YIN AND YANG WITH
24 RESPECT TO THE PERMIT PROCESSING THERE. CLEARLY, IF WE DON'T
25 HAVE THE STAFF, IT SLOWS DOWN THE PROCESSING. HOWEVER THE



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1 CONVERSE OF THAT, IF WE DON'T HAVE THE CODE ENFORCEMENT
2 PEOPLE, THEN WE DON'T GET THE PUBLIC SATISFACTION AND THE
3 CONFIDENCE THE GOVERNMENT NEEDS TO HAVE WITH THE CITIZENS THAT
4 THE PERMITS THAT ARE ISSUED ARE PROPERLY ENFORCED AND
5 INSPECTED. SO THAT IS A DEFICIENCY. I WOULD SAY THAT EVEN
6 THOUGH WE'RE NOT GOING TO -- THESE ARE INVISIBLE CUTS FOR US
7 THIS YEAR. NEXT YEAR WE'LL BE STAFFED UP. IF WE GET CUT NEXT
8 YEAR, YOU WILL SEE A REDUCTION IN SERVICES. I WOULD ARGUE THAT
9 TECHNICALLY, THIS IS NOT RIGHT SIZING. L.A. COUNTY'S NOT OVER
10 PLANNED, WE'RE NOT OVERSTAFFED. BUT WE HAVE BEEN VERY BLESSED
11 BY THE BOARD'S SUPPORT IN THIS MOST RECENT YEAR. AND WE HAVE
12 THE OPPORTUNITY TO REALLY SIGNIFICANTLY EXPAND OUR PLANNING
13 CAPABILITIES AND OUR SERVICES, AND WE'RE GOING TO DO SO.

14

15 **SUP. YAROSLAVSKY:** LET ME ASK YOU A QUESTION. HOW MANY
16 POSITIONS DO YOU HAVE IN YOUR DEPARTMENT?

17

18 **BRUCE MCLENDON:** WE HAVE 204 BUDGETED POSITIONS.

19

20 **SUP. YAROSLAVSKY:** AND HOW MANY OF THOSE 204 ARE VACANT
21 CURRENTLY BEFORE THIS BUDGET?

22

23 **BRUCE MCLENDON:** I WOULD HAVE TO GET BACK TO YOU ON THAT.

24



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1 **SUP. YAROSLAVSKY:** DO YOU HAVE A ROUGH IDEA? WOULD IT BE 10 OR
2 20 OR 50?

3

4 **BRUCE MCCLENDON:** I CAN'T EVEN GUESS. AND I APOLOGIZE.

5

6 **SUP. YAROSLAVSKY:** ALL RIGHT. SO YOU DON'T KNOW, THEN, OF THESE
7 SEVEN THAT ARE BEING PROPOSED TO BE CUT, THE SEVEN VACANT
8 POSITIONS, YOU DON'T KNOW WHAT PERCENTAGE OF THE TOTAL VACANT
9 POSITIONS THESE SEVEN REPRESENT?

10

11 **BRUCE MCCLENDON:** I KNOW THEY ARE 5% OF OUR BUDGETED POSITIONS.
12 I DON'T KNOW WHAT PERCENT THEY ARE OF THE VACANCIES. THEY ARE
13 VACANT. IT'S FOUR AND FOUR AND TWO. THE TWO IS FROM ADVANCED
14 PLANNING. SO IT'S A TOTAL OF 10 POSITIONS IN THREE DIFFERENT
15 DIVISIONS WITHIN THE PLANNING DEPARTMENT.

16

17 **SUP. YAROSLAVSKY:** I GUESS MY QUESTION WOULD BE THEN, IF YOU
18 HAD OTHER, AND YOU DON'T KNOW THE ANSWER TO THIS AS WE SIT
19 HERE, BUT I'D LIKE TO GET A REPORT ON THIS AS SOON AS YOU CAN.
20 I'D JUST BE CURIOUS WHAT THE OTHER VACANT POSITIONS WERE. AND
21 WHY YOU CHOSE THESE OR WHY THE C.E.O. CHOSE THESE. I DON'T
22 KNOW WHICH ONE, YOUR RECOMMENDATIONS OR HIS. AND NOT THOSE. IT
23 MAY BE THAT THESE ARE THE RIGHT THINGS TO DO. BUT IT MAY NOT.

24



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1 **BRUCE MCLENDON:** IT WAS MY RECOMMENDATION, MY ACTION. THE FORE
2 IN THE AREA OF CURRENT PLANNING IS OUR PERMITTING ACTIVITY IS
3 DOWN, OUR REVENUES ARE DOWN. AND SO IT'S LOGICAL THAT WITH
4 FEWER PRODUCTS COMING THROUGH THE PIPELINE, FEWER PERMITS, IT
5 MAKES SENSE TO REDUCE OUR SERVICES IN THAT AREA. CODE
6 ENFORCEMENT WAS JUST A MATTER OF THAT WAS A BIG GROWTH AREA
7 FOR US LAST YEAR. WE HAVEN'T REALLY BEEN ABLE TO GET OUT OUR
8 SATELLITE OFFICES THAT WE WANT TO DO. WE'RE STILL WORKING IN
9 OUR TECHNOLOGY SO THAT WE'LL BE ABLE TO GET OUR INSPECTORS TO
10 WORK LITERALLY WHEN THEY LEAVE THEIR HOMES IN THE MORNING.

11

12 **SUP. YAROSLAVSKY:** FOUR CODE ENFORCEMENT PEOPLE THAT WERE CUT
13 IN THIS? NOT PEOPLE BUT POSITIONS THAT WERE CUT IN THIS?

14

15 **BRUCE MCLENDON:** YES, SIR. THERE WILL BE FOUR POSITIONS IN
16 CODE ENFORCEMENT AND FOUR IN THE PERMITTING.

17

18 **SUP. YAROSLAVSKY:** HOW MANY CODE ENFORCEMENT PEOPLE DOES THE
19 DEPARTMENT HAVE TOTAL?

20

21 **BRUCE MCLENDON:** I WOULD GUESS IN THE AREA OF 35 OR 40
22 EMPLOYEES IN THE CODE ENFORCEMENT AREA. WELL, HERE'S WHAT WE
23 HOPE TO DO. BY USING TECHNOLOGY, AND THE COUNTY ADMINISTRATOR
24 IS REALLY-- THE C.E.O. IS ADVOCATING THIS. WE REALLY HOPE THAT
25 BY USING SOME WIRELESS TECHNOLOGY AND COMMUNICATION AND SOME



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1 SOFTWARE THAT WE'RE GOING TO BE ABLE TO HAVE OUR EMPLOYEES
2 START TO WORK IN THE MORNING WHEN THEY WALK OUT THE FRONT DOOR
3 AND WE'LL BE ABLE TO ROUTE THEM TO THEIR FIRST INSPECTIONS.
4 THEY WON'T HAVE TO COME IN AND GET ASSIGNMENTS AND THEY WON'T
5 HAVE TO COME IN TO TURN IN THEIR INSPECTION FINDINGS. SO MY
6 EXPERIENCE IS WE CAN GET UP TO A 30 PERCENT INCREASE IN
7 PRODUCTIVITY WITH TECHNOLOGY. SO MY GOAL AT THE END OF NEXT
8 YEAR HERE IS TO BE ABLE TO EXPAND THE IMPACT OF CODE
9 ENFORCEMENT WITHOUT HAVING TO HIRE ADDITIONAL STAFF PEOPLE.

10

11 **SUP. YAROSLAVSKY:** WELL, I DON'T KNOW WHETHER I'M THE ONLY ONE
12 HERE WHO FEELS THIS WAY OR NOT. BUT MY IMPRESSION OVER ALL A
13 PERIOD OF TIME HAS BEEN THAT YOU NEEDED MORE HELP IN THE CODE
14 ENFORCEMENT AREA, THAT WE WEREN'T DOING ENOUGH CODE
15 ENFORCEMENT. THAT PEOPLE CALL, THEY KNOW WHAT THE WHAT THE
16 RULES ARE. THEY CALLED ME, THEY CALL THE OTHER OFFICES. THEY
17 SAY "WE HAVE AN ORDINANCE THAT SAYS NO JUMPING AFTER 2:00" AND
18 PEOPLE ARE JUMPING AFTER 2:00. AND WE DON'T HAVE ANYBODY TO
19 SEND. I'VE HAD A HANDFUL OF CELEBRATED CODE ENFORCEMENT ISSUES
20 OUT IN THE UNINCORPORATED PART OF MY DISTRICT. I DON'T HAVE
21 THE SAME KIND OF URBAN CODE ENFORCEMENT THAT MY OTHER
22 COLLEAGUES DO BECAUSE I HAVE NO URBAN, WHAT DO YOU CALL IT?
23 UNINCORPORATED AREAS. BUT I REMEMBER MY DAYS AS A CITY
24 COUNCILMAN. AND THOSE ARE THE PRIMARY CALLS YOU'D GET WERE THE
25 GUY'S GOT FENCE THAT'S TOO HIGH. THE GUY'S GOT A FENCE WHERE



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1 HE'S NOT SUPPOSED TO HAVE IT. ENCROACHMENT OF THE SIDE YARD.
2 CARS, JUNK IN THE BACK. HE'S RUNNING A BUSINESS OUT OF HIS
3 GARAGE. ALL OF THE STUFF THAT WE ALL GET.

4

5 **BRUCE MCLENDON:** I'M AGREEING WITH YOU. I'M NOT SUGGESTING
6 THAT WE'RE RIGHT SIZED. I'M NOT SUGGESTING WE HAVE SUFFICIENT
7 STAFF THERE. I AM SAYING THE BOARD MADE A STRONG COMMITMENT TO
8 INCREASE OUR STAFF LAST YEAR. WE HAVE INCREASED OUR STAFF. WE
9 ARE PROVIDING MORE SERVICES. WE KNOW IF WE CAN GET PEOPLE OUT
10 INTO SATELLITE OFFICES, WE KNOW IF WE CAN EMPLOY THIS WIRELESS
11 TECHNOLOGY, EVEN USING THE EXISTING STAFF, WE CAN GET REALLY
12 VERY SIGNIFICANT INCREASES IN PRODUCTIVITY. THIS WOULD NOT
13 KEEP ME FROM COMING BACK NEXT YEAR AND ASKING, AS PART OF THE
14 BUDGET PROCESS, FOR ADDITIONAL STAFF IN THE AREA. BECAUSE IN
15 THE COMMUNITY MEETINGS WE HAVE AND THE COMMUNITY OUTREACH AND
16 COMMUNITY BUILDING, YOU ARE ABSOLUTELY CORRECT. WHAT THE
17 CITIZENS ARE ASKING FOR IS SERVICES BEING DELIVERED AT THE
18 COMMUNITY LEVEL. AND THEY WANT EXPANDED AND MORE ACTIVE AND
19 MORE AGGRESSIVE CODE ENFORCEMENT. WE COULDN'T AGREE WITH YOU
20 MORE.

21

22 **SUP. YAROSLAVSKY:** AND ON THE PLANNING SIDE, WHAT IS THE LAND
23 USE? THE FOUR POSITIONS IN LAND USE? WHAT IS THEIR FUNCTION,
24 THESE POSITIONS THAT ARE BEING REMOVED?

25



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1 **BRUCE MCLENDON:** THE AREA'S CURRENT PLANNING AND LAND USE
2 PLANNING, ONE IS IN THE PERMITTING AND PROCESSING AREA.
3 PROCESSING PLOT PLANS, AND OUR PLOT PLANS ARE DOWN. IT'S IN
4 BASICALLY THE PERMITTING ACTIVITY AREA. THE OTHER DIVISION
5 THAT WE JUST TALKED ABOUT IS IN THE CODE ENFORCEMENT AREA.
6 THAT THIRD DIVISION IS IN COMMUNITY PLANNING. AND THAT'S --
7 WE'RE TRYING TO DO THE SAME THING THAT THE CITY OF LOS ANGELES
8 WAS DOING, WE RECOGNIZE --

9

10 **SUP. YAROSLAVSKY:** I HOPE NOT.

11

12 **BRUCE MCLENDON:** WE RECOGNIZE THAT CITIZENS WANT MORE
13 COMMUNITY-BASED PLANNING. THEY WANT TO HAVE MORE EMPOWERMENT,
14 MORE SAY ABOUT WHAT'S HAPPENING IN THEIR COMMUNITIES. AND
15 WE'RE TRYING TO GET OUT THERE AND WE'RE TRYING TO ACCESS --
16 HAVE THEM ACCESS US AND US ACCESS THEM SO THEY CAN FEEL THAT
17 WE'RE RESPONSIVE AND THEY'RE A PART OF OUR GOVERNMENT.

18

19 **SUP. YAROSLAVSKY:** I HOPE THAT WE DO A BETTER JOB THAN THE CITY
20 OF LOS ANGELES IS DOING ABOUT ENGAGING OUR COMMUNITIES. KEEP
21 YOUR EYES ON WHAT THE CITY'S DOING. DON'T IMITATE THEM. TRUST
22 ME ON THAT ONE.

23

24 **C.E.O. FUJIOKA:** SUPERVISOR, WE DIDN'T TAKE EVERY SINGLE VACANT
25 POSITION. THERE ARE STILL SOME VACANT POSITIONS. WHAT I THINK



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1 WE NEED TO -- THE DEPARTMENT NEEDS TO GO FORWARD AND FILL
2 THOSE POSITIONS. BUT I WANTED TO ADD SOMETHING ON THE
3 TECHNOLOGY IMPROVEMENTS. BECAUSE WE'RE GOING TO TAKE THIS
4 APPROACH THROUGHOUT THE COUNTY. RATHER THAN JUST ADD BODIES,
5 ESPECIALLY THE EXAMPLE I GAVE FOR THE WIFI OVER AT CRIMINAL
6 COURTS BUILDING. WE WANT TO ADD TECHNOLOGY TO MAKE EXISTING
7 STAFF MORE EFFICIENT. AND BY ADDING SOME OF THE SIMPLE TOOLS
8 TO THE REGIONAL PLANNING STAFF, CODE ENFORCEMENT STAFF, IT
9 WILL GET THEM OUT THERE. AND WHEN BRUCE SAYS THEY CAN INCREASE
10 THE PRODUCTIVITY BY 30 PERCENT, THAT MEANS FOR EVERY THREE
11 INDIVIDUALS, SO IT'S LIKE ADDING AN ADDITIONAL BODY. SO WE'RE
12 TRYING TO DO THAT.

13

14 **SUP. YAROSLAVSKY:** I APPRECIATE THAT. AND I'LL BELIEVE IT WHEN
15 I SEE IT. DO YOUR PEOPLE HAVE BLACKBERRIES? BLACKBERRIES?

16

17 **BRUCE MCLENDON:** DO THEY HAVE WHAT?

18

19 **SUP. YAROSLAVSKY:** BLACKBERRIES? LITTLE HAND-HELD?

20

21 **BRUCE MCLENDON:** I DON'T BELIEVE THEY DO. I THINK WE HAVE CELL
22 PHONES. I DON'T BELIEVE OUR CODE ENFORCEMENT PEOPLE ARE USING
23 BLACKBERRIES. NOW, I WILL SAY THAT IN OTHER COMMUNITIES WHERE
24 WE'VE INSTITUTED THIS WIRELESS TECHNOLOGY, THAT BILL'S
25 CORRECT, THAT WE DID GET THOSE 30 PERCENT SAVINGS. WE DID GET



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1 THOSE. THEY WEREN'T SAVINGS AS MUCH AS THEY WERE INCREASES IN
2 PRODUCTIVITY. AND WE WERE ACTUALLY ABLE TO LOWER OUR
3 PERMITTING FEES AND OUR INSPECTION FEES BECAUSE OF THIS.

4

5 **SUP. YAROSLAVSKY:** LET ME UNDERSTAND. AND I'M NOT GOING TO GO
6 ANY FURTHER THAN THIS. BUT I'M CURIOUS. RIGHT NOW, BECAUSE YOU
7 DON'T HAVE WIRELESS TECHNOLOGY, EVERYBODY COMES INTO THE
8 OFFICE BEFORE THEY'RE DISPATCHED?

9

10 **BRUCE MCCLENDON:** THAT'S CORRECT. THEY MUST COME IN TO A
11 FACILITY AND GET THEIR ASSIGNMENTS. BUT THERE ARE OTHER
12 REASONS THEY COME IN. WE DO TRAINING. THERE IS A WHOLE MIND
13 SET THAT HAS TO CHANGE WITH RESPECT TO HOW WE TRAIN, HOW WE
14 MANAGE, HOW WE SUPERVISE. TECHNOLOGY IS JUST ONE OF THE
15 ASPECTS THAT WILL LET US BECOME BETTER MANAGERS AND HOW TO
16 MAXIMIZE THE PRODUCTIVITY OF OUR EMPLOYEES.

17

18 **SUP. YAROSLAVSKY:** IT SEEMED TO ME IF THERE WAS THAT MUCH
19 SAVINGS OR PRODUCTIVITY TO BE GOTTEN OUT OF IT, YOU OUGHT TO
20 DO IT THE WAY WE USED TO DO IT BEFORE WE HAD BLACKBERRIES,
21 WHICH IS "JOEL, YOU GO TO STUDIO CITY IN THE MORNING. ALISA,
22 YOU GO TO WOODLAND HILLS IN THE MORNING, YOU GOT THAT
23 ASSIGNMENT." AND JUST TELL THEM. THE NIGHT BEFORE, YOU CAN
24 DISPATCH. NOBODY -- WHY WOULD EVERYBODY COME INTO TOWN IF THEY
25 GOT TO BE IN THE BOONDOCKS?



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1

BRUCE MCLENDON: MR. SUPERVISOR, THAT'S PART OF IT. THE OTHER
PART IS THEY MUST BRING THOSE INSPECTIONS, THE RESULTS HAVE
GOT TO BE BROUGHT BACK INTO THE OFFICE. THEY'VE GOT TO BE
ENCODED AND ADDED INTO OUR SYSTEMS. THAT'S WHY YOU REALLY WANT
TO USE SOME TECHNOLOGY THAT HAS A TEMPLATE THERE AND AS SOON
AS THAT INSPECTION'S DONE, YOU PUSH THE BUTTON AND FIVE
SECONDS LATER IT'S IN THE MAINFRAME. AND CITIZENS, CONTRACTORS
CAN ACCESS THAT AND FIND THEY'VE PASSED OR NOT PASSED THE
INSPECTION AND WHAT THEY HAVE TO DO TO MOVE ON TO THE NEXT
STEP. SO THERE'S A WHOLE PACKAGE HERE OF THINGS WE HAVE TO DO.

12

SUP. YAROSLAVSKY: ANYWAY, I'D LIKE TO GET A BEAD ON WHAT YOUR
DEPARTMENT'S VACANCY SITUATION IS AND HOW MANY THERE ARE AND
WHAT FUNCTIONS THOSE POSITIONS REPRESENT. YOU DON'T HAVE TO
WAIT UNTIL JUNE TO GET IT, I'D BE CURIOUS WHAT THEY ARE. THANK
YOU.

18

SUP. BURKE, CHAIR: OTHER QUESTIONS OR COMMENTS?

20

SUP. ANTONOVICH: MOVE TO FILE?

22

SUP. BURKE, CHAIR: RECEIVE AND FILE?

24

SUP. YAROSLAVSKY: ARE WE DOING THE HEALTH DEPARTMENT?

25



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1

2 **SUP. MOLINA:** MOTION TO APPROVE THIS ITEM.

3

4 **SUP. BURKE, CHAIR:** IS THERE A MOTION ON THIS ITEM?

5

6 **SUP. ANTONOVICH:** SO MOVED.

7

8 **SUP. BURKE, CHAIR:** MOVED, SECONDED BY MOLINA; WITHOUT
9 OBJECTION, SO ORDERED.

10

11 **C.E.O. FUJIOKA:** GREAT, THANK YOU VERY MUCH.

12

13 **SUP. ANTONOVICH:** YOU HAVE S-1 BUT LET ME READ A MOTION FOR
14 NEXT. A REPORT BACK. ON MARCH 4TH THE BOARD DIRECTED COUNTY
15 COUNSEL TO REPORT BACK ON A NUMBER OF ISSUES REGARDING SEX
16 OFFENDERS, INCLUDING A LEGAL ANALYSIS OF JESSICA'S LAW, AN
17 OVERVIEW OF SILVER LIVING GROUP HOMES AND OTHER RESIDENTIAL
18 FACILITIES WITH SIX OR FEWER PEOPLE. A REVIEW OF THE PROPOSED
19 ORDINANCE BY THE CITY OF LONG BEACH, AND RECOMMENDATIONS AND
20 OPTIONS FOR THE COUNTY, INCLUDING DRAFTING A SIMILIAR ORDINANCE
21 TO THAT OF THE CITY OF LONG BEACH, AND OTHER APPROPRIATE STEPS
22 MAXIMIZING THE PROTECTION OF OUR COMMUNITIES FROM SEX
23 OFFENDERS TO THE FULLEST EXTENT UNDER THE LAW. COUNTY COUNSEL
24 ISSUED THEIR FIRST REPORT REGARDING JESSICA'S LAW AND SOBER
25 LIVING GROUP HOMES ON MARCH 18TH. ON APRIL 21ST, COUNTY



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1 COUNSEL ISSUED A SECOND REPORT CONTAINING A REVIEW OF VARIOUS
2 LOCAL ORDINANCES REGARDING SEX OFFENDERS AS WELL AS A DRAFT
3 ORDINANCE FOR THIS BOARD'S CONSIDERATION. HOWEVER, BEFORE ANY
4 SUCH ORDINANCE IS ENACTED, COUNTY COUNSEL IS ADVISED THAT A
5 MAPPING STUDY OUGHT TO BE COMPLETED TO ANALYZE THE IMPACT OF
6 THE REGULATIONS ON THE AVAILABILITY OF THE RESIDENTIAL
7 OPPORTUNITIES FOR SEX OFFENDERS. SO I'D MOVE THAT THE BOARD
8 DIRECT THE C.E.O. IN CONSULTATION WITH THE DEPARTMENT OF
9 PUBLIC WORKS, REGIONAL PLANNING, AND COUNTY COUNCIL TO CONDUCT
10 A MAPPING STUDY ON THE IMPACT ON THE AVAILABLE RESIDENTIAL
11 OPPORTUNITIES FOR SEX OFFENDERS UTILIZING THE PARAMETERS SET
12 FORTH IN THE ATTACHED DRAFT ORDINANCE, WITH A REPORT BACK IN
13 60 DAYS. SO WITH A REPORT BACK IN 60 DAYS, CAN WE APPROVE THAT
14 TODAY?

15

16 **SUP. BURKE, CHAIR:** SO ORDERED. REPORT BACK IN 60 DAYS?

17

18 **SUP. ANTONOVICH:** YEAH, COME BACK IN 60 DAYS. AND THEN MOVE AN
19 ADJOURNMENT FOR "YEVA" EVA NIKOIAN, WHO IS THE AUNT OF OUR
20 COUNTY DIGEST EDITOR, MARTINA ABGARYAN, WHO WAS A REGISTERED
21 NURSE AT HOLLYWOOD PRESBYTERIAN HOSPITAL, A POLL WORKER IN
22 GLENDALE DURING OUR RECENT ELECTIONS. AND MOVE WE ADJOURN IN
23 HER MEMORY.

24

25 **SUP. BURKE, CHAIR:** I HAVE NO ADJOURNMENTS.



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1

2 **SUP. YAROSLAVSKY:** I HAVE ONE.

3

4 **SUP. ANTONOVICH:** SO ORDERED?

5

6 **SUP. BURKE, CHAIR:** OKAY.

7

8 **SUP. YAROSLAVSKY:** I'D LIKE TO ASK THAT WE ADJOURN IN THE
9 MEMORY OF ERNEST J. FRIEDMAN, WHO I THINK MOST OF YOU KNEW.
10 LONG TIME RESIDENT OF OUR DISTRICT AND A GOOD FRIEND OF MINE
11 AND MY OFFICE, BOTH WHEN I WAS WITH THE CITY AND HERE, WHO
12 PASSED AWAY ON SUNDAY. HE WAS ACTIVE IN MANY CHARITABLE AND
13 CIVIC ORGANIZATIONS THROUGH THE YEARS SERVING AS CHAIRMAN OF
14 THE BOARD OF CEDARS-SINAI MEDICAL CENTER, PRESIDENT OF THE
15 JEWISH BIG BROTHERS, AS A BOARD MEMBER OF THE DOHENY EYE
16 CLINIC, AMONG MANY OTHER ORGANIZATIONS. HE WAS ALSO A MEMBER
17 OF THE QUALITY -- ONE OF MY APPOINTEES AND SUPERVISOR
18 EDELMAN'S APPOINTEE TO THE QUALITY AND PRODUCTIVITY
19 COMMISSION. ERNIE FRIEDMAN. HE WAS ILL FOR QUITE SOME TIME. HE
20 IS SURVIVED BY HIS WIFE RUTH; THREE CHILDREN JOHN, DIANE
21 BARSHOP AND JOE MARTIN, EIGHT GRANDCHILDREN AND A SISTER AND
22 BROTHER-IN-LAW, AS WELL. THAT'S ALL I HAVE.

23

24 **SUP. ANTONOVICH:** ADD ME TO ERNIE. HE WAS ONE OF MY SUPPORTERS
25 AND FRIENDS. WHEN DID HE PASS AWAY?



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1

2 **SUP. YAROSLAVSKY:** SUNDAY.

3

4 **SUP. ANTONOVICH:** GOD BLESS HIM.WHAT WAS HE, WAS HE 90, 88?

5

6 **SUP. YAROSLAVSKY:** 88.

7

8 **SUP. BURKE, CHAIR:** ALL MEMBERS. SUPERVISOR KNABE?

9

10 **SUP. KNABE:** YES, MADAME CHAIR, UNFORTUNATELY I HAVE A NUMBER
11 OF ADJOURNMENTS SINCE I WASN'T HERE LAST WEEK. BUT LET ME
12 BEGIN BY JUST THANKING YOU FOR YOUR KIND ADJOURNMENT IN HONOR
13 OF MY FATHER. FIRST OF ALL, I ADJOURN IN MEMORY TODAY OF
14 BEATRICE HERRERA A LONG-TIME RESIDENT OF HACIENDA HEIGHTS AND
15 MOTHER-IN-LAW OF MY STAFF MEMBER, NANCY HERRERA, WHO PASSED
16 AWAY ON MONDAY, APRIL 14. SHE WAS 80 YEARS OLD. SHE WILL
17 FOREVER BE REMEMBERED FOR HER WARM SMILE, POSITIVE SPIRIT AND
18 FOR HER UNCONDITIONAL LOVE FOR HER FAMILY. SHE WILL BE DEARLY
19 MISSED BY HER FAMILY AND FRIENDS. SHE IS SURVIVED BY HER
20 CHILDREN, ROSS, JR., OLIVIA, FRANCISCO, AND PETER, 14
21 GRANDCHILDREN AND 11 GREAT-GRANDCHILDREN. ALSO THAT WE ADJOURN
22 IN MEMORY OF LONG-TIME FRIEND, DR. WALTER MULLIKIN, WHO PASSED
23 AWAY ON APRIL 11TH AT HIS HOME IN ARTESIA. HE WAS 90 YEARS
24 OLD, AS WELL. HE SERVED IN THE UNITED STATES ARMY MEDICAL
25 CORPS DURING WORLD WORLD WAR II, SETTLED IN ARTESIA IN THE



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1 EARLY '50S. HE FOUNDED THE MULLIKIN MEDICAL CENTERS. IN 1960,
2 WAS THE C.E.O. UNTIL IT MERGED WITH MEDPARTNERS. AT ONE TIME
3 HE WAS THE LARGEST MANAGED CARE PROVIDER IN THE COUNTRY. FOR
4 OVER 50 YEARS, DR. MULLIKIN DEDICATED HIS LIFE'S WORK,
5 MULLIKIN MEDICAL CENTERS, TO PROVIDING AFFORDABLE QUALITY
6 HEALTHCARE CENTER TO PATIENTS. SURVIVED BY HIS WIFE CATHERINE,
7 DOCTOR AND SON-IN-LAW AND TWO GRANDDAUGHTERS. ALSO WE ADJOURN
8 IN MEMORY OF LONG-TIME CERRITOS RESIDENT GENEVIEVE NIELSON,
9 WHO PASSED AWAY AT THE AGE OF 86. SHE IS SURVIVED BY HER
10 CHILDREN, JEAN, JIM, ERIC, DOROTHY, AND FRANCES, EIGHT
11 GRANDCHILDREN, AND FOUR GREAT-GRANDCHILDREN, AND A LARGE
12 EXTENDED FAMILY. ALSO THAT WE ADJOURN IN MEMORY OF ROBIN
13 SCHAEFER, WHO PASSED AWAY AT THE YOUNG AGE OF 44. SHE
14 GRADUATED FROM PARAMOUNT HIGH SCHOOL AND CAL STATE FULLERTON.
15 WAS A TEACHER AT ST. DOMINIC SAVIO SCHOOL IN BELLFLOWER. SHE
16 IS SURVIVED BY HER HUSBAND, MARK; DAUGHTER, KRISTIN; MOTHER,
17 ELLEN; BROTHER, DAVID; MANY NIECES AND NEPHEWS AND EXTENDED
18 FAMILY. ALSO THAT WE ADJOURN IN MEMORY OF FORMER THREE-TERM
19 MAYOR AND COUNCIL WOMAN IN THE CITY OF LAKEWOOD AND ONE OF THE
20 FORCES BEHIND LAKEWOOD'S INCORPORATION, AND THAT'S THE
21 HONORABLE JACQUELINE RYNERSON, WHO PASSED AWAY ON APRIL 15TH
22 AT THE AGE OF 87.

23
24 **SUP. BURKE, CHAIR:** ALL MEMBERS.



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1 **SUP. KNABE:** ALL MEMBERS ON THAT. SHE GOT INVOLVED IN THE ANTI-
2 ANNEXATION MOVEMENT IN HER NEIGHBORHOOD, LAKEWOOD PARK. WAS
3 VERY INVOLVED WITH THE INCORPORATION EFFORTS AND SERVED ON THE
4 CITY COUNCIL MAYOR SEVERAL TIMES. SHE IS SURVIVED BY HER
5 DAUGHTER, JULIE; SONS, STEVEN, DAVID, DOUGLAS; 10
6 GRANDCHILDREN; AND TWO GREAT-GRANDCHILDREN. ALSO THAT WE
7 ADJOURN IN MEMORY OF NORMAN BJERKE, WHO PASSED AWAY ON APRIL
8 1ST AT THE AGE OF 90. HE WAS JUST A GREAT GUY, VERY INVOLVED
9 IN THE ARTESIA AREA. HE IS SURVIVED BY HIS WIFE OF 53 YEARS, A
10 GOOD FRIEND, BETTY. HIS SON, DAVID; DAUGHTER, DELLA; SON-IN-
11 LAW, LANE; AND GRANDDAUGHTERS, DELANEY AND MOLLY. ALSO THOUGH,
12 THAT WE ADJOURN IN MEMORY OF CARLOS JONES, WHO IS THE OLDEST
13 BROTHER OF LENA JONES-PEREZ OF THE CHIEF EXECUTIVE OFFICE. AND
14 LONG-TIME RESIDENT OF WHITTIER, WHO PASSED AWAY AFTER A VERY
15 LONG ILLNESS. SURVIVED BY HIS BELOVED WIFE OFELIA; SONS,
16 CARLOS, JOHN, AND MICHAEL; SISTERS, LENA; BROTHERS, DENNIS AND
17 ROBERT; AND NINE GRANDCHILDREN. ALSO WE ADJOURN IN MEMORY OF
18 JEAN LANE, A VERY ACTIVE MEMBER OF THE LONG BEACH COMMUNITY,
19 PARTICULARLY HOSPITALS AND LIBRARIES AND INTERNATIONAL CITY
20 THEATER. SHE WAS A GREAT VOLUNTEER. SHE WILL BE MISSED BY
21 MANY. SHE WAS PRECEDED IN HER DEATH BY HER HUSBAND JUST A FEW
22 MONTHS AGO. ALSO THAT WE ADJOURN IN MEMORY OF ANN POLLOCK WHO
23 PASSED AWAY AT THE AGE OF 90. LONG-TIME RESIDENT OF LONG
24 BEACH. SHE WAS EXECUTIVE SECRETARY TO THE PRESIDENT OF CAL
25 STATE UNIVERSITY OF LONG BEACH. SHE IS SURVIVED BY HER SONS,



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1 BILL AND JAMES, FIVE GRANDCHILDREN, TWO GREAT-GRANDCHILDREN,
2 AND MANY NIECES AND NEPHEWS AND COUSINS. ALSO THAT WE ADJOURN
3 IN MEMORY OF KRISTA SCHMOLLER, WHO PASSED AWAY RECENTLY AFTER
4 A LONG BATTLE WITH CANCER. SHE WAS ONLY 24 YEARS OLD. SHE WAS
5 A GRADUATE OF PENINSULA HIGH SCHOOL. VERY INVOLVED ON THE
6 PENINSULA DANCE TEAM. WAS A CALIFORNIA STATE CHAMPION OF
7 RHYTHMIC GYMNASTICS, WAS NATIONALLY RANKED AND COMPETED
8 INTERNATIONALLY. SHE REPRESENTED THE UNITED STATES IN PARIS,
9 AND SHE WAS IN THE HONORS PROGRAM AT CAL STATE OF LONG BEACH.
10 SHE IS SURVIVED BY HER PARENTS, RALPH AND NANCY, NUMEROUS
11 UNCLES, AUNTS, COUSINS, AND LOVING FRIENDS. AND ALSO THAT WE
12 ADJOURN IN MEMORY OF PASTOR ROBIN SHELTMAN, FOUNDER AND PASTOR
13 AT SET FREE CHURCH IN LONG BEACH. PASSED AWAY AT THE AGE OF
14 53. PASTOR SHELTMAN IS SURVIVED BY HIS MOTHER, GERI BROWN;
15 SIBLINGS, GARY, DEAN, PAUL, GARY LEE, JUDY, DEDE, LINDY, KIT;
16 AND DAUGHTERS, HEATHER, HOLLY, AND AMANDA. ALSO THAT WE
17 ADJOURN IN MEMORY OF ETTA SIMPSON, A LONG-TIME RESIDENT AND
18 FORMER MAYOR OF HERMOSA BEACH. SURVIVED BY HER HUSBAND,
19 ROBERT, AND DAUGHTER, ETTA MAE, OF MANHATTAN BEACH. ALSO THAT
20 WE ADJOURN IN MEMORY OF PHYLLIS WARING-BALD. SHE IS SURVIVED
21 BY HER HUSBAND, JIM; CHILDREN, ROBERT; AND SIX GRANDCHILDREN.
22 ALSO THAT WE ADJOURN IN MEMORY OF JOHN BRINDLE, A LONG-TIME
23 RESIDENT OF BELLFLOWER. HE IS SURVIVED BY HIS WIFE OF 60
24 YEARS, ALICE, HIS CHILDREN, SEVEN GRANDCHILDREN AND SIX GREAT-
25 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF DENNIS



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1 PATRICK KELLY, A LONG-TIME BELLFLOWER RESIDENT. SURVIVED BY
2 HIS WIFE OF 45 YEARS, PATRICIA ANN; HIS CHILDREN, MARY,
3 DENNIS, PATSY, AND DAVID; THREE GRANDCHILDREN, AND SISTERS AND
4 A BROTHER. ALSO THAT WE ADJOURN IN MEMORY OF DONNA KING,
5 FORMERLY OF LAKEWOOD, SURVIVED BY HER HUSBAND, BOB; HER THREE
6 CHILDREN; FOUR STEPCHILDREN; SIX GRANDCHILDREN; EIGHT STEP-
7 GRANDCHILDREN; ONE STEP-NIECE; AND THREE NEPHEWS, AND A LARGE
8 EXTENDED FAMILY. ALSO THAT WE ADJOURN IN MEMORY OF LORRAINE
9 MILBURN. SHE IS SURVIVED BY HER SON, MICHAEL; DAUGHTER-IN-LAW,
10 CAROLYN; GRANDCHILDREN, MICHAEL AND JENNIFER; AND THREE GREAT-
11 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OR MARY LOU
12 MONROE, A LONG-TIME LAKEWOOD RESIDENT SURVIVED BY HER
13 CHILDREN, JIM AND PEGGY. ALSO IN MEMORY OF LUCILLE OUTLER. SHE
14 WAS SURVIVED BY SON, ERIC; BROTHER, EDDIE; A GRANDDAUGHTER;
15 AND TWO GREAT-GRANDCHILDREN. AND FINALLY, IN MEMORY OF BERTHA
16 OVERGAAUW, WHO PASSED AWAY RECENTLY AT THE AGE OF 77. SHE IS
17 SURVIVED BY HER CHILDREN, MARIO, JACE, KEVIN, AND BARBARA; TEN
18 GRANDCHILDREN, AND FIVE GREAT GRANDCHILDREN. I APOLOGIZE, BUT
19 I HAD A NUMBER OF FOLKS I WAS NOT HERE LAST WEEK AND THOSE ARE
20 MY ADJOURNMENTS.

21

22 **SUP. BURKE, CHAIR:** SO ORDERED. ITEM 1-D?

23

24 **CLERK SACHI HAMAI:** SUPERVISOR KNABE WAS HOLDING THAT ITEM AS
25 WELL AND THERE ARE NUMBERS OF MEMBERS OF THE PUBLIC. 1-D.



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1

2 **SUP. BURKE, CHAIR:** WOULD YOU LIKE TO MAKE A PRESENTATION
3 FIRST? DO YOU WANT TO MAKE THE PRESENTATION FIRST?

4

5 **SPEAKER:** I UNDERSTAND THAT SUPERVISOR KNABE HELD THE ITEM.

6

7 **SUP. KNABE:** YEAH, I HELD THE ITEM. BASICALLY I KNOW SOME OTHER
8 PEOPLE FROM THE AUDIENCE, I DON'T KNOW IF IT'S THE SAME
9 REASON, BUT I JUST WANT TO MAKE SURE ON THIS FORM OF THE
10 PROCESS THAT WE USED, WE GOT SOME GOOD COVERAGE, BUT IN THE
11 SAN PEDRO- WILMINGTON AREA, WE HAD SOME ISSUES. AND I JUST
12 WANT TO MAKE SURE THAT WE GET THAT AREA ADEQUATELY COVERED.
13 DURING OUR RECENT HOMELESS COUNT, THERE WERE SOME SIGNIFICANT
14 NUMBERS DOWN THERE. I JUST WANTED TO PUBLICLY ASK FOR A REPORT
15 BACK ON HOW THIS CAN BE ACHIEVED, EITHER THROUGH SUBCONTRACTS
16 OR THROUGH SOME OTHER MECHANISM. SO THAT'S ALL THAT I WANTED
17 TO SAY ABOUT THAT PARTICULAR ITEM.

18

19 **SUP. BURKE, CHAIR:** WE HAVE A NUMBER OF PEOPLE WHO WANTED TO
20 SPEAK. LARRY HAYNES?

21

22 **SUP. KNABE:** I'D APPRECIATE THAT. WE'LL GET A REPORT BACK THEN
23 ON THAT? HOW WE CAN HANDLE THAT?

24

25 **C.E.O. FUJIOKA:** YES, WE'LL DO IT.



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1

2 **SUP. BURKE, CHAIR:** WOULD YOU COME FORWARD. DWAYNE SALOMON
3 WASHINGTON, MENTAL HEALTH?

4

5 **JAN CICCIO:** GOOD AFTERNOON.

6

7 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME.

8

9 **JAN CICCIO:** I'M JAN CICCIO. I REPRESENT THE CITY OF POMONA, THE
10 SAN GABRIEL VALLEY CONSORTIUM ON HOMELESSNESS, AND THE POMONA
11 CONTINUUM OF CARE COALITION. MY COLLEAGUES, DWAYNE WILSON AND
12 LARRY HANYES, WERE UNABLE TO STAY ANY LONGER. BUT I KNOW THEY
13 ALSO SUPPORT THE RECOMMENDATION BEFORE YOU TODAY. MADAME CHAIR
14 AND HONORABLE SUPERVISORS, I'D LIKE TO COMMEND THE BOARD FOR
15 STAYING WITH THIS COMMITMENT TO FUND HOMELESS SOLUTIONS. IT'S
16 BEEN A LONG PROCESS. AND I SAT BEFORE YOU PERHAPS TWO YEARS
17 AGO AT THE BEGINNING OF THIS PROCESS. AND YOU COULD HAVE
18 EASILY AT THAT TIME MOVED MORE QUICKLY TO ALLOCATE THE FUNDS
19 AS YOU SAW FIT. INSTEAD, YOU KEPT YOUR COMMITMENT TO
20 COMMUNITY-DESIGNED SOLUTIONS. AND FOR THAT WE THANK YOU. I
21 THANK YOU FOR THE STAKEHOLDER PROCESS THAT WE WENT THROUGH. IT
22 WAS OPEN TO ALL, AND THE REQUESTS FOR PROPOSALS THAT RESULTED
23 FROM THAT REFLECTED THAT PROCESS. MANY ELEMENTS DISCUSSED WERE
24 INCLUDED. AND MEMBERS OF YOUR COMMUNITY WERE HEARD. THE C.D.C.
25 DID A TERRIFIC JOB OF CONDUCTING AND SAFEGUARDING THIS



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1 PROCESS, AND IT WAS PRESENTED IN SUCH A WAY THAT EVERY AGENCY
2 AND CITY DID HAVE AN EQUAL OPPORTUNITY. NOW HERE WE ARE AT THE
3 FIRST QUARTER IN 2008, AND THE ENVIRONMENT HAS CHANGED SINCE
4 THIS PROCESS BEGAN. BUT THIS COMMITMENT WILL HELP IMPROVE THE
5 ECONOMY AS IT IS TODAY. IT CREATES GREAT ECONOMIC OPPORTUNITY
6 FOR THE COUNTY OF L.A., FOR THE BUSINESS OWNERS THAT NO LONGER
7 HAVE HOMELESS PEOPLE SLEEPING IN THEIR THRESHOLDS, FOR THE
8 HOMELESS ADULTS WHO WILL BE EMPLOYED AND GIVEN HOMES. AND FOR
9 THE ECONOMIC FUTURE OF HOMELESS CHILDREN WHO STAY IN SCHOOL
10 AND LIVE IN STABILITY, RATHER THAN LIVING TRANSIENTLY BECAUSE
11 OF THESE FUNDINGS THAT YOU'RE CONSIDERING TO ALLOCATE. THE
12 ENTIRE ECONOMIC AND SOCIAL LANDSCAPE ACROSS THE COUNTY WILL
13 IMPROVE. AND SOLUTIONS WILL LOOK DIFFERENT BETWEEN LARGE
14 CITIES, SMALL CITIES, AND UNINCORPORATED AREAS. THESE
15 SOLUTIONS WILL BE COMPATIBLE WITH THE COMMUNITIES BECAUSE THEY
16 WILL BE DEVELOPED AT A LOCAL COMMUNITY LEVEL BY COMMUNITY
17 MEMBERS AND DRIVEN LOCALLY. THE CITY OF POMONA, THE POMONA
18 CONTINUUM OF CARE COALITION AND THE SAN GABRIEL VALLEY
19 CONSORTIUM ON HOMELESSNESS WHOLEHEARTEDLY SUPPORT THE
20 RECOMMENDATION BEFORE YOU TODAY. THANK YOU.

21
22 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. WOULD YOU STATE YOUR
23 NAME, PLEASE? DICK CORTEZ AND KERRY GATLIN COME FORWARD.



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1 **DWAYNE SALOMON WASHINGTON:** GOOD AFTERNOON. MY NAME IS DWAYNE
2 SALOMON WASHINGTON. I REPRESENT ALSO THE EAST SAN GABRIEL
3 VALLEY HOUSING AND HOMELESS CONSORTIUM. I AM ALSO AN EMPLOYEE
4 FOR THE DEPARTMENT OF MENTAL HEALTH. FIRST OFF, I WOULD LIKE
5 TO GIVE HONOR TO GOD FOR HAVING THE OPPORTUNITY TO SPEAK HERE
6 BEFORE YOU TODAY, ALSO GIVING HONOR TO ALL THE SUPERVISORS. I
7 JUST WANT TO PIGGYBACK ON WHAT JAN SAID IN REGARDS TO
8 PROVIDING SUPPORTIVE SERVICES FOR CLIENTS IN THE COMMUNITY.
9 YOU'VE GOT TO EXCUSE ME FOR A MINUTE. I HAD TO GO PUT SOME
10 MONEY IN THE METER. I DIDN'T WANT TO GET A TICKET FROM THE
11 CITY, ESPECIALLY WITH THE GRIDIRON FINE. AT ANY RATE, JUST TO
12 PIGGYBACK ON WHAT JAN SAID REGARDING PROVIDING PERMANENT
13 SUPPORTIVE HOUSING FOR INDIVIDUALS IN THE COUNTY. I THINK THE
14 COUNTY HAS DONE A GREAT JOB IN TERMS OF THE MENTAL HEALTH
15 SERVICES ACT AND ALLOCATING DOLLARS FOR SPECIFIC SPAS. WE
16 SERVICE THE HOMELESS POPULATION, INDIVIDUALS WHO ARE SUFFERING
17 FROM MENTAL ILLNESSES, INDIVIDUALS WHO ARE CHRONICALLY
18 HOMELESS, ACCORDING TO H.U.D.'S DEFINITION. AND IN THE PAST
19 YEAR, I HAVE SEEN A TREMENDOUS DROP IN CERTAIN FAMILIES,
20 CERTAIN INDIVIDUALS THAT MEET OUR POPULATION REQUIREMENTS.
21 I'VE SEEN A DROP IN CHILDREN FROM AGES ZERO TO 15, FROM 16 TO
22 25, ADULTS AND OLDER ADULTS WHO WERE HOMELESS, WHO ARE NO
23 LONGER HOMELESS. AND SO IF THE COUNTY CONTINUES TO PROVIDE
24 THESE SERVICES AND THESE DOLLAR AMOUNTS FOR US, WE CAN
25 CONTINUE TO PROVIDE SERVICES TO THESE SPECIAL NEEDS



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1 POPULATIONS, SPECIFICALLY YOUR POPULATIONS, POPULATIONS WHO
2 ARE UNDERSERVED, UNSERVED, INAPPROPRIATELY SERVED. SO ONCE
3 AGAIN, I JUST WANT TO SAY THANK YOU TO THE COUNTY BOARD OF
4 SUPERVISORS FOR ALLOWING US TO PROVIDE THESE SERVICES TO
5 CLIENTS IN OUR COMMUNITIES. I HAVE SEEN WITH MY OWN EYES THE
6 DIFFERENCE THAT THESE FUNDS HAVE MADE IN THE LIVES OF
7 INDIVIDUALS. AND I JUST WANT TO JUST ADD REAL QUICK, IN L.A.
8 COUNTY, ONE THING THAT HAS COME UP THAT I DON'T THINK A LOT OF
9 THE STAKEHOLDERS HAD TOOK INTO CONSIDERATION WHEN THEY WERE
10 ALLOCATING THESE DOLLARS AMOUNTS, WE ARE SEEING A LARGE NUMBER
11 OF HOMELESS FAMILIES. AND WHAT I MEAN BY THAT IS THAT YOU HAVE
12 A MOTHER WHO IS SINGLE WHO HAS NINE CHILDREN. AND I'M IN THE
13 POSITION WHERE I'M A PERSON THAT HAS TO FIND THAT INDIVIDUAL
14 HOUSING. AND OFTENTIMES THERE ARE RESOURCES THAT ARE NOT
15 AVAILABLE. SO THAT'S JUST ONE THING I JUST WANT YOU TO TAKE
16 INTO CONSIDERATION WHEN ALLOCATING THESE DOLLARS AND TRY TO
17 JUST GIVE US A FEW MORE DOLLARS. AND ONE THING I DO SEE THAT,
18 IN OUR COUNTY GOVERNMENT, THIS IS A GOVERNMENT FOR THE PEOPLE.
19 AND THE PEOPLE ARE ACTUALLY RUNNING THE GOVERNMENT AND I
20 APPRECIATE THE OPPORTUNITY TO BE HERE TO TRY AND ALLOCATE, AND
21 GET MORE DOLLARS FOR OUR SPECIAL NEEDS POPULATIONS, AND THAT'S
22 JUST ALL I HAVE TO SAY. THANK YOU.

23
24 **SUP. BURKE, CHAIR:** STATE YOUR NAME, PLEASE.



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1 **DICK CORTEZ:** COMMISSIONER DICK CORTEZ, AZUSA HUMAN RELATIONS
2 COMMISSION. HONORABLE BOARD, FELLOW ANGELINOS, AUDIENCE HERE
3 AND AT HOME, THE AZUSA HUMAN RELATION COMMISSION HAS SEEN
4 THINGS THAT CONTINUALLY CHANGE, NOT ONLY IN YOUR PARTS OF THE
5 CITY, BUT ALSO OUT IN OURS. AS RECENT AS AUGUST OF LAST YEAR,
6 WE PARTICIPATED IN A POVERTY SUMMIT AND LEARNED THAT IN AZUSA
7 PRESENTLY WE HAVE WHAT AMOUNTS TO ALMOST 1,100 STUDENTS IN OUR
8 UNIFIED SCHOOL DISTRICT THAT ARE HOMELESS. TOGETHER WITH OUR
9 MAYOR AND OTHER LOCAL RESOURCES, WE'VE FOUND A 12-YEAR-OLD
10 GROUP KNOWN AS THE SAN GABRIEL VALLEY CONSORTIUM. AND THEY
11 HAVE THE STAFF EXPERTISE AND ABILITY TO CREATE CHANGE. OUR
12 TASK FORCE CAN UTILIZE THEIR SERVICES AND NEED ITEM 1-D TO BE
13 PUSHED THROUGH TO FURTHER OUR COMMITMENT TO OUR CITY'S
14 HOMELESS. THANK YOU.

15

16 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. WOULD YOU STATE YOUR
17 NAME, PLEASE?

18

19 **KERRY GATLIN:** HI. GOOD AFTERNOON. KERRY GATLIN, REPRESENTING
20 THE UNION RESCUE MISSION. AND I SIMPLY JUST WANT TO THANK ALL
21 OF YOU TODAY FOR ALLOWING US TO GO THROUGH THIS PROCESS. I
22 HAVE HAD THE PLEASURE FOR THE LAST TWO YEARS OF WORKING WITH
23 THE C.E.O.'S OFFICE AND SERVICE INTEGRATION BRANCH, AND THE
24 C.D.C. STAFF, ALL OF WHOM HAVE BEEN JUST FANTASTIC. I
25 PARTICIPATED IN THE STAKEHOLDER PROCESS WHEN THESE FUNDS WERE



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1 ALLOCATED ORIGINALLY, AND IT WAS EYE OPENING FOR SOME OF US.
2 IT WAS A GRUELING PROCESS. IT WAS NECESSARY, THOUGH, AND I
3 THINK THAT AT THE END OF THE DAY, WE'VE DEVELOPED SOME
4 RELATIONSHIPS IN THE COMMUNITY THAT ARE REALLY GOING TO
5 BENEFIT THE PEOPLE THAT WE SERVE. AND I WANT TO THANK THE
6 STAFF OF THE C.D.C. AND THE C.E.O.'S OFFICE THAT REALLY
7 SUPPORTED US IN SUBMITTING THIS APPLICATION FOR HOPE GARDENS
8 FAMILY CENTER, WHICH, BY THE WAY, JUST TO GIVE YOU AN UPDATE.
9 WE HAVE 26 FAMILIES, MOTHERS AND 52 CHILDREN ON SITE RIGHT NOW
10 THAT ARE LIVING IN A REALLY SAFE, FRIENDLY, WARM, AND LOVING
11 ENVIRONMENT AND THEY'RE OFF THE STREETS OF SKID ROW. THIS
12 FUNDING IS GOING TO ALLOW US TO ADD ANOTHER 20 TO 25 FAMILIES
13 TO THAT FACILITY. AND TO DATE, SINCE WE OPENED HOPE GARDENS
14 LAST YEAR, WE'VE SERVED 37 FAMILIES, AND SIX OF THOSE HAVE
15 MOVED INTO PERMANENT HOUSING AND ARE SUCCESSFUL. AND THEY
16 DIDN'T EVEN COMPLETE A FULL 12 MONTHS. AND SO THEY ARE
17 SUCCESSFULLY LIVING INDEPENDENTLY WITH NEW LIFE SKILLS. AND
18 THE CHILDREN ARE CAUGHT UP IN SCHOOL AND IT'S JUST A REAL GOOD
19 TESTIMONY TO WHAT YOU'RE DOING THROUGH THIS H.P.I. PROCESS.
20 AND THROUGH THE PILOT PROGRAMS, I HOPE THAT WE WILL CONTINUE
21 TO SUSTAIN SOME OF THESE PROGRAMS WITH FUNDING IN THE FUTURE,
22 EVEN THOUGH SOME OF THEM I KNOW ARE ONE-TIME PROJECTS, BUT I
23 JUST WANT TO THANK YOU FOR THE OPPORTUNITY FOR US TO
24 PARTICIPATE AND ALSO ON BEHALF OF AMAGO, WHICH IS OUR SISTER
25 CORPORATION, YOU APPROVED ON THE CONSENT CALENDAR TODAY A NEW



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1 JAIL IN-REACH CONTRACT WHICH WE ARE PROUD TO BE A PART OF.
2 REENTRY IS A HUGE ISSUE IN HOW PEOPLE ARE COMING BACK INTO OUR
3 COMMUNITIES. AND SO WE ARE HONORED TO ALSO BE THE LEAD AGENCY
4 ON THAT INITIATIVE. AND I JUST WANT TO THANK YOU FOR YOUR
5 SUPPORT.

6

7 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. PATRICIA MULCAHEY. AND
8 NEXT WE'RE GOING TO TAKE COMMENTS ON THE CLOSED SESSION ITEM.
9 ARE THERE SOME PEOPLE WHO SIGNED UP FOR THAT? WE'LL CALL ON
10 THEM AND ALSO DO PUBLIC COMMENT, WHICH WILL GIVE SUPERVISOR
11 MOLINA A CHANCE TO GET HERE. SHE WANTED TO BE HERE FOR THE
12 HEALTH DEPARTMENT BUDGET ISSUE. PLEASE STATE YOUR NAME.

13

14 **PATRICIA MULCAHEY:** MY NAME IS PATRICIA MULCAHEY. I'M HERE
15 RIGHT NOW TO REQUEST THE REPORT THAT THE AUDIT DEPARTMENT
16 WROTE. HIS NAME IS THOMAS LEEHAN. I'M REQUESTING THAT REPORT
17 THAT HE WROTE IN REGARDS TO ANITA BOCK, THE FORMER C.E.O. OF
18 THE D.C.F.S. I, PATRICIA MULCAHEY, MET WITH THE AUDIT
19 DEPARTMENT SEPTEMBER THE 4TH, YEAR 2001, IN REGARDS TO ANITA
20 BOCK USING THE DEAD PERSON'S SOCIAL SECURITY NUMBER, WHICH WAS
21 499-20-4376. HER TRUE SOCIAL SECURITY NUMBER IS, I WOULD JUST
22 STATE THE LAST DIGITS, IS 7680. WHEN F.B.I. AGENT KEITH GOUL
23 LOOKED AT THE PAPERWORK, HE SAID WHAT ANITA BOCK DID WAS
24 FRAUD, SOCIAL SECURITY FRAUD, AND POSSIBLE EMBEZZLEMENT OF
25 COUNTY FUNDS. I HAD TO GIVE THE PAPERWORK TO THE ATTORNEY



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1 GENERAL AND TO THE F.B.I. AGENT ALSO BECAUSE THEY WANTED
2 INFORMATION IN REGARDS TO THE THINGS THAT SHE OPENED UP IN
3 FLORIDA. BECAUSE I DID THE PROPER THINGS, WE WERE PROSECUTED.
4 OUR CHILDREN WERE TAKEN AWAY AND THEY HAD NEVER SUFFERED ABUSE
5 UNDER OUR CARE. BUT WHEN THEY WERE PLACED IN THE DEPARTMENT OF
6 CHILDREN AND FAMILY SERVICES, MY DAUGHTER SUFFERED SEXUAL
7 ABUSE FROM THE AGE OF 10 TO THE AGE OF 12. WE'RE TALKING ABOUT
8 SEXUAL ABUSE. MRS. BURKE, IF YOU WOULD CARE TO LISTEN TO ME.

9

10 **SUP. BURKE, CHAIR:** I'M GOING TO -- [OVERLAPPING VOICES]

11

12 **PATRICIA MULCAHEY:** UNDER THEIR CARE. 50 TO 75 TIMES. I DID
13 FINGERPRINTS. I RAN -- WHEN I HIRED THE PRIVATE INVESTIGATOR
14 TO LOOK INTO THE FOSTER FATHER, HE SAID TO ME, "HOW DID THIS
15 PERSON GET APPROVED TO BE A FOSTER PARENT?" HE DOES NOT EXIST.
16 SO YOU HAVE THIS SOCIAL WORKER WHO'S APPROVING AN ILLEGAL
17 ALIEN TO BE A FOSTER FATHER. AND WE HAD TO PAY \$130,000 FOR
18 THE SEXUAL ABUSE OF OUR KIDS IN REGARDS TO CHILD SUPPORT
19 PAYMENT THAT MY HUSBAND HAD TO MAKE. WHAT HAS HAPPENED TO US
20 HAS HAPPENED TO OTHER FAMILIES. I'M TALKING ABOUT THE KIDS
21 HAVE DIED IN THE FOSTER CARE SYSTEM. WHO SPEAKS FOR THESE
22 VICTIMS? WHO SPEAKS FOR THESE CHILDREN THAT HAVE BEEN RAPED,
23 SEXUALLY ABUSED, CONTINUOUSLY? I'M REQUESTING AN INVESTIGATION
24 TO LOOK INTO THIS MATTER. I GAVE YOU THE INFORMATION. I GAVE
25 THE INFORMATION TO EVERYBODY. OUR CHILDREN WERE RIPPED UNDER



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1 FROM US. BECAUSE I COOPERATED. I WAS A FEDERAL WHISTLE BLOWER.
2 DO YOU KNOW WHAT THAT IS? DO YOU KNOW HOW HARD IT IS TO
3 EXPLAIN TO MY DAUGHTER WHY SHE WAS ABUSED IN THEIR CARE FOR
4 OVER 50 TO 75 100 TIMES. AND WHY WOULD THEY APPROVE AN ILLEGAL
5 ALIEN TO BE A FOSTER FATHER IN THE FIRST PLACE? THE PRIVATE
6 EYE THAT I HIRED SAID THIS PERSON DID NOT EVEN EXIST. YOU HAD
7 THIS SOCIAL WORKER, ANITA BOCK, USING THAT DEAD PERSON'S
8 SOCIAL SECURITY NUMBER. WHAT FOR? I DID SUBMIT THAT TO YOUR
9 OFFICE TODAY.

10

11 **SUP. KNABE:** CHAIR, I'LL MOVE APPROVAL OF ITEM 1-D. SECONDED BY
12 ANTONOVICH. WITHOUT OBJECTION, SO ORDERED. DO WE HAVE ANYTHING
13 LEFT THERE NOW?

14

15 **CLERK SACHI HAMAI:** WE DO. I BELIEVE WE WERE GOING TO -- WE
16 HAVE CLOSED SESSION. ITEM 1, THERE WAS A PUBLIC SPEAKER, AND
17 ALSO PUBLIC COMMENT.

18

19 **SUP. KNABE:** OKAY. WHO IS HERE ON THE CLOSED SESSION ITEM? DR.
20 CLAVREUL, I ASSUME, PROBABLY. DR. CLAVREUL, ARE YOU STILL
21 HERE? OKAY. THAT'S ON CS-1. PUBLIC COMMENTS, ARNOLD SACHS,
22 HELEN GARRETT, GARY BARNETT, TRICIA THAYER. AND, LET'S SEE,
23 GOT ROOM FOR FOUR THERE? ALL RIGHT. OKAY. AND IF THERE'S AN
24 AVAILABLE SEAT, PATRICIA MULCAHEY. I'VE SAID THAT WRONG. ALL
25 RIGHT. ARNOLD, GO AHEAD.



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1

2 **ARNOLD SACHS:** THANK YOU. GOOD AFTERNOON. JUST TO GIVE YOU AN
3 IDEA, YOU HAVE A PRETTY GOOD IDEA WHAT I'M GOING TO TALK ABOUT
4 TODAY REGARDING METRO. IT WAS VERY ENLIGHTENING TO HEAR THAT
5 THE C.E.O. IN HIS BUDGET DISCUSSION TALK ABOUT THE DIFFERENT
6 DEPARTMENTS GETTING TOGETHER AND ELIMINATING THE POSITIONS
7 THAT OVERLAP. YET WHEN I BROUGHT THAT IN FRONT OF THE COUNTY
8 BOARD, APPLAUDED THE BOARD'S ACTIONS TO IDENTIFY AND ELIMINATE
9 THE REDUNDANCIES THAT EXISTED IN THE SHERIFF'S DEPARTMENT AND
10 POINTED OUT THE REDUNDANCIES THAT EXIST IN METRO, ESPECIALLY
11 REGARDING THE CONSTRUCTION AUTHORITIES ASSOCIATED WITH THE
12 GOLD LINE AND THE FACT THAT THERE IS A -- THERE WAS A GOLD
13 LINE CONSTRUCTION AUTHORITY. THERE IS A PASADENA GOLD LINE
14 CONSTRUCTION AUTHORITY, AND THERE IS ALSO A FOOTHILL GOLD LINE
15 CONSTRUCTION AUTHORITY. AND THE FACT THAT THE SENATE, IN 1998,
16 BILL NUMBER 1847, CREATED THE PASADENA BLUE LINE CONSTRUCTION
17 AUTHORITY TO GO FROM UNION STATION TO SIERRA MADRE VILLAGE IN
18 PASADENA AND ON TO THE CITY OF CLAREMONT WITH A BOARD
19 CONSISTING OF FIVE VOTING MEMBERS AND ONE NONVOTING MEMBER
20 APPOINTED BY THE GOVERNOR. THE FIVE VOTING MEMBERS COMING FROM
21 THE CITIES OF L.A., PASADENA, SOUTH PASADENA, THE SAN GABRIEL
22 VALLEY COUNCIL OF GOVERNMENT, AND THE LOS ANGELES COUNTY
23 METROPOLITAN TRANSIT AUTHORITY. SO I WOULD QUESTION WHO
24 APPOINTED THE OTHER MEMBERS TO THE GOLD LINE CONSTRUCTION
25 AUTHORITY? DID THE GOVERNOR APPOINT MEMBERS TO THE GOLD LINE



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1 CONSTRUCTION AUTHORITY? DID HE APPOINT A MEMBER ALSO TO THE
2 PASADENA GOLD LINE CONSTRUCTION AUTHORITY? ISN'T THAT A LITTLE
3 REDUNDANT? I'D ALSO APPRECIATE THE FACT THAT IT WAS EXPLAINED
4 HOW THE CONSTRUCTION AUTHORITIES WERE CREATED THROUGH THE
5 VOTING OF SCAG, SANDAG AND THE OTHER NUMEROUS COUNCIL OF
6 GOVERNMENTS THROUGHOUT THE REGION. BUT IT WASN'T EXPLAINED WHY
7 THE COUNTY BOARD -- THE CONSTRUCTION AUTHORITIES WERE CREATED.

8

9 **SUP. KNABE:** GOLD LINE, IT WAS ALL CREATED BY LEGISLATION. THE
10 APPOINTMENT WAS ALL MADE BY LEGISLATION.

11

12 **ARNOLD SACHS:** I UNDERSTAND THAT, SIR. IT WAS EXPLAINED. BUT MY
13 POINT BEING THAT THE STATE LEGISLATION ONLY CREATED ONE
14 CONSTRUCTION AUTHORITY.

15

16 **SUP. KNABE:** IT WAS JOB-SPECIFIC TO THE GOLD LINE.

17

18 **ARNOLD SACHS:** AND THE METRO, THE EAST -- THE WEST -- THE
19 FOOTHILL EXTENSION WAS TO BE COVERED BY THE PASADENA GOLD
20 LINE. NOW THE FOOTHILL EXTENSION IS TALKED ABOUT GOING ALL THE
21 WAY OUT TO ONTARIO AIRPORT. YET THERE'S NO FUNDING FOR THE
22 PROJECT BETWEEN, AND WE CAN'T GET A GREEN LINE CONSTRUCTION
23 AUTHORITY. THANK YOU FOR YOUR TIME AND YOUR ANSWERS.

24



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1 **SUP. KNABE:** ALL RIGHT. YOU GOT ANSWERS. ALL RIGHT. THANK YOU.

2 ALL RIGHT. HELEN? HELEN GARRETT? GARY BARNETT.

3

4 **GARY BARNETT:** GOOD AFTERNOON, BOARD OF SUPERVISORS. MY NAME IS
5 GARY BARNETT. I'M ALSO A COUNTY EMPLOYEE FOR THE DEPARTMENT OF
6 MENTAL HEALTH IN HOLLYWOOD. I JUST WANT TO SEE IF THERE IS ANY
7 POSSIBILITY THAT ACTION CAN BE TAKEN ON DISCRIMINATION IN THE
8 WORKPLACE. THERE WAS A POLICY WAS MADE ON IT.

9

10 **SUP. KNABE:** WE CAN HAVE SOMEONE FROM -- WE'VE GOT SOMEONE
11 RIGHT OUT HERE. THEY'RE WAVING. RIGHT OUT HERE.

12

13 **GARY BARNETT:** I KNOW. I WAS TRYING TO RESOLVE THAT A WHILE
14 BACK AND I WAS SUPPOSED TO GET A RESPONSE BACK BY-- FROM THE
15 BOARD OF SUPERVISORS WHEN I CAME HERE LAST TIME.

16

17 **SUP. KNABE:** OKAY. I DON'T HAVE A GOOD ANSWER FOR YOU ON THAT,
18 BUT THIS YOUNG LADY RIGHT OUT HERE WAVING HER HAND WILL TALK
19 TO YOU AND SEE WHAT WE CAN DO TO GET YOU A RESPONSE. SORRY
20 ABOUT THAT. TRICIA?

21

22 **PATRICIA MULCAHEY:** YES. I'M REQUESTING A INVESTIGATION INTO
23 WHY THE D.C.F.S. WOULD USE PERJURY TO TAKE KIDS AWAY FROM
24 FAMILIES. THEY LIED. THEY BASICALLY TOLD THE D.C.F.S., WHEN
25 THEY CAME TO REMOVE MY CHILDREN, MARCH 28TH, 2001, THEY



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1 COMMITTED PERJURY TO THE COURT BY STATING THAT I WAS IN A
2 MENTAL INSTITUTION, WHICH WAS NOT THE TRUTH. THAT IS PERJURY.
3 FOR THAT CASE, OUR CHILDREN WERE REMOVED. IN ACTUALITY, I WAS
4 IN THE HOSPITAL SUFFERING FROM AN ABSCESS ON MY TONSILS. ALSO,
5 THE F.B.I. WAS LOOKING INTO THE HOMELESS CENTERS THAT ANITA
6 BOCK OPENED UP IN FLORIDA. SHE WOULD OPEN THEM UP AND THEN
7 CLOSE THEM DOWN. MY HUSBAND WAS FORCED INTO PAYING TO THE D.A.
8 OVER \$130,000. SO IN OTHER WORDS, WE WERE FORCED TO PAY FOR
9 THE SEXUAL ABUSE OF MY DAUGHTER IN THE FOSTER CARE SYSTEM, THE
10 MALNUTRITION OF OUR AUTISM SON. WHAT THEY HAVE DONE TO
11 FAMILIES IS HORRENDOUS AND HIDEOUS. OKAY? I HAVE SENT THE
12 INFORMATION UP TO WASHINGTON, D.C. TO THE PERSON NAMED DAMIEN
13 SUTTON. FROM THERE, THEY SET UP WITH ME TO MEET THE AUDIT
14 MANAGER NAMED THOMAS LEEHAN, WHICH WAS SEPTEMBER THE 4TH,
15 2001. HOW MANY OTHER CHILDREN WILL HAVE TO DIE IN THE FOSTER
16 CARE SYSTEM AND BE SEXUALLY ABUSED? I AM REQUESTING AN INQUIRY
17 INTO THIS MATTER.

18

19 **SUP. KNABE:** OKAY. YOU'VE TESTIFIED ON NUMEROUS OCCASIONS IN
20 REGARDS TO THIS ISSUE. I MEAN OBVIOUSLY THE ANSWERS TO MOST OF
21 YOUR QUESTIONS --

22

23 **PATRICIA MULCAHEY:** IT SEEMED LIKE I'VE BEEN JUST STONEWALLED.

24



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1 **SUP. KNABE:** THE ANSWERS TO YOUR QUESTIONS ARE ANSWERS THROUGH
2 THE COURTS AND YOU OBVIOUSLY DON'T AGREE WITH THAT. AS FAR AS
3 MISS BOCK IS CONCERNED, AND WHAT HAPPENED IN FLORIDA, OUR
4 PLATE'S FULL HERE, FLORIDA WILL HAVE TO DEAL WITH THAT. YOU'RE
5 GOING TO HAVE TO GET YOUR ANSWERS THROUGH THE COURTS. THERE'S
6 NOTHING WE CAN SAY OR DO HERE AS RELATES TO A COURT ORDERED
7 SITUATION, SO WE APPRECIATE YOUR TIME. THANK YOU FOR COMING
8 DOWN. PATRICIA?

9

10 **TRICIA THAYER:** MY NAME IS TRICIA THAYER. I'M HERE TO ASK --
11 WELL, MAYBE GLORIA MOLINA, SPECIFICALLY -- I'M SORRY, I FORGOT
12 TO SAY GREETINGS TO ALL OF MY HONORABLE SUPERVISORS. YOU
13 MENTIONED FAMILY MAINTENANCE MONEY A COUPLE OF WEEKS AGO. AND
14 I'M NOT DISSING YOU, I MEAN IT'S A GREAT CONCEPT. AND THAT
15 WOULD BE WONDERFUL IF WE ALL GOT OUR FAMILY MAINTENANCE MONEY.
16 BUT WHERE IS MINE? BECAUSE I WAS NEVER OFFERED THE SERVICES
17 BECAUSE I CAME TO PASADENA IN 2000, THAT WAS DURING A TWO-YEAR
18 PERIOD WHERE THERE WAS EVEN AN ARTICLE IN THE PAPER, WHERE
19 APPARENTLY THEY IN THE DEPARTMENT WERE SITTING ON THAT MONEY
20 FOR NO EXPLICABLE REASON. THEY WEREN'T REFERRING PEOPLE TO
21 THAT DEPARTMENT, SO I DIDN'T GET MY FAMILY MAINTENANCE MONEY,
22 TO MAKE A LONG STORY SHORT, EVEN THOUGH I'M QUITE SURE, AS I
23 RECALL, JACK WORTHINGTON, THE E.R. WORKER, CLAIMS THAT HE
24 OFFERED ME FAMILY MAINTENANCE SERVICES, WHICH IS A BLATANT
25 LIE. BUT ANYWAY, THAT'S NOT WHAT I CAME HERE TO TALK ABOUT.



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1 WHAT I CAME HERE TO TALK ABOUT WAS THE REASON WHY I'M ASKING
2 FOR IT NOW IS BECAUSE JOE SCHIFF, THE MEDIATOR AT CHILDREN'S
3 COURT, IMPLIED A LIE TO ME, WHICH COERCED ME, OR WHICH IS ONE
4 OF THE REASONS WHY I SIGNED ON THE DOTTED LINE AND WAIVED MY
5 RIGHTS TO AN APPEAL AND PLED NO CONTEST. AND THAT CONCEPT WAS
6 THAT I WOULD SOMEHOW MIRACULOUSLY GET FAMILY MAINTENANCE MONEY
7 EVEN THOUGH MY CHILDREN WERE DETAINED. WHICH, YOU KNOW, I WAS
8 TALKING TO MY SOCIAL WORKER THE OTHER DAY. SHE SAID, "OH, NO,
9 THAT DOESN'T HAPPEN." WELL, I DIDN'T THINK IT DID EITHER, BUT
10 MY LAWYER ASSURED ME THAT I WAS MAKING A SPECIAL DEAL WITH THE
11 DEPARTMENT. AND IN THIS CASE, IN MY CASE, I WOULD HAVE A
12 DIFFERENT KIND OF SOCIAL WORKER. IT WASN'T GOING TO BE THE
13 SAME KIND OF SOCIAL WORKER. IN OTHER WORDS, I WAS GOING TO BE
14 IN FAMILY MAINTENANCE EVEN THOUGH MY CHILDREN WERE DETAINED.
15 WHICH I DON'T KNOW IF YOU KNOW ANYTHING, IT'S JUST LIKE THE
16 COURT SYSTEM, AND OTHER DEPARTMENTS. THAT'S IMPOSSIBLE. BUT
17 ANYWAY, SO I'M JUST HERE FOR TWO THINGS, LIKE I SAY. ONE, I
18 NEVER GOT FAMILY MAINTENANCE MONEY BECAUSE I CAME HERE IN THAT
19 TWO-YEAR PERIOD WHEN THEY WEREN'T USING IT. AND, NUMBER TWO, I
20 WAS PROMISED IT. AND AS PART OF MY REASONING, MY DECISION TO
21 SIGN AWAY MY RIGHTS TO AN APPEAL. SO -- SUP. BURKE, CHAIR:
22 SOMEONE OVER HERE WILL TALK TO YOU ABOUT IT.

23

24 **TRICIA THAYER:** OKAY. THANK YOU.

25



**The Meeting Transcript of
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1 **SUP. BURKE, CHAIR:** WE'LL GET SOMEONE OVER HERE TO TALK TO YOU.
2 THERE'S SOMEONE RIGHT THERE. SUPERVISOR MOLINA IS BACK, AND
3 CAN WE HAVE THE PRESENTATION ON S-1? THE HOUR OF 11:30 HAVING
4 ARRIVED. OKAY. COULD WE GET THE DEPARTMENT?

5

6 **SUP. KNABE:** 25 AFTER 11:00 SOMEPLACE. (LAUGHTER).

7

8 **SUP. BURKE, CHAIR:** WE'RE READY TO TAKE S-1. THE PHOTOGRAPHER
9 IS HERE NOW. WE'LL START THIS, AND IF YOU GET THEM ALL
10 TOGETHER.

11

12 **DR. BRUCE CHERNOF:** SUPERVISORS, I'D LIKE TO MAKE A FEW
13 COMMENTS, IF THAT'S ALL RIGHT. AND THEN I BROUGHT MY TEAM HERE
14 TO ANSWER ANY SPECIFIC QUESTIONS YOU MIGHT HAVE. LET ME BEGIN
15 BY SAYING THAT THE ISSUE CONFRONTING THE DEPARTMENT TODAY IS
16 THAT THE FINANCIAL STRUCTURAL SHORTFALL, THE FINANCIAL CRISIS
17 THAT THE DEPARTMENT HAS FACED IN THE PAST IS REEMERGING.
18 D.H.S. HAS ESTIMATED THAT THE FUNDING SHORTFALL FOR THE NEXT
19 TWO YEARS IS APPROXIMATELY \$575,000. 190 -- \$575 MILLION. AT
20 THE END OF THE DAY, IT'S A ROUNDING ERROR. FOR THE NEXT FISCAL
21 YEAR, IT'S ACTUALLY 198 MILLION FOR THE '08/'09 YEAR. AND THEN
22 IT IS 377 MILLION IN THE '09/'10 YEAR. ALTHOUGH THIS IS AN
23 IMPROVEMENT, AND A SIGNIFICANT ONE FROM OUR LAST UPDATE, A
24 SIZABLE PROJECTED DEFICIT REMAINS, AND COULD RESULT IN A MAJOR
25 REDUCTION IN SERVICES IF WE ARE UNABLE TO MEANINGFULLY CLOSE



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1 THIS DEFICIT. SOLUTIONS ARE NOT GOING TO COME QUICKLY OR
2 EASILY. THE MANAGED CARE RATE SUPPLEMENT, WHICH WE HAVE BEEN
3 WORKING ON NOW FOR ALMOST SIX YEARS WAS FINALLY APPROVED 10
4 DAYS AGO. IT'S IMPORTANT TO REALIZE IT WAS SIX YEARS IN THE
5 MAKING. AND OUR DEFICIT IS IN FRONT OF US IN THE NEXT TWO
6 FISCAL YEARS. AND ADDITIONAL SOLUTIONS, PARTICULARLY AT A
7 STATE AND FEDERAL LEVEL, WILL TAKE TIME. THE FINANCIAL RULES
8 HAVE CHANGED SIGNIFICANTLY, SPECIFICALLY IN 2005 WHEN THE NEW
9 WAIVER SET IN. THERE ARE NOW FEWER OPTIONS IN FRONT OF US, AND
10 THOSE OPTIONS ARE MUCH HARDER FOR US TO ATTAIN. THE DEPARTMENT
11 HAS BEEN -- IT HAS FACED THIS SERIOUS DEFICIT ON AND OFF SINCE
12 2002. AND WE'VE BEEN ABLE TO USE OUR DESIGNATION FUND TO
13 ADDRESS THESE ISSUES AND WE'VE BEEN TAKING STEPS, AND YOUR
14 BOARD HAS WORKED WITH THE DEPARTMENT TO TAKE STEPS, TO
15 MITIGATE THE IMPACT TO THIS POINT. THAT BEING SAID, THE IMPACT
16 IN FRONT OF US IS POTENTIAL SERVICE CUTS IN THE FUTURE IF WE
17 ARE UNABLE TO ADDRESS THIS \$575 MILLION PROBLEM OVER THE NEXT
18 TWO YEARS. WITHOUT A COUNTY, STATE, FEDERAL SOLUTION, THE
19 COUNTY WILL BE IN A POSITION OF HAVING TO ADDRESS SERVICE
20 REDUCTIONS WITHIN THE HEALTHCARE SAFETY NET. AND THAT COULD
21 INCLUDE POTENTIALLY ONE OF THE HOSPITALS. THE CURRENT
22 ENVIRONMENT THAT WE FACE, THE ONE WHERE OUR DEFICIT EXISTS, IS
23 A CONTEXT OF AN EXTREMELY HOSTILE FUNDING ENVIRONMENT, BOTH AT
24 A STATE AND FEDERAL LEVEL. THE STATE, AS WE ALL KNOW, IS
25 FACING A MAJOR BUDGET DEFICIT. AND AT THE FEDERAL LEVEL,



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1 C.M.S. IS AGGRESSIVELY USING ITS AUTHORITY TO LIMIT MEDICAID
2 REVENUES FOR UNINSURED CARE AND TO PUBLIC HOSPITALS OVERALL.
3 CURRENT D.H.S. REVENUES ARE AT RISK TODAY AS WE PREPARE FOR
4 OUR WASHINGTON TRIP NEXT WEEK. MOST OF THE D.H.S. FUNDING IS
5 LINKED TO THE MEDICAID HOSPITAL FINANCING WAIVER, WHICH THE
6 STATE NEGOTIATED WITH C.M.S. IN 2005. THE WAIVER PROVIDED NEW
7 FUNDS IN THE SHORT-TERM BUT HAS NO GROWTH IN IT WHATSOEVER AND
8 HAS TAKEN AWAY MUCH OF THE OPPORTUNITIES TO GET NEW DOLLARS.
9 THE WAIVER EXPIRES AT THE END OF 2009/10, AND THE STATE WILL
10 LIKELY NEED TO INITIATE EXTENSION DISCUSSIONS WITH C.M.S. IN
11 2009. WE INTEND TO BE ACTIVELY INVOLVED IN THESE NEGOTIATIONS.
12 PROPOSED ACTION STEPS. THE C.E.O. STAFF AND THE DEPARTMENT ARE
13 WORKING VERY CLOSELY TOGETHER ON A PLAN TO ADDRESS THIS
14 DEFICIT. AND WE INTEND TO BRING THAT PLAN FORWARD TO YOUR
15 BOARD OVER THE NEXT TWO MONTHS. THE PLAN WILL BE PHASED IN
16 WITH REVENUE SOLUTIONS AND EFFICIENCIES STARTING RIGHT NOW.
17 AND POTENTIAL CUTS PLACED ON A WINTER 2008/09 TIME FRAME IF NO
18 ADDITIONAL REVENUES MATERIALIZE. AS REPORTED TO YOUR BOARD
19 PREVIOUSLY IN THE C.E.O.'S MARCH 26TH, 2008 REPORT ON COST
20 SAVINGS OPTIONS, AND THROUGH VERY HARD WORK WITHIN THE
21 DEPARTMENT, THE DEPARTMENT ANALYZED AND ADOPTED \$8.1 MILLION
22 WORTH OF SAVINGS OVER THE NEXT TWO FISCAL YEARS IN
23 ADMINISTRATIVE AND PROGRAMMATIC EFFICIENCIES. THESE DO NOT
24 RESULT IN SERVICE REDUCTIONS. THAT'S A VERY IMPORTANT THING TO
25 REALIZE.



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1

2 **SUP. KNABE:** HOW MUCH?

3

4 **DR. BRUCE CHERNOF:** \$81 MILLION. AN ADDITIONAL -- SINCE THAT
5 REPORT TO YOUR BOARD, AN ADDITIONAL SAVINGS OF \$51.3 MILLION
6 OVER THE NEXT TWO FISCAL YEARS HAVE BEEN IDENTIFIED AND ARE
7 INCLUDED IN THE FISCAL OUTLOOK UPDATE THAT WAS PRESENTED IN
8 WRITTEN FORM TO YOUR BOARD. THESE ARE PRIMARILY RELATED --
9 THESE ADDITIONAL SAVINGS ARE PRIMARILY RELATED TO ENHANCE
10 EFFORTS TO REDUCE PHARMACEUTICAL COSTS. SOME SAVINGS FROM
11 REDUCING STAFF AT M.L.K. M.A.C.C ARE ASSUMED IN THE PROPOSED
12 BUDGET, AND D.H.S. IS REVIEWING THE CONSULTANT RECOMMENDATIONS
13 AND WILL BE IMPLEMENTING CHANGES THAT WILL RESULT IN
14 ADDITIONAL SAVINGS TO ADDRESS SOME OF THE DEFICIT PLACEHOLDER
15 IN THE BUDGET. ALTHOUGH THE DEPARTMENT WILL CONTINUE TO LOOK
16 FOR OPPORTUNITIES FOR INCREASED EFFICIENCIES AND REDUCING
17 COSTS, D.H.S., ON ITS OWN, WILL NOT BE ABLE TO SOLVE THE
18 ENTIRE FUNDING SHORTFALL. AND THIS IS WHAT COULD RESULT IN
19 MAJOR CUTS. WORKING ON SEVERAL KEY FEDERAL AND STATE REVENUE
20 ISSUES ARE CRITICAL TO ADDRESSING AND MITIGATING THE IMPACT OF
21 THIS POTENTIAL BUDGET DEFICIT. THE STATE BUDGET IMPACT IS NOT
22 ADDRESSED YET, AS WE ALL KNOW. THE FEDERAL G.M.E. RULE, WHICH
23 IS IN FRONT OF US THIS COMING MONTH HAS A SIGNIFICANT IMPACT
24 ON THE DEPARTMENT, POTENTIALLY. AND FINALLY, C.B.R.C. REVENUES
25 ARE AT RISK. EVEN IF EVERYTHING AT FEDERAL AND STATE LEVELS GO



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1 OUR WAY, WE STILL FACE A BUDGET GAP. WE BELIEVE THAT NEW
2 FEDERAL LEADERSHIP AND ADDITIONAL NEW C.M.S. LEADERSHIP WILL
3 BE IN PLACE IN 2009. AND THAT THIS LEADERSHIP BEST POSITIONS
4 THE COUNTY TO ENGAGE IN A DISCUSSION AROUND THE MEDICAID
5 WAIVER EXTENSION, BUT OTHER OPPORTUNITIES MAY ALSO EMERGE AT A
6 STATE AND FEDERAL LEVEL. GETTING THE STATE TO ACKNOWLEDGE OUR
7 SITUATION AND WORK ON SOLUTIONS WITH US IS CRITICAL IN
8 ENGAGING THE FEDERAL GOVERNMENT GIVEN THE STRUCTURE OF THE
9 CURRENT WAIVER. AT THIS POINT, I WOULD BE GLAD TO HAVE ALLAN
10 WECKER AND MY TEAM ANSWER ANY SPECIFIC QUESTIONS ON THE FISCAL
11 UPDATE OUTLOOK THAT WE'VE PRESENTED. ALLAN, IS THERE ANYTHING
12 YOU WANT TO ADD BEFORE WE TAKE QUESTIONS?

13

14 **SUP. BURKE, CHAIR:** ALL RIGHT. SUPERVISOR YAROSLAVSKY?

15

16 **SUP. YAROSLAVSKY:** I JUST WOULD LIKE YOU TO WALK ME THROUGH --
17 WALK US THROUGH. YOU STARTED OFF THE BUDGET EXERCISE, CORRECT
18 ME IF I AM WRONG, I DON'T THINK I'M READING THIS INCORRECTLY,
19 WITH ABOUT A \$291 MILLION HOLE FOR THIS COMING YEAR. CORRECT?

20

21 **DR. BRUCE CHERNOF:** YES.

22

23 **SUP. YAROSLAVSKY:** AND THE WAY YOU PROPOSE TO CLOSE IT WAS
24 FINANCIAL STABILIZATION IN CUTS, IN PHARMACEUTICALS, THE NURSE
25 REGISTRY, I.T., AND A FEW OTHER THINGS. CORRECT?



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1

2 **ALLAN WECKER:** YES, SIR.

3

4 **SUP. YAROSLAVSKY:** THAT ADDS UP TO ABOUT \$47 MILLION. RIGHT? IS
5 THAT STILL \$47 MILLION?

6

7 **ALLAN WECKER:** YES, IT IS.

8

9 **SUP. YAROSLAVSKY:** WHEN YOU -- YOU FOUND ANOTHER \$25 MILLION IN
10 POTENTIAL -- IN SAVINGS ON THE PHARMACEUTICAL FORMULARY ISSUE.
11 CORRECT?

12

13 **ALLAN WECKER:** YES.

14

15 **SUP. YAROSLAVSKY:** IS THAT ON TOP OF THE 47 MILLION?

16

17 **ALLAN WECKER:** YES, IT IS. IF YOU LOOK AT YOUR SCHEDULE, IT'S
18 SITTING ON LINE NUMBER 9-9.

19

20 **SUP. YAROSLAVSKY:** SOMEBODY GIVE ME THE SCHEDULE. I'M WORKING
21 OFF OF AN OLD SCHEDULE. IT'S ON WHICH LINE?

22

23 **ALLAN WECKER:** LINE NUMBER 9. IT'S WORTH ABOUT 25 MILLION A
24 YEAR TO US.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** OKAY. SO HOW MUCH? 29?

2

3 **ALLAN WECKER:** 25 MILLION.

4

5 **SUP. YAROSLAVSKY:** 25, RIGHT. THAT'S WHAT I THOUGHT. SO THAT
6 TAKES THE SO-CALLED FINANCIAL STABILIZATION TO ABOUT 72
7 MILLION?

8

9 **ALLAN WECKER:** YEAH. IT'S WORTH ABOUT \$130 MILLION OVER TWO
10 YEARS.

11

12 **SUP. YAROSLAVSKY:** I'M JUST WORRIED ABOUT THIS YEAR FOR NOW,
13 THIS COMING YEAR. THEN YOU HAD A CATEGORY CALLED VARIOUS
14 ADJUSTMENTS. DEBT SERVICE, V.L.F. EMPLOYEE BENEFITS, ABOUT
15 38.5 MILLION. WHAT IS THAT? DO I HAVE THAT RIGHT?

16

17 **ALLAN WECKER:** IF YOU LOOK AT THE VEHICLE LICENSE FEE, THIS IS
18 BASICALLY FROM THE C.E.O. AND IT'S WORTH ABOUT \$1.2 MILLION.

19

20 **SHEILA SHIMA:** ACTUALLY, THE VEHICLE LICENSE FEE INCREASES ARE
21 ABOUT \$4 MILLION, BUT THAT NUMBER THAT YOU'RE SEEING THERE,
22 WHICH INCLUDES SOME REDUCTIONS IN NET COUNTY COSTS. SO THE
23 BENEFIT THERE IS ACTUALLY A NET INCREASE OF \$1.2 MILLION.

24

25 **SUP. YAROSLAVSKY:** A NET INCREASE IN V.L.F.?



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1

2 **SHEILA SHIMA:** NO. THE V.L.F. NUMBER IS 4.2 MILLION, I BELIEVE
3 IT IS, AND IT'S INCLUDED IN THE \$1.2 MILLION, SO THERE ARE
4 VARIOUS THINGS INCLUDED IN THERE IN THAT NUMBER.

5

6 **SUP. YAROSLAVSKY:** SO WHAT IS THE 38.6 MILLION THAT I'M LOOKING
7 AT? VARIOUS ADJUSTMENTS -- MAYBE IT'S JUST MY INTERNAL NOTES.
8 INCLUDED EMPLOYEE BENEFIT AND SOME DEBT SERVICE REDUCTIONS.

9

10 **SHEILA SHIMA:** OKAY, SO YOU'RE LOOKING AT LINE 4 AS AN EXAMPLE?

11

12 **SUP. YAROSLAVSKY:** I'M ACTUALLY LOOKING AT MY OWN INTERNAL
13 STAFF NOTES AND NOT AT YOUR TABLE, WHICH IS A MISTAKE.

14

15 **SHEILA SHIMA:** RIGHT. THOSE ARE VARIOUS ADJUSTMENTS THAT WE
16 MADE IN THE PROPOSED BUDGET BASED ON PROJECTIONS THAT OUR
17 OFFICE CAME UP WITH REGARDING DEBT SERVICE AND OTHER CHARGES.

18

19 **SUP. YAROSLAVSKY:** SO LET ME JUST ASK YOU ABOUT THE DEBT
20 SERVICE. WHAT IS THE BASIS UPON WHICH THE PROJECTIONS OF
21 REDUCED DEBT SERVICE ARE BEING MADE? WHAT IS THE RATIONALE FOR
22 THAT?

23

24 **SHEILA SHIMA:** THEY'RE ACTUALLY COUNTY WIDE NUMBERS THAT OUR
25 OFFICE--



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The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY:** WHAT'S CAUSING THEM TO REDUCE THAT SERVICE?

3

4 **SHEILA SHIMA:** IT'S THE PAY DOWN ON IT. SO IT'S DEBT SERVICE
5 THAT WE MAKE PAYMENTS ON AND THIS IS THEIR PROJECTIONS OF THE
6 COSTS OVER THE YEARS.

7

8 **SUP. YAROSLAVSKY:** OKAY. SO IT'S NOT LIKE A WINDFALL. IT'S JUST
9 ONE OF THOSE THINGS, YOU GOT TO THE END OF THE LINE AND YOU
10 PAID IT OFF.

11

12 **SHEILA SHIMA:** EXACTLY, RIGHT.

13

14 **SUP. YAROSLAVSKY:** SO THAT LEFT A GAP OF ABOUT 205 MILLION, AS
15 I THINK MY MATH IS CORRECT. AND THEN YOU'RE PROPOSING TO USE -
16 - YOU'RE ASSUMING THAT THE BOARD'S GOING TO APPROVE AN
17 INCREASE IN THE MEASURE B TAX. CORRECT?

18

19 **SHEILA SHIMA:** NO. WHAT THE BUDGET ACTUALLY ASSUMES IS THE USE
20 OF \$31 MILLION OF THE ONE-TIME RESERVES. SO THE INCREASE IN
21 MEASURE B REVENUES IS NOT INCLUDED IN THE PROPOSED BUDGET YET.

22

23 **SUP. YAROSLAVSKY:** SO THAT'S -- OH. SO THIS IS JUST THE
24 RESERVES.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SHEILA SHIMA:** CORRECT.

2

3 **SUP. YAROSLAVSKY:** AND YOU ARE NOT ASSUMING AN INCREASE IN THE
4 TAX.

5

6 **SHEILA SHIMA:** NOT IN THE PROPOSED BUDGET, THAT'S CORRECT.
7 BECAUSE THAT NEEDS TO COME BACK TO THE BOARD FOR
8 CONSIDERATION.

9

10 **SUP. YAROSLAVSKY:** UNDERSTOOD, BUT YOU HAVE A \$120 MILLION HOLD
11 --

12

13 **SHEILA SHIMA:** PLACEHOLDER, CORRECT.

14

15 **SUP. YAROSLAVSKY:** YOU CALL IT PLACEHOLDER. I CALL IT AN
16 IMBALANCED BUDGET BY 120 MILLION. AND IS THAT WHERE YOU EXPECT
17 THE BOARD IS GOING TO FILL THAT -- HOW MUCH IS THE TAX -- IF
18 WE INCREASE THE MEASURE B TAX TO THE MAXIMUM ALLOWABLE BY LAW,
19 HOW MUCH WOULD THAT GENERATE?

20

21 **ALLAN WECKER:** APPROXIMATELY \$40 MILLION, AND WILL BE SPLIT
22 BETWEEN THE PUBLIC AND PRIVATE SECTORS.

23

24 **SUP. YAROSLAVSKY:** THE INCREASE WOULD BE SPLIT 50/50?

25



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The Los Angeles County Board of Supervisors**

1 **ALLAN WECKER:** NO, NOT 50/50. THERE WOULD BE A -- I THINK IN
2 OUR ASSUMPTIONS IT WAS 30 MILLION GOING TO HEALTH SERVICES,
3 \$10 MILLION GOING TO THE PRIVATE SECTOR. ADDITIONAL TRAUMAS.

4

5 **SUP. YAROSLAVSKY:** SO THAT'S 3-TO-1. THAT'S A BETTER RATIO --
6 THAT'S MORE OF A PERCENTAGE GOING TO THE PRIVATES THAN GO NOW,
7 ISN'T IT?

8

9 **ALLAN WECKER:** NO. I THINK IT'S THE EXACT SAME PERCENTAGE.

10

11 **SUP. YAROSLAVSKY:** WE SEND ABOUT 30 MILLION, 29 MILLION TO THE
12 PRIVATES NOW. IS THAT RIGHT? TOTAL OF HOW MUCH DO WE GENERATE?

13

14 **ALLAN WECKER:** WELL, WE ALSO GIVE THEM AN I.G.T. I WOULD HAVE
15 TO GET BACK TO YOU. I DON'T KNOW THE EXACT AMOUNT. THE WAY WE
16 DO THE MEASURE B FUNDS, IT PAYS FOR TWO THINGS. ONE, IT PAYS
17 FOR INDIGENT CARE AND WE GIVE THEM A DIRECT PAYMENT. AND THEN
18 THE SECOND THING IS, WE DO AN INTERGOVERNMENTAL TRANSFER THAT
19 GETS MATCHED. I WOULD HAVE TO GO BACK, WHICH I CAN, AND GIVE
20 YOU THE WORK PAPERS THAT BASICALLY SHOWS IT.

21

22 **SUP. YAROSLAVSKY:** PLEASE DO ON THAT, BUT --

23



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1 **SHEILA SHIMA:** BOTH OF THESE ISSUES WOULD CLEARLY BE SUBJECT TO
2 THE BOARD'S APPROVAL. BOTH THE INCREASE AND THE PROPOSED USE
3 OF THE FUNDS.

4

5 **SUP. YAROSLAVSKY:** SO -- BUT THE WAY YOU'VE GOT IT FIGURED IS
6 IF WE DID RAISE IT, THE PRIVATE HOSPITALS WOULD GET \$1 FOR
7 EVERY 3 WE'D GET.

8

9 **ALLAN WECKER:** YES.

10

11 **SUP. YAROSLAVSKY:** SO IT WOULD PRODUCE ABOUT 30 MILLION FOR THE
12 COUNTY SYSTEM TOWARDS CLOSING THIS HOLE. CORRECT?

13

14 **ALLAN WECKER:** YES.

15

16 **SUP. YAROSLAVSKY:** SO THAT LEAVES YOU A 90-MILLION-DOLLAR HOLE?
17 CORRECT?

18

19 **DR. BRUCE CHERNOF:** CORRECT.

20

21 **ALLAN WECKER:** YES.

22

23 **SUP. YAROSLAVSKY:** WHAT ARE YOUR OPTIONS ON THAT FRONT?

24



**The Meeting Transcript of
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1 **DR. BRUCE CHERNOF:** WELL SUPERVISOR, AS THE DEPARTMENT CAME IN
2 FRONT OF THIS BOARD BEFORE, WE PUT SOME VERY HARD OPTIONS IN
3 FRONT OF YOU LOOKING AT THINGS WE COULD DO IN THE NETWORK THAT
4 WOULD PRESERVE SERVICES WITHOUT -- WHILE STILL SAVING MONEY.
5 AND THAT INCLUDED, FOR EXAMPLE, THE PROPOSAL TO PRIVATIZE.
6 UNDERSTANDING YOUR BOARD'S GREAT CONCERN ABOUT THAT PROPOSAL,
7 WE ARE WORKING WITH THE C.E.O.'S OFFICE ON OTHER KINDS OF
8 ALTERNATIVES. AGAIN, I THINK IT COMES TO THE ISSUE OF YOUR
9 BOARD HAVING A LEVEL OF CONFIDENCE THAT WE SHARE, THE BOARD
10 AND THIS DEPARTMENT SHARE A LEVEL OF CONFIDENCE THAT WHEN WE
11 GET TO THE 10/11 YEAR THAT THE BRIDGE THAT WE'RE ON IS GOING
12 TO GET SOMEWHERE WITH A FUNDING STREAM THAT HELPS CLOSE OUR
13 STRUCTURAL DEFICIT. SO THAT GETS AT THE ISSUE OF REALLY KIND
14 OF A COUPLE OF KEY OPTIONS. ONE IS, ARE THERE ANY OTHER ONE-
15 TIME SOURCES OF FUNDING THAT THE C.E.O. STAFF WOULD AGREE WITH
16 THE DEPARTMENT TO PROPOSE TO YOUR BOARD TO USE WITH AN EYE
17 TOWARDS GETTING TO A NEW STABLE FUNDING STREAM? AND THE OTHER
18 THING THAT THE DEPARTMENT IS WORKING VERY AGGRESSIVELY ON IS
19 OTHER OPPORTUNITIES TO SAVE COSTS WITHOUT BUDGET REDUCTIONS.
20 NOW, I WANT TO POINT OUT TO YOU THAT THESE ADDITIONAL PHARMACY
21 REDUCTIONS THAT WE BROUGHT FORWARD ARE WORK THAT THE
22 DEPARTMENT HAS BEEN DOING SINCE THE DAY I TOOK OVER. THE
23 CENTRAL PHARMACIST THAT WE HIRED STARTED JUST AFTER I ARRIVED.
24 AND SHE'S BUILT A STAFF THAT HAS TIGHTENED OUR FORMULARY
25 DRAMATICALLY. REVISITED HOW WE DO DRUG PURCHASING, LOOKING FOR



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1 THE LOWEST COST BUT APPROPRIATE QUALITY ALTERNATIVES. AND THAT
2 WORK DOESN'T HAPPEN OVERNIGHT. YOU NEED TO BUILD THE STAFF, DO
3 THE WORK, CHANGE THE PRESCRIBING HABITS AND THEN ACTUALLY REAP
4 THE BENEFITS. AND FOR THE FINANCE FOLKS, YOU KNOW, IT'S ONE
5 THING TO PROJECT A POTENTIAL SAVINGS IN THE FUTURE. BUT THEY
6 REALLY NEEDED TO SEE THE ACTUAL RUN RATE THIS YEAR BEFORE WE
7 COULD ACTUALLY SEE THE SAVINGS. AND ALLAN, YOU MIGHT WANT TO
8 SPEAK TO THAT A LITTLE BIT, SO I THINK TO YOUR QUESTION, ZEV,
9 YOU KNOW, THE ONLY WAY TO CLOSE THAT REMAINING DEFICIT IS
10 THROUGH EITHER ONE-TIME SOURCES OF FUND, BECAUSE WE BELIEVE
11 WE'RE GOING SOMEWHERE THAT MAKES SENSE, AND FOR ADDITIONAL
12 SAVINGS IN THE DEPARTMENT. YOU MIGHT WANT TO TALK ABOUT THE
13 PHARMACY.

14
15 **ALLAN WECKER:** YEAH. AND FOR THE PHARMACY, WE WERE ACTUALLY
16 ABLE TO LOOK AT NINE MONTHS OF ACTUAL EXPENSES. AND WHAT THEY
17 SAID, THE BULK PURCHASES THAT THEY'RE MAKING, GETTING GENERIC
18 BRANDS, WE ARE GOING THIS MONEY AND WE FELT VERY COMFORTABLE
19 TO BE ABLE TO PUT IT IN. SO WHAT PHARMACY IS DOING IS REAL,
20 AND IT'S THINGS THAT THEY'RE GOING THROUGH AND MAKING CHANGES
21 ALL THE TIME AND HOPE TO HAVE BETTER THINGS FROM THEM.

22
23 **DR. BRUCE CHERNOF:** ONE LAST THING, ZEV, IS THAT THE .C.B.R.C.
24 FUNDS ARE ALSO STILL AT PLAY IN THAT NUMBER AND, AGAIN, WE



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1 BELIEVE THAT THOSE ARE A CLIMB. BUT IF WE WERE TO GET THOSE
2 MONEYS, THAT WOULD SIGNIFICANTLY CLOSE THIS DEFICIT AS WELL.

3

4 **ALLAN WECKER:** YEAH, THAT WOULD HELP US WITH ABOUT \$96 MILLION
5 AND ONGOING, IT'D BE WORTH ABOUT 25 MILLION TO US.

6

7 **SUP. YAROSLAVSKY:** WHICH ONE WAS THAT?

8

9 **ALLAN WECKER:** C.B.R.C. IT'S AN ISSUE THAT WE'RE GOING TO HAVE
10 --

11

12 **SUP. YAROSLAVSKY:** CROSS-BASED REIMBURSEMENT.

13

14 **ALLAN WECKER:** RIGHT. WE HAVE DISCUSSIONS WITH THE FEDERAL
15 GOVERNMENT NEXT WEEK. IF WE GET THAT, IT WILL GO BACK
16 RETROACTIVE TO '05/'06. SO IT WOULD BE WORTH TO US ONE TIME
17 \$96 MILLION AND GOING FORWARD, WORTH ABOUT 25. WE SHOULD HAVE
18 A GOOD FEELING ONE WAY OR THE OTHER AFTER OUR FIRST INITIAL
19 DISCUSSIONS WITH C.M.S. NEXT WEEK AS WE'RE GOING OVER ALL THE
20 ISSUES. SO THAT SHOULD GIVE US AN IDEA WHERE THEY STAND BY
21 NEXT WEEK.

22

23 **SUP. YAROSLAVSKY:** YOU'RE ALSO ASSUMING THAT -- IS IT THE CAP
24 ISSUE THAT'S KICKING AROUND ON CAPITOL HILL?

25



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1 **ALLAN WECKER:** WE'RE ASSUMING WE'RE GOING TO WIN THAT, BOTH THE
2 G.M.E. AND THE MEDICAID ROLE. WE ASSUME THAT THERE WILL BE NO
3 IMPACT ON OUR BUDGET.

4

5 **SUP. YAROSLAVSKY:** AND HOW MUCH IS THAT?

6

7 **ALLAN WECKER:** THE G.M.E. RULE WOULD BE WORTH ABOUT \$40 MILLION
8 A YEAR TO US. IT WOULD BE A HIT ON OUR BUDGET. THE MEDICAID
9 RULE COULD BE WORTH 200 MILLION. BUT C.M.S. KEEPS SAYING, FOR
10 THE STATE OF CALIFORNIA, IT WOULDN'T BE EFFECTIVE PROBABLY
11 UNTIL '10/'11, BUT WE STILL DON'T HAVE IT IN WRITING OR
12 GUARANTEED.

13

14 **SUP. YAROSLAVSKY:** WOULD IT BE ONLY FOR THE STATE OF
15 CALIFORNIA?

16

17 **ALLAN WECKER:** NO IT WOULD AFFECT -- WE HAVE A SPECIAL WAIVER
18 THAT C.M.S. BASICALLY FUNDS A LITTLE BIT DIFFERENTLY THAN
19 EVERYBODY ELSE. AND BECAUSE OF THAT WAIVER, WHAT THEY'RE
20 SAYING IS THAT AT LEAST IN THE FIRST FIVE YEARS, THEY WOULD
21 NOT MAKE A CHANGE TO HOW IT'S FUNDED. BUT THEY DID NOT PUT IT
22 IN WRITING, THEY SORT OF ARE JUST TELLING EVERYBODY THIS. SO,
23 WE THINK WE WON'T BE HIT IF IT GOES THROUGH, BUT YOU NEVER
24 KNOW. C.M.S. IS HARD TO JUDGE RIGHT NOW.

25



**The Meeting Transcript of
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1 **SUP. YAROSLAVSKY:** ALL RIGHT. ON THE \$31 MILLION IN THE PROP B
2 RESERVE, 100% OF THAT IS COMING TO THE COUNTY. CORRECT?

3

4 **ALLAN WECKER:** YES.

5

6 **SUP. YAROSLAVSKY:** IN YOUR PROPOSAL. PART OF ME SAYS THAT \$90
7 MILLION -- OR \$120 MILLION IN A 4-BILLION-DOLLAR BUDGET IS
8 PROBABLY CLOSE TO BALANCED. PART OF ME ALSO, AS WE WERE JUST
9 TALKING, SAYS THAT THERE'S SO MUCH JEOPARDY ON SO MANY OTHER
10 FRONTS PLUS THAT 120 MILLION. AND THAT'S JUST THIS COMING
11 YEAR, NOT THE FOLLOWING FISCAL YEAR, THAT THE RISKS ARE
12 CONSIDERABLE. BUT THE GAP HAS ALREADY SHRUNK FROM WHEN MR.
13 FUJIOKA AND YOU GUYS FIRST STARTED TO RAISE THE SPECTER OF
14 \$750 MILLION. WHAT IS IT DOWN TO NOW OVER TWO YEARS?

15

16 **DR. BRUCE CHERNOF:** 575, SUPERVISOR.

17

18 **SUP. YAROSLAVSKY:** 575, WHICH IS STILL SIGNIFICANT, OBVIOUSLY,
19 BUT IT'S ALMOST A \$200 MILLION SHRINK, AND WE DIDN'T DO
20 ANYTHING. I MEAN, I SAY "WE" DIDN'T. YOU DIDN'T, YOU DIDN'T.
21 YOU GUYS HAVE BEEN WORKING HARD AT IT, BUT IN TERMS OF THE
22 BUDGET, IT'S HAPPENED.

23

24 **SHEILA SHIMA:** AND I SHOULD POINT OUT THAT 81 MILLION OF THAT
25 IS ACTUALLY MOVING WHAT WAS PART OF THE SOLUTION PREVIOUSLY



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1 AND NOT INCLUDED IN THE 790. IT ACTUALLY NOW IS MOVED TO
2 OFFSET THAT DEFICIT, SO PART OF THAT WAS PLANNED. WE'RE JUST
3 SHOWING IT NOW IN THE PROPOSED BUDGET, SO THAT DID BRING THE
4 NUMBER DOWN. WE WERE PROPOSING THAT IT BRING THE NUMBER DOWN
5 AND THE ADDITIONAL PHARMACY HAS ACTUALLY INCREASED THAT MORE,
6 BUT PART OF THAT WAS PLANNED.

7

8 **SUP. YAROSLAVSKY:** OKAY. I'LL STOP.

9

10 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA?

11

12 **SUP. MOLINA:** THANK YOU. I HOPE I'M ON. I CAN'T TELL. AM I?

13

14 **SUP. YAROSLAVSKY:** YES.

15

16 **SUP. MOLINA:** OKAY. GOOD. FIRST OF ALL, AGAIN, ON THE OVERALL
17 BUDGET, I KNOW YOU DIDN'T DO A PRESENTATION, BUT ON YOUR
18 OVERALL BUDGET, WE STARTED OUT WITH BASICALLY A DEFICIT OF
19 204,000 -- 204 MILLION, EXCUSE ME. I WISH IT WERE ONLY
20 204,000. AND THEN AFTER YOU DID -- AND THIS IS INCLUSIVE OF
21 VARIOUS MITIGATIONS THAT YOU HAD UNDERTAKEN WITHIN THE
22 DEPARTMENT. RIGHT? AND THEN OF COURSE THE C.E.O. CHALLENGED
23 YOU SOME MORE TO GO BACK AND DO SOME ADDITIONAL. AND PRESENTLY
24 YOU ARE AT \$197 MILLION DEFICIT. NOW, THERE'S ALL KINDS OF
25 POTENTIAL OUTCOMES, DEPENDING ON WHAT THE COUNTY WILL DO,



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1 WHICH IS INCLUSIVE OF WHETHER THEY'LL AWARD YOU THE -- WAS IT
2 1-B MONEY? MEASURE B MONEY. AND WHETHER IN FACT YOU'LL GET THE
3 TOBACCO MONEY, AND THEN THERE'S THE WHOLE STATE ISSUE AS TO
4 ISSUES THAT THEY'RE GOING TO HAVE TO RESOLVE AND AS WELL AS
5 ALL THE VARIOUS FEDERAL ISSUES THAT WE'RE GOING TO BE INVOLVED
6 IN AND ASKING THE FEDS TO ADDRESS. SO THERE ARE SOME REAL
7 CHALLENGES, BUT AT THE SAME TIME, THE DEPARTMENT HAS DONE
8 VARIOUS SCRUBBING OF THEIR OWN BUDGET, BUT IT IS A HUGE BUDGET
9 WITH A HUGE DEFICIT, AND THERE ARE OTHER ISSUES. FOR EXAMPLE,
10 THERE ARE SOME NUMBERS IN YOUR BUDGET THAT CONCERN ME. AND I
11 KNOW WE ALL HAVE IT ALL OF THE TIME, BUT WHEN WE LOOK AT THE
12 ADMINISTRATIVE COST OF RUNNING THE HEALTH DEPARTMENT, YOU HAVE
13 \$110 MILLION A YEAR. THAT IS, AS I UNDERSTAND, THE COST OF
14 OVERALL CENTRAL ADMINISTRATIVE COSTS. IT'S MY UNDERSTANDING
15 THAT THERE ARE 36 VACANCIES WITHIN THAT NOW. AND THESE ARE
16 AREAS WHERE, IF YOU LOOK AT IT AND OF JUST THREW IN THOSE
17 VACANCIES AS PART OF THE SOLUTION, WE COULD SAVE OVER \$3.3
18 MILLION. AND I THINK IT'S WORTH YOUR WHILE TO LOOK AT WHETHER,
19 IN FACT, AT A TIME LIKE THIS, THESE ARE ABSOLUTELY ESSENTIAL
20 POSITIONS. SO HOPEFULLY WHEN WE COME BACK, THERE WILL BE SOME
21 CLEAR UNDERSTANDING. I COULD UNDERSTAND YOU ABSOLUTELY HAD TO
22 HAVE THAT. ONE MORE CONTRACT MONITOR TO JOIN THE OTHER 132
23 CONTRACT MONITORS THAT NEVER LOOK AT THE CONTRACTS, BUT I KNOW
24 YOU NEED THEM. SO I'D LIKE TO ASK YOU TO JUSTIFY THOSE 36
25 POSITIONS, I'D LIKE A BETTER UNDERSTANDING. AND I KNOW YOU'VE



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1 ALREADY ELIMINATED A GOOD NUMBER OF POSITIONS THAT WERE
2 VACANT, BUT THERE ARE 36 VACANCIES TODAY, AND I'D LIKE TO KNOW
3 THAT THEY REALLY ARE ABSOLUTELY JUSTIFIED TO HAVE IN THE NEXT
4 YEAR, BECAUSE IT COULD BE A SAVINGS OF 3.3 MILLION. A LITTLE
5 BIT OF MONEY, BUT YOU START ADDING UP A LITTLE BIT OF MONEY
6 AND YOU GET A WHOLE LOT OF MONEY.

7

8 **C.E.O. FUJIOKA:** AND YOU'RE TOTALLY RIGHT. WE'LL LOOK AT ALL
9 THE VACANT POSITIONS. EARLIER IN MY BUDGET PRESENTATION, I
10 MENTIONED A SALARY SAVINGS FACTOR THAT'S BEEN APPLIED
11 THROUGHOUT VARIOUS DEPARTMENTS. AND IN H.S.A., THAT SALARY
12 SAVINGS IS ABOUT HOW MUCH?

13

14 **SHEILA SHIMA:** OVER 20%

15

16 **C.E.O. FUJIOKA:** IT'S ABOUT 20 TO 22%.

17

18 **SUP. MOLINA:** NOW I UNDERSTAND, BECAUSE IT'S AN AREA THAT
19 HASN'T BEEN CHALLENGED AS VIGOROUSLY AS IT SHOULD.

20

21 **C.E.O. FUJIOKA:** AND WE ABSOLUTELY SHOULD DO THAT.

22

23 **SUP. MOLINA:** BUT IN THIS ONE, I THINK THESE ARE STAYING, AS I
24 UNDERSTAND. THEY'RE IN THE BUDGET.

25



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1 **C.E.O. FUJIOKA:** THERE IS ORDINANCE AUTHORITY. BUT BECAUSE
2 THERE'S INSUFFICIENT FUNDS, THEY DO NOT HAVE THE FUNDING, AND
3 WITHOUT THE BUDGET TO ACTUALLY HIRE THOSE POSITIONS. BUT IT
4 MAKES NO SENSE TO ME TO HAVE A 22% SALARY SAVINGS FACTOR IN
5 ANY SINGLE DEPARTMENT, WHETHER IT'S HEALTH SERVICES
6 ADMINISTRATION OR ANY DEPARTMENT.

7

8 **SUP. MOLINA:** I CHALLENGED THAT 14 YEARS AGO WHEN I GOT HERE.
9 BUT IT'S BEEN A STANDARD THAT HAS BEEN USED IN BUDGETING ALL
10 ALONG.

11

12 **C.E.O. FUJIOKA:** I KNOW.

13

14 **SUP. MOLINA:** IT'S A FUNNY NUMBER THEY PLUG IN, AND SOMETIMES
15 IT'S A MAKE-BELIEVE NUMBER, BUT EVERY SINGLE DEPARTMENT IS
16 EXPECTED TO HAVE THAT NUMBER AT THE END OF THE YEAR.

17

18 **C.E.O. FUJIOKA:** AND IT MAKES NO SENSE.

19

20 **SUP. MOLINA:** I UNDERSTAND.

21

22 **C.E.O. FUJIOKA:** AND YOU'RE RIGHT, WE'LL LOOK AT IT. YOU'RE
23 RIGHT. YOU'RE ABSOLUTELY RIGHT.

24



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1 **SUP. MOLINA:** EVERYBODY DOES BUDGETING DIFFERENTLY. I'VE BEEN
2 INVOLVED IN THE LEGISLATURE, AND THEY'RE REALLY FUNNY HOW THEY
3 DO THEIR BUDGETING, AND I WAS AT THE CITY, AND IT WAS VERY
4 DIFFERENT. BUT HERE, WHEN YOU LOOK AT IT, THIS IS AN ODD PART
5 AND IT'S THERE ALL OF THE TIME. IN FACT, IT'S ALWAYS IN THE
6 BUDGET. IT'S EXPECTED THAT AT THE END OF THE YEAR YOU'RE GOING
7 TO HAVE THIS MUCH.

8

9 **DON KNABE:** BUT THAT'S WHAT I ASKED FOR EARLIER, WAS THE
10 BUDGETED VACANT POSITIONS.

11

12 **SUP. MOLINA:** RIGHT.

13

14 **C.E.O. FUJIOKA:** WE'LL GET THAT. AND WE'RE GOING TO SHOW THE
15 MONEY BEHIND ALL THE BUDGETED POSITIONS. BECAUSE ALTHOUGH
16 THEY'RE BUDGETED, TO TELL A DEPARTMENT, HERE YOU ARE, YOU HAVE
17 BUDGETED POSITIONS. BUT GUESS WHAT, OF THE -- IF YOU HAVE 100
18 BUDGETED POSITIONS, YOU CANNOT FILL 22. MAKES NO SENSE.

19

20 **SUP. MOLINA:** I UNDERSTAND.

21

22 **C.E.O. FUJIOKA:** BUT WE WILL LOOK AT THAT.

23



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1 **SUP. MOLINA:** IF YOU LOOK AT THESE, HERE'S AN OPPORTUNITY, WE
2 DON'T HAVE TO LET ANYBODY GO, 36 POSITIONS, WE COULD GET 3.3
3 MILLION AND YOU'LL START SAVING ON SOME OF IT.

4

5 **C.E.O. FUJIOKA:** OKAY.

6

7 **SUP. MOLINA:** THE OTHER PART IS THAT I RECEIVED FROM YOU A
8 REPORT ON VARIOUS COMPLAINTS THAT ARE FILED WITH THE
9 DEPARTMENT. I WAS LOOKING THROUGH THEM. AND IT MADE ME CRAZY
10 THAT YOU ARE STILL INVESTIGATING COMPLAINTS IN THE DEPARTMENT
11 FROM 2006. THAT'S YOUR OWN REPORT. NOW, I DON'T KNOW IF
12 THERE'S ANY SAVINGS IN THAT. THERE MAY BE, THERE MAY NOT BE,
13 BUT IT WOULD DRIVE ME NUTS TO HAVE AN OPEN INVESTIGATION FOR
14 OVER TWO YEARS IN A DEPARTMENT. WHETHER IT'S DEALING WITH
15 FRAUD, WHETHER IT'S DEALING WITH NEGLIGENCE, AND THIS IS A
16 REPORT YOU ISSUE TO ME EVERY QUARTER. I SOMETIMES SIT THERE
17 AND I ADD IT UP AND I TRY TO FIGURE WHAT IT IS. AND I NEVER
18 HAVE CONTINUITY BECAUSE I NEVER KNOW FROM THE LAST TIME, BUT
19 THIS TIME I JUST SAW SO MANY. AND I KNOW MARTY IS IN THE
20 PROCESS OF SENDING UP A SERIES OF QUESTIONS. BUT THERE'S GOT
21 TO BE SAVINGS IF YOU CREATED A PROCESS. IN FACT, WE'RE GOING
22 TO ASK YOU TO CREATE A PROCESS THAT INVESTIGATIONS SHOULD END
23 AFTER 60 DAYS, OR AFTER 90 DAYS. I MEAN, ONE OF THEM, FROM
24 2006 IS THAT THAT PERSON HASN'T RETURNED TO WORK SO YOU CAN'T
25 CONCLUDE THE INVESTIGATION. WELL, WHAT WOULD IT COST US? IT'S



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1 LONGER TO BE SOMEONE TO HAVE AN OPEN FILE THAN TO GO AND VISIT
2 THIS PERSON AND FIND OUT. BUT YOU DON'T CLOSE THE
3 INVESTIGATION, AND THAT'S A PROBLEM. SO I THINK IT'S WORTH
4 LOOKING AT AS CREATING A PROTOCOL OF SOMETHING. AND I MEAN,
5 WHOEVER IS BEING INVESTIGATED TO BE UNDER THAT KIND OF
6 SCRUTINY FOR TWO YEARS REALLY ISN'T VERY FAIR EITHER. BUT YOU
7 MIGHT LOOK AT THAT. IT'S SOMETHING YOU SENT ME. BUT ONE OF THE
8 MOST STARTLING THINGS TO ME THAT YOU SENT OVER, AND I KNOW YOU
9 DIDN'T DO THE POWERPOINT. I AM SHOCKED WITH THESE NUMBERS AND
10 I WANT YOU TO GO THROUGH THEM WITH ME. IN YOUR REPORT THAT YOU
11 SENT US, AND WE TALKED ABOUT THE M.A.C.C.S, THE COMPREHENSIVE
12 HEALTH CENTERS AND THE HEALTH CENTERS. IT JUST JUMPS AT YOU.
13 \$252 MILLION TO RUN THE M.L.K. M.A.C.C., COLLECTIVELY, TO RUN
14 HIGH DESERT M.A.C.C., L.A. COUNTY/U.S.C. HEALTHCARE,
15 COMPREHENSIVE HEALTH CENTERS, THAT ROYBAL, EL MONTE, ALL OF
16 THE CLINICS, THE COASTAL HEALTH CENTERS AS WELL AS ALL OF THE
17 CLINICS, ALL OF THEM, ANTELOPE VALLEY, SAN FERNANDO, 254
18 MILLION COLLECTIVELY TO RUN ALL THE OTHERS AND THE M.L.K.
19 M.A.C.C. COSTS US \$252 MILLION. WE ASK THE QUESTION ABOUT THE
20 VISITS AND WHAT IT COST US. IF YOU TAKE THE NUMBER OF VISITS
21 INTO THOSE DOLLARS, IT COSTS US \$1,895 TO DELIVER A VISIT AT
22 THE MARTIN LUTHER KING M.A.C.C. THAT'S A CHUNK OF CHANGE. AND
23 I THINK THAT WHAT WE NEED TO DO IS TO LOOK AND SCRUB THOSE
24 NUMBERS, BECAUSE WE HAVE A REAL PROBLEM. IF YOU LOOK AT HIGH
25 DESERT M.A.C.C., AGAIN, IT IS \$74 MILLION AND ITS VISITS ARE



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1 PRETTY HIGH, TOO. NOW, I DON'T KNOW WHAT THE ISSUES ARE THERE,
2 BUT I WOULD LIKE IT TO BE LOOKED AT. IT'S \$947 A VISIT. AND
3 YOU GO BACK DOWN TO THE ANTELOPE VALLEY HEALTH CLINIC, AND
4 AGAIN, FOR 70,000 VISITS, THEY GET \$15 MILLION. \$227 FOR A
5 VISIT. NOW, THIS IS THE SAME SYSTEM, I UNDERSTAND THE SAME
6 SALARIES. WHAT?

7

8 **SUP. BURKE, CHAIR:** YOU'RE PROBABLY FOLDING IN THE WHOLE COST
9 OF THE FACILITY INTO THE OPERATION. THAT'S WHAT MY GUESS WOULD
10 BE.

11

12 **SUP. MOLINA:** AGAIN, L.A. COUNTY U.S.C. HEALTHCARE, THE
13 COMPREHENSIVE HEALTH CENTER --

14

15 **SUP. BURKE, CHAIR:** NO, I MEAN YOU HAVE A WHOLE HOSPITAL THERE
16 THAT'S NOT OPERATING AND THEY'RE PROBABLY ALLOCATING THE WHOLE
17 COST OF THAT -- BECAUSE YOU HAVE JANITORS THERE TO KEEP THE
18 HOSPITAL OPEN. THEY'RE PROBABLY ALLOCATING ALL OF THE COST OF
19 THE WHOLE HOSPITAL TO THE M.A.C.C.

20

21 **DR. BRUCE CHERNOF:** SUPERVISOR, IF I CAN RESPOND TO THAT.

22

23 **SUP. BURKE, CHAIR:** PLEASE.

24



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1 **DR. BRUCE CHERNOF:** LET ME START BY SAYING THOSE ARE BOTH AREAS
2 THAT WE'RE LOOKING AT BECAUSE WE THINK THE COSTS ARE TOO HIGH,
3 WHICH IS PART OF WHY WE HAVE CONSULTANTS WORKING AT BOTH OF
4 THOSE FACILITIES.

5

6 **SUP. MOLINA:** THE CONSULTANTS HAVE BEEN THERE SINCE OCTOBER. SO
7 WHEN WILL THEY FINISH? WILL THEY FINISH IN THIS BUDGET YEAR?

8

9 **DR. BRUCE CHERNOF:** THEY ARE DUE TO FINISH THIS BUDGET YEAR,
10 SUPERVISOR. BUT LET ME HAVE ALLAN EXPLAIN WHY THEY'RE SO HIGH.

11

12 **SUP. BURKE, CHAIR:** YOU'RE PUTTING IT ALL IN THERE.

13

14 **SUP. MOLINA:** I WOULD SAY SOMEBODY HAS TO LOOK AT THE FACILITY
15 AND SAY, DOES THIS MAKE SENSE.? WE REALLY DON'T CARE ABOUT THE
16 FACILITY AT THIS POINT IN TIME. WE'VE GOT OTHER ISSUES TO DEAL
17 WITH THAT WE'RE CONCERNED ABOUT THE DELIVERY OF CARE. THAT'S
18 WHAT WE'RE PAYING FOR.

19

20 **DR. BRUCE CHERNOF:** SUPERVISOR, IF ALLAN COULD JUST SPEAK TO
21 WHY THE COSTS ARE SO HIGH.

22

23 **ALLAN WECKER:** ONE OF THE REASONS IS THAT THEY WERE A HOSPITAL
24 BEFORE. AND WE ACTUALLY HAD PENSION BONDS. SO WHEN YOU LOOK AT



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1 THE COST OF THE M.A.C.C. RIGHT NOW, YOU HAVE A LOT OF FIXED
2 COSTS THAT ARE SITTING IN THEIR SYSTEM.

3

4 **SUP. MOLINA:** THEN I'M GOING TO ASK YOU TO DO SOMETHING. YOU
5 CAN PULL IT OUT FOR ME. YOU CAN PULL OUT WHAT IT COSTS US TO
6 DELIVER A VISIT THERE.

7

8 **SUP. BURKE, CHAIR:** SEPARATE FROM THE OTHER THINGS.

9

10 **SUP. MOLINA:** YEAH.

11

12 **DR. BRUCE CHERNOF:** VARIABLE COSTS, SUPERVISORS.

13

14 **SUP. BURKE, CHAIR:** AND THAT'S WHAT'S ALWAYS HAPPENED THERE.
15 THEY'VE ALLOCATED A LOT OF OTHER COSTS.

16

17 **SUP. MOLINA:** OKAY, SO WHAT'S THE ANSWER FOR THE HIGH DESERT
18 ONE?

19

20 **C.E.O. FUJIOKA:** I'LL HAVE TO TAKE A LOOK AT IT. LET US JUST GO
21 BACK --

22

23 **SUP. MOLINA:** BUT YOU SEE HOW THIS IS STUFF THAT I DON'T GET.
24 THIS IS NOT ANYTHING WE UNDERSTAND. NOW, WE'VE DONE THIS WHEN
25 EMERGENCY ROOM VISITS, THAT IT TAKES 12 TO 13 HOURS AT ONE



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1 EMERGENCY ROOM AND ONLY 7 AT ANOTHER. I THINK WE SHOULD STRIVE
2 FOR AS MUCH. IF IT ISN'T APPLES AND APPLES, THEN LET US KNOW,
3 BECAUSE I LOOK AT IT AND I SEE THE DELIVERY OF HEALTH AT AN
4 M.L.K. M.A.C.C. COSTING US, YOU KNOW, \$1,895. PER VISIT AND I
5 LOOK AT THE ANTELOPE VALLEY FACILITY COSTING US \$227 A VISIT.
6 NOW, IF THAT IS UNFAIR TO LOOK AT IT THAT WAY, THEN YOU GET ME
7 THE COST.

8

9 **C.E.O. FUJIOKA:** WHAT SHOULD BE SAID IS, ONE, YOU'RE ABSOLUTELY
10 RIGHT, THE COST OF CARE IS TOO HIGH. THE NUMBER OF POSITIONS
11 THERE NOW ARE MUCH TOO HIGH. WE HAVE A PRELIMINARY
12 RECOMMENDATION FROM THE CONSULTANT TO ELIMINATE, AND IT'S MORE
13 THAN 200 POSITIONS. ONCE WE DO THAT, THE COST FOR CARE SHOULD
14 GET BACK AND GET CLOSER TO WHAT WOULD BE EITHER DEPARTMENTAL
15 OR INDUSTRY STANDARD. WE'RE MEETING WITH --

16

17 **SUP. MOLINA:** WHAT WOULD BE CONSIDERED AN INDUSTRY STANDARD
18 SINCE WE HAVE SO MUCH VARIATION WITHIN OUR OWN COUNTY.

19

20 **C.E.O. FUJIOKA:** I UNDERSTAND THAT. I'LL NEED THE DEPARTMENT TO
21 HELP ME WITH THAT. BUT THE FACT IS, WHAT'S BUDGETED THERE NOW
22 IS -- IT'S JUST TOO HIGH, AND THAT'S WHY WE HAVE AN INITIAL
23 RECOMMENDATION THAT WE HAVEN'T FULLY ACCEPTED BECAUSE I STILL
24 THINK IT'S TOO HIGH FROM THE CONSULTANT. BUT AND YET, IT'S
25 OVER SEVERAL HUNDRED POSITIONS LESS THAN WHAT'S BUDGETED AT



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1 THE FACILITY RIGHT NOW. WE WILL BE REDUCING THE NUMBER OF
2 STAFF AT THE FACILITY AND WITH THAT THE COSTS ASSOCIATED WITH
3 THOSE STAFF.

4

5 **SUP. MOLINA:** I UNDERSTAND, BUT, BILL, THIS IS AN AREA WHERE IT
6 SHOULDN'T BE THIS COMPLICATED. ALL RIGHT? IF WE NEED TO CARRY
7 WHATEVER BOND OR DEBT SERVICE OR SOMETHING, WE SHOULD PULL IT
8 OUT. OTHERWISE, IT IS LEADING ME TO BELIEVE, INCORRECTLY SO,
9 THAT THERE IS SOMETHING WRONG, AND, YOU KNOW, WITH MARTIN
10 LUTHER KING, UNFORTUNATELY, IT'S ALWAYS BEEN TOP-HEAVY. THE
11 COST OF A BED THERE ALWAYS COSTS MORE MONEY.

12

13 **C.E.O. FUJIOKA:** YOU'RE RIGHT.

14

15 **SUP. MOLINA:** AND THAT'S INAPPROPRIATE. NOW, BUT THAT'S TIME
16 GONE BY. BUT NOW WE'VE GOT TO WRESTLE WITH THIS. IT SHOULD
17 COST MORE OR LESS THE SAME. NOW, I UNDERSTAND THERE ARE
18 VARIATIONS, BUT WHEN YOU GIVE ME A FIGURE LIKE THIS, THAT'S
19 WHAT I DO. I LOOK AT THE PER UNIT COST. AND WHEN YOU'RE
20 LOOKING AT MARTIN LUTHER KING RIGHT NOW, IT'S, NO MATTER WHAT
21 YOU PUT INTO THAT BAG, THAT BAG IS COSTING US \$1,895 TO
22 DELIVER A PATIENT CARE VISIT IN THAT PLACE. THAT IS NOT GOOD
23 FOR THE COMMUNITY, BECAUSE ITS TOP-HEAVINESS IS KILLING THE
24 REST OF US. WHEN COLLECTIVELY ALL OUR OTHER COMP CENTERS, ALL
25 OF OUR OTHER CLINICS, ALL OF OUR OTHER URGENT CARE CENTERS



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1 COST US, WHAT, 354 MILLION COLLECTIVELY. THAT IS AN
2 UNBELIEVABLE NUMBER.

3

4 **DON KNABE:** ABSOLUTELY. BUT THAT'S, WHEN I ASKED EARLIER,
5 THAT'S THE NUMBER ON THE F.T.E.S AT OUR HOSPITALS, THE NUMBERS
6 THAT WE'VE BEEN TRYING TO GET. BECAUSE WHAT'S HAPPENING IS THE
7 VISITS DON'T MATCH UP WITH THE NUMBER OF EMPLOYEES WE HAVE,
8 AND IT'S THAT WAY AT SOME OF OUR OTHER FACILITIES, TOO, AND I
9 UNDERSTAND THE NEED FOR FLEXIBILITY, BUT THE FACT THAT THE --
10 EITHER THE DEPARTMENT CANNOT GET US THE F.T.E.S OR THAT
11 NUMBER'S NOT AVAILABLE, THEN WE HAVE NO IDEA BECAUSE WE JUST
12 HAVE TOO MANY EMPLOYEES FOR THE SERVICES BEING PROVIDED.

13

14 **SUP. MOLINA:**, AND YOU KNOW, I DON'T KNOW, I ALWAYS HEAR
15 STORIES ABOUT SOME KIND OF SWEETHEART DEAL. WE GET THOSE
16 ANONYMOUS LETTERS ABOUT LUCY LUI IS SITTING ON HER CAN WHILE
17 THE REST OF US ARE WORKING. YOU KNOW, SO AND SO HAS BEEN GONE
18 FOR 36 MONTHS AND I HAVE TO COME TO WORK EVERY DAY AND YOU'RE
19 STILL PAYING HER. AND YOU KNOW, THEY COME ANONYMOUSLY, AND SO
20 ON. I DON'T KNOW, BUT IT JUST SEEMS TO ME THAT THERE MUST BE
21 PEOPLE SITTING THERE DOING NOTHING BECAUSE THAT IS -- I MEAN,
22 AT THE SOUTHWEST AND SAN FERNANDO VALLEY, YOU HAVE 112,000
23 VISITS. IT COST US \$424 TO DELIVER EACH OF THOSE VISITS. SO
24 I'M SAYING, WE ARE -- THE REST OF THE-- IS CARRYING THIS LOAD.
25 AND IF THE NUMBERS ARE NOT RIGHT, THEN HEY, GIVE ME THE PER



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1 COST VISIT. AND I AM CONCERNED, BECAUSE IF ALL THAT DEBT
2 SERVICE AND ALL OF THOSE ISSUES ARE CARRYING US DOWN, THEY
3 SHOULDN'T BE COMPARED IN THE WAY THEY'RE BEING PRESENTED TO
4 US.

5

6 **DR. BRUCE CHERNOF:** WELL SUPERVISOR, THE DATA THAT WAS
7 PRESENTED WAS MEANT TO BE ROLL UP DATA. IT IS FULLY LOADED.
8 AND THE PROBLEM WITH BOTH HIGH DESERT, AND TO A VERY LARGE
9 DEGREE THE KING M.A.C.C. IS THAT THEY'RE STILL CARRYING THE
10 HOSPITAL COSTS. WE'LL BE GLAD TO BREAK IT OUT FOR THIS BOARD.

11

12 **SUP. MOLINA:** YOU NEED TO BREAK IT OUT. BECAUSE GUESS WHAT? WE
13 WANT TO KNOW IF THAT IS INEFFICIENT IN EVERY SINGLE WAY, WHICH
14 IT SURE SEEMS LIKE, THEN WE'VE GOT TO FIGURE OUT WHAT TO DO
15 THERE. THIS IS A LARGER PROBLEM THAN WE THINK. THIS ALONE
16 COULD CLEAN UP OUR DEFICIT INSTEAD OF USING, YOU KNOW, OTHER
17 MONEYS. THINK ABOUT IT.

18

19 **C.E.O. FUJIOKA:** WE GO AHEAD AND WE CAN PROVIDE YOU FOR EACH OF
20 THE HEALTH CENTERS, COM CENTERS, AND THE M.A.C.C.S WHAT THE
21 VARIABLE COST IS TO PROVIDE SERVICE, BECAUSE THAT'S WHAT
22 YOU'RE ASKING.

23

24 **SUP. MOLINA:** WELL GUESS WHAT? IF THE PERCENTAGES COME DOWN ON
25 ALL OF THEM, THEN YOU'VE GOT THE SAME PROBLEM, BECAUSE



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1 EVERYBODY'S GOT DEBT SERVICE, EVERYBODY'S GOT FACILITY
2 PROBLEMS. GRANTED, M.L.K.'S GOT A LARGER FACILITY FOR A
3 SMALLER UNIT, BUT I'M NOT SURE THAT THE PERCENTAGES ARE GOING
4 TO BE ALL THAT DRAMATIC. 1,800 TO 900 IS DOUBLE FOR HIGH
5 DESERT, OKAY. AND 1,800 TO 227 AT ANTELOPE VALLEY. YIKES.
6 THAT'S SCARY. THIS IS NOT A GOOD BUSINESS MODEL, A GOOD
7 BUSINESS PLAN. AND SO I WANT TO UNDERSTAND IT, BECAUSE YOU'RE
8 ASKING ME TO DEAL WITH THE DEFICIT, YOU'RE ASKING ME TO GO OUT
9 AND LOBBY EVERYBODY I CAN. WE'RE TALKING ABOUT ISSUES THAT
10 HAVE TO ADDRESS. WE DON'T WANT TO BE TALKING ABOUT ANY CUT-
11 BACKS IN SERVICES OR ANY OTHER AREAS, AND HERE YOU HAVE AN
12 OPPORTUNITY TO -- I MEAN, TOBACCO TAX MONEY HAS ALWAYS BEEN
13 FAIRLY SACRED, IT REALLY HAS BEEN. WE ONLY HAVE A FINITE
14 AMOUNT OF IT AND WE'VE ALWAYS SAID THAT IT SHOULD GO INTO
15 PREVENTION OR EXPANSION OF SERVICES. ONE OF THE THINGS THAT'S
16 BEING RECOMMENDED TODAY IS THAT IT GO IN TO PLUG THE DEFICIT,
17 AND IT'S JUST LIKE ANYTHING ELSE. I MEAN, I'D HATE TO DO THAT
18 WITH IT, AND AS YOU KNOW, YOU HEARD THE PROPOSAL BEFOREHAND
19 THAT HOPEFULLY WE WON'T HAVE TO USE THAT MONEY. IT'S ONE OF
20 THE RECOMMENDATIONS THAT HAS BEEN MADE. BUT I REALLY THINK
21 THAT THIS IS AN AREA YOU NEED TO EXPLORE COMPLETELY. AND I AM
22 JUST NOT WILLING TO LISTEN TO ALL THE SAD, SAD SOB STORIES
23 ABOUT THE 362 PEOPLE OUT ON LEAVE AND YOU CAN'T GET A HOLD OF
24 THEM AND THEY HAVE TO PAY THEM EVERY DAY, EVEN THOUGH THEY
25 DON'T SHOW UP FOR WORK OR ANY OF THE OTHER NONSENSE THAT I'VE



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1 HEARD THAT'S GONE ON AT M.L.K., I THINK THIS HAS GOT TO STOP.
2 AND YOU'VE GOT TO BRING THOSE SAME EFFICIENCIES ACROSS THE
3 BOARD, AT LEAST WITH SOME KIND OF RANGE THAT'S FAIR. BUT WHEN
4 YOU GO FROM 1,895 A VISIT TO 227, IN OUR OWN SAME NETWORK OF
5 COUNTY FACILITIES, WE'VE GOT A PROBLEM. SO IT'S GOT TO BE
6 ADDRESSED. SO I EXPECT THAT YOU WILL BRING ME A PER PATIENT
7 ACCOUNTING. HOW LONG? A WEEK? TWO WEEKS? I KNOW I WANT IT. I
8 DON'T KNOW IF ANYBODY ELSE --

9

10 **C.E.O. FUJIOKA:** TWO WEEKS WOULD BE GREAT.

11

12 **SUP. MOLINA:** RIGHT. THE OTHER PART, AS YOU KNOW, AND I HAVE
13 BEEN EXTREMELY CONCERNED, AND IT DOESN'T SEEM TO BE GETTING
14 MUCH ATTENTION, BUT I'M VERY CONCERNED ABOUT L.A. COUNTY
15 U.S.C.. I KNOW THAT THE DEPARTMENT IS PLANNING ON OPENING, I'M
16 FREAKED OUT BY THE NUMBERS THAT ARE GOING TO SHOW THAT WHAT
17 WERE GOING TO GO IN THERE. THEY ARE UNBELIEVABLE THAT WE CAN
18 MOVE INTO A HOSPITAL AND DECLARE OURSELVES 95%, YOU KNOW, AT
19 CAPACITY, AND THEN JUST, YOU KNOW, CALL IT A DAY. I KNOW THAT
20 THIS IS A TOUGH POLITICAL SITUATION FOR THE DEPARTMENT, BUT
21 THE DEPARTMENT'S SUPPOSED TO SPEAK TRUTH TO POWER AS MUCH AS
22 IT CAN. SO I AM ASKING YOU TO REALLY START ADDRESSING THE
23 POTENTIAL CRISIS. WE ARE ALL GOING TO BE HERE AND IT'S NOT
24 GOING TO BE PRETTY. NOW, IF YOU DON'T HAVE A CRISIS, THEN I
25 WANT YOU TO REPORT THAT IT'S NOT GOING TO BE A CRISIS, BUT AS



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1 I SEE IT, AS I'M LOOKING AT THE INFORMATION THAT OUR OWN
2 CONSULTANTS HAVE PROVIDED US, WE ARE NOT PREPARING FOR THE
3 POTENTIAL PROBLEM. IF WE'RE GOING TO HAVE THIS SLICK BRAND-NEW
4 EMERGENCY ROOM AND WE'RE GOING TO CLOSE IT EVERY SINGLE DAY OF
5 THE WEEK, WHICH IS THE ONLY WAY YOU'RE GOING TO STAY AT 95%,
6 BECAUSE YOU'D HAVE TO CLOSE THE FRONT DOOR. YOU STILL WILL
7 HAVE WALK-IN FOLKS. BUT THIS DEPARTMENT HAS TO START
8 ADDRESSING THIS ISSUE. SO I HAVE A MOTION THAT I'D LIKE TO ASK
9 THE DEPARTMENT TO -- AND FOR THE BOARD TO APPROVE TO START
10 LOOKING AT THESE ISSUES. AND I THINK, YOU KNOW, YOU CAN'T JUST
11 KEEP PUTTING BLINDERS ON AND PRETEND IT DOESN'T EXIST. THIS
12 BOARD IS HAVING TO ADDRESS IT AT VARIOUS LEVELS. AND WHILE
13 WE'VE ALL BEEN CONCERNED ABOUT THE KIND OF MONEY WE'VE HAD TO
14 LAY OUT AND THE RESPONSIBILITIES THAT WE HAVE TO OPEN UP
15 M.L.K., LET'S NOT CREATE OURSELVES ANOTHER CRISIS. THIS IS A
16 CRISIS IN THE MAKING. SO I'VE PASSED OUT THIS MOTION. "IN
17 DECEMBER OF 2005, THE COUNTY OF LOS ANGELES ENTERED INTO A
18 SETTLEMENT AGREEMENT AND RELEASE WITH THE HARRIS PLAINTIFFS.
19 AS PART OF HARRIS SETTLEMENT AGREEMENT THE COUNTY MUST
20 MAINTAIN A MEDIAN EMERGENCY DEPARTMENT BOARDING TIME OF BELOW
21 SEVEN HOURS. THIS IS A TIME FROM WHEN A PHYSICIAN WRITES THE
22 ORDER TO ADMIT THE PATIENT UNTIL THE PHYSICIAN IS PLACED IN AN
23 IN-PATIENT BED. IN SEPTEMBER, THE L.A. COUNTY U.S.C. MEDICAL
24 CENTER WILL TRANSITION INTO A NEW REPLACEMENT FACILITY. L.A.
25 COUNTY U.S.C. STAFF HAD DILIGENTLY WORKED TO MEET AND MAINTAIN



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1 THE TERMS OF THAT AGREEMENT WITH RESPECT TO THE AVERAGE LENGTH
2 OF STAY, REDUCTIONS, ADMISSIONS, AND, OF COURSE, THE EMERGENCY
3 DEPARTMENT BOARDING TIME AS WELL. GIVEN THE EXPECTED HIGH
4 UTILIZATION AND OCCUPANCY OF THE HOSPITAL AND THE ANTICIPATED
5 PATIENT SURGE WHEN THE FACILITY OPENS, IT IS IMPERATIVE THAT
6 WE CONTINUE TO MEET THESE BENCHMARKS WHEN WE MOVE INTO THE NEW
7 FACILITY SO AS NOT TO JEOPARDIZE EITHER THE TERMS OF THE
8 AGREEMENT OR PATIENT CARE. I THEREFORE MOVE THAT THE
9 DEPARTMENT OF HEALTH SERVICES, IN CONJUNCTION WITH THE C.E.O.,
10 WITH THE ASSISTANCE OF THE FACILITIES DEVELOPMENT
11 INCORPORATED, THIS IS THE COMPANY THAT HAS DONE YOUR OWN
12 STATISTICAL ANALYSIS, REPORT BACK TO THE BOARD IN A PUBLIC
13 SESSION WITHIN TWO WEEKS AS TO HOW A PATIENT SURGE OF 5%, 10%,
14 15%, OR 20% COULD AFFECT THE EMERGENCY DEPARTMENT BOARDING
15 TIME, WAIT TIMES IF THE HOSPITAL IS OPERATING AT 80%, 85%,
16 90%, AND 95% OCCUPANCY. I THINK THAT WE NEED TO KNOW. SO IT'S
17 JUST A REPORT BACK.

18
19 **SUP. YAROSLAVSKY:** WELL, COULD I -- I DON'T UNDERSTAND THAT
20 LAST PART. MAYBE YOU GUYS DO. MAYBE YOU CAN EXPLAIN IT BETTER.
21 I DON'T UNDERSTAND WHAT THE TWO SETS OF PERCENTAGES, HOW THEY
22 INTERRELATE. DO YOU UNDERSTAND WHAT SHE'S DRIVING AT?

23
24 **DR. BRUCE CHERNOF:** SUPERVISOR, THE QUESTION HERE THAT YOU
25 SHOULD ALL BE AWARE OF IS THAT--



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1

2 **SUP. YAROSLAVSKY:** I JUST WANT -- I'M HAPPY TO HEAR YOUR
3 BROADER ANSWER, BUT I JUST WANT TO KNOW WHETHER YOU UNDERSTAND
4 WHAT THIS MEANS, THAT --

5

6 **SUP. MOLINA:** I CAN EXPLAIN.

7

8 **SUP. YAROSLAVSKY:** THAT REPORT TO THE BOARD WITHIN TWO WEEKS AS
9 TO HOW THE PATIENT SURGE OF 5, 10, OR 15 OR 20% WOULD AFFECT
10 WAIT TIMES IF THE HOSPITAL IS OPERATING 80, 85, 90 OR 95%
11 OCCUPANCY.

12

13 **DR. BRUCE CHERNOF:** SUPERVISOR, WE DO VERY SPECIFIC MODELING ON
14 BED OCCUPANCY IN A HOSPITAL. SO THAT'S THE LATTER SET OF
15 NUMBERS. IN TRADITIONAL HOSPITALS, WHICH ARE PREDOMINANTLY TWO
16 BEDS PER ROOM HOSPITALS. ONE WORKS OFF OF ANYWHERE FROM AN 80
17 TO 95, 85 PERCENT OCCUPANCY NUMBER. WE ARE BUILDING WHAT IS
18 PREDOMINANTLY A ONE-BED PER ROOM HOSPITAL SO YOU CAN USE
19 HIGHER OCCUPANCY NUMBERS, GENERALLY IN THE RANGE OF 90 TO 95%.
20 SO WHAT SUPERVISOR MOLINA IS ASKING ABOUT, THE SECOND SET OF
21 NUMBERS HAS TO DO WITH HOW MANY BEDS ARE OCCUPIED AT ANY ONE
22 TIME. AND THE REASON WHY THAT YOU CAN'T USE EVERY SINGLE BED
23 IN A HOSPITAL, SOMETIMES THEY'RE OUT OF COMMISSION -- IF IT'S
24 A 2-BEDDED ROOM, YOU HAVE GENDER ISSUES, YOU CAN'T HAVE A MAN
25 AND A WOMAN IN THE SAME ROOM. SOMETIMES YOU HAVE ISOLATION



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1 PATIENTS, SOMETIMES EQUIPMENT ISN'T WORKING. SO IN ONE-BEDDED
2 ROOMS, YOU HAVE MUCH MORE FLEXIBILITY. BUT STILL, EVEN IN ALL
3 OF OUR HOSPITALS NOW, WE RUN VERY HIGH PERCENTAGES OF
4 OCCUPANCY, MUCH MORE THAN MOST PRIVATE HOSPITALS. BUT THAT'S
5 THE ISSUE WITH RESPECT TO THE SECOND SET OF NUMBERS. THE FIRST
6 SET OF NUMBERS ASKED WHAT HAPPENS IF YOU GET A, FOR LACK OF A
7 BETTER WORD, SORT OF A BOLUS OF PATIENTS SUDDENLY AND HOW DO
8 YOU DEAL WITH THAT SURGE? LIKE DURING FLU SEASON, FOR EXAMPLE.
9 SO WHAT SHE'S ASKING IS WHAT DOES THAT MODELING LOOK LIKE? I
10 THINK THAT'S THE QUESTION, AM I RIGHT SUPERVISOR MOLINA?

11

12 **SUP. MOLINA:** THAT'S CORRECT. BUT DID YOU UNDERSTAND IT?

13

14 **SUP. YAROSLAVSKY:** WHEN I DO, I'LL LET YOU KNOW.

15

16 **SUP. MOLINA:** I'M NOT EXPLAINING IT VERY WELL.

17

18 **SUP. YAROSLAVSKY:** WHY WOULDN'T YOU DO THIS MODELING FOR ANY
19 OTHER HOSPITAL IN OUR SYSTEM?

20

21 **DR. BRUCE CHERNOF:** WELL, SUPERVISOR, I'D ANSWER THAT QUESTION
22 TWO WAYS. FIRST, WE HAVEN'T OPENED A NEW HOSPITAL IN THE
23 DEPARTMENT IN A REALLY LONG TIME, GOING ALL THE WAY BACK TO
24 WHEN OLIVE VIEW, THE REPLACEMENT FACILITY AFTER THE EARTHQUAKE
25 WAS OPENED. AND THE DELIVERY SYSTEM HAS CHANGED REALLY



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1 DRAMATICALLY SINCE THEN. SO WHILE WE DO GENERALLY LOOK AT OUR
2 ORGANIZATION, WE DON'T DO THIS KIND OF MODELING FOR EVERY
3 HOSPITAL. AND THE REALITY IS THAT THE WHOLE SYSTEM, PUBLIC AND
4 PRIVATE, HAS SHRUNK OVER THE PAST 10 YEARS. SO THIS IS
5 SOMETHING THAT WAS BEING DONE SPECIFICALLY TO PREPARE TO MOVE
6 INTO THE NEW HOSPITAL. AND THIS CONSULTANT HAS HELPED US MAKE
7 DECISIONS ABOUT THE BEST USE OF BEDS AND MODELING HOW YOU GET
8 PATIENTS FROM AN EMERGENCY ROOM TO A BED. THIS BOARD VOTED TO
9 GO FROM A 750 TO A 600-BED HOSPITAL. IT WAS A VERY TOUGH
10 DECISION THAT THIS BOARD MADE BACK AT THAT TIME. AND WHAT THE
11 MODELING HAS HELPED US TO DO IS TO UNDERSTAND THE MOST
12 EFFICIENT WAY TO DELIVER THOSE SERVICES. SO I GUESS,
13 SUPERVISOR YAROSLAVSKY, TO SORT OF BRING BACK TO YOUR
14 QUESTION, THIS ISN'T SOMETHING YOU DO EVERY DAY. IT IS
15 SPECIFICALLY WORK THAT WE NEEDED TO DO TO FIT THE OLDER
16 FACILITY INTO THIS NEWER FACILITY, TO CHANGE PRACTICE, TO
17 CHANGE PATIENT FLOW, AND TO FIT TO A LESSER NUMBER OF BEDS.

18
19 **SUP. YAROSLAVSKY:** SO HOW DOES THIS MOTION DIFFER FROM THE
20 MODELING THAT HAS ALREADY BEEN DONE?

21
22 **DR. BRUCE CHERNOF:** IT ASSUMES LARGER SURGE PERCENTAGES THAN
23 WOULD NORMALLY BE PRESUMED.



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1 **SUP. YAROSLAVSKY:** WHAT WERE THE SURGE PERCENTAGES THAT YOUR
2 CONSULTANT HAS ASSUMED?

3

4 **DR. BRUCE CHERNOF:** SUPERVISOR YAROSLAVSKY, I DON'T HAVE THOSE
5 WITH ME, AND I'D WANT TO GO BACK TO THE FACILITY AND ASK THEM.
6 BUT GENERALLY, 5 TO 10% SURGE NUMBERS ARE WHAT YOU WORK IN. SO
7 STRAIGHT UP 20% IS A VERY HIGH NUMBER. IT MAY BE THAT THEY'VE
8 DONE THAT MODELING, BUT I'VE PERSONALLY NOT SEEN IT OR
9 REVIEWED IT. SO I WILL GO BACK AND SEE --

10

11 **SUP. YAROSLAVSKY:** IF THERE'S A 20% SURGE AT THIS HOSPITAL, IT
12 PROBABLY WOULD BE REFLECTIVE OF SOME PHENOMENON THAT'S GOING
13 ON IN THE HEALTH OF THE COMMUNITY, WOULDN'T IT?

14

15 **DR. BRUCE CHERNOF:** SUPERVISOR YAROSLAVSKY, IF WE HAVE A 20%
16 SURGE, EVERY OTHER HOSPITAL WILL SEE A 20% SURGE, LIKELY.

17

18 **SUP. YAROSLAVSKY:** INCLUDING OURS.

19

20 **DR. BRUCE CHERNOF:** ALL OF OURS AND ALL THE PRIVATES, THEY'LL
21 ALL SEE IT.

22

23 **SUP. YAROSLAVSKY:** SO THEN WHAT WOULD BE THE VALUE OF JUST
24 LOOKING AT THIS ONE IN ISOLATION AND NOT LOOKING AT SURGES OF
25 COMPARABLE PERCENTAGES IN OTHER HOSPITALS IN THE SYSTEM?



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1

DR. BRUCE CHERNOF: SUPERVISOR, I ACTUALLY DO THINK THAT IT IS A QUESTION THAT'S BEST ADDRESSED AT A REGIONAL LEVEL. THIS IS WHY WE HAVE AN E.M.S. SYSTEM. IF THERE'S A 20% SURGE AND THE LIKELY CAUSE OF A 20% SURGE JUST IN OUR WORLD IS A REALLY BAD FLU YEAR. THIS YEAR'S FLU SHOT, FOR EXAMPLE, WAS ONLY MODERATELY DIRECTED AT THE VIRUS THAT WE ACTUALLY SAW. YOU COULD HAVE A WORSE YEAR. YOU COULD HAVE KIND OF A S.A.R.S. KIND OF EVENT WHERE SOMEBODY BRINGS SOMETHING IN AND WE WOULD ACTUALLY SEE A SURGE OF PATIENTS COMING THROUGH. JUST THE DAY-TO-DAY BUSINESS OF LIVING IN A BIG CITY WHERE WE HAVE LOTS OF PEOPLE WHO VISIT US FROM OTHER PLACES. THAT'S THE KIND OF THING THAT COULD LEAD TO A 20% SURGE. HOSPITALS DO SOME PLANNING AROUND THAT, BUT IT'S A REGIONAL ISSUE. IT'S NOT A ONE HOSPITAL QUESTION.

16

SUP. YAROSLAVSKY: SO THE ANSWER TO MY QUESTION, THEN, IS WHAT IS THE VALUE OF DOING IT IN ONE HOSPITAL AND NOT IN ANY OF THE OTHERS IN OUR SYSTEM OR BEYOND, FOR THAT MATTER, BUT JUST IN OUR SYSTEM, THE ANSWER IS IT'S OF LIMITED VALUE?

21

DR. BRUCE CHERNOF: WELL IT WILL ANSWER A QUESTION ABOUT WHAT WILL HAPPEN AT THIS ONE HOSPITAL, BUT IT WON'T TELL YOU ANYTHING ABOUT THE OTHER HOSPITALS WITH EMERGENCY ROOMS AROUND IT. IT'S A SPECIFIC QUESTION ABOUT ONE FACILITY SO. IT WILL



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1 ANSWER A QUESTION ABOUT THE IMPACT AT THAT FACILITY. BUT
2 YOU'RE RIGHT, IT DOESN'T ANSWER A BROADER QUESTION ABOUT OTHER
3 FACILITIES OR THE IMPACT ON -- A 20% SURGE ACROSS ALL OF OUR
4 HOSPITALS, ALL OF THE PRIVATE HOSPITALS AND, FRANKLY, ALL OF
5 THE CLINICS AND URGENT CARES WOULD BE REALLY DRAMATIC, BUT
6 THAT'S A DIFFERENT QUESTION.

7

8 **SUP. YAROSLAVSKY:** YOU DON'T KNOW WHAT THE PERCENTAGES ARE, BUT
9 YOU THINK IT WAS THE 5 TO 10% RANGE THAT THE CONSULTANT HAS --

10

11 **DR. BRUCE CHERNOF:** TO THE BEST OF MY MEMORY, SUPERVISOR, THEIR
12 MODELING WAS AT THE 5 TO 10% LEVEL. BUT I'VE NOT GONE BACK AND
13 LOOKED AT EVERY MODEL VERSION.

14

15 **SUP. YAROSLAVSKY:** WHATEVER HIS MODELING WAS, WHAT DID IT SHOW?
16 DO YOU HAVE ANY SENSE OF THAT?

17

18 **DR. BRUCE CHERNOF:** IT PUSHES THE VOLUME UP FROM THE LOW 90S TO
19 THE VERY HIGH 90S, FRANKLY. AND THERE'S GOING TO BE SOME
20 PERCENTAGE, SUPERVISOR YAROSLAVSKY --

21

22 **SUP. YAROSLAVSKY:** WHAT WERE YOU ASSUMING WAS GOING TO BE THE
23 CAPACITY OF THE HOSPITAL OR THE OCCUPANCY OF THE HOSPITAL AT
24 THE TIME OF THE SURGE? WERE YOU ASSUMING 90%?

25



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1 **DR. BRUCE CHERNOF:** WE ASSUME THAT THE HOSPITAL WILL PROBABLY
2 RUN IN THE 90% MOST OF THE TIME. AND THERE IS A PERCENTAGE.
3 WHAT THIS DATA WILL SHOW IS THAT THERE WILL BE A PERCENTAGE
4 POINT, A SURGE PERCENTAGE POINT THAT IN A MODELING SCENARIO
5 COULD FILL EVERY BED. BUT THAT'S TRUE IN ANY HOSPITAL. IF YOU
6 LOOK AT ST. FRANCIS, IF YOU LOOK AT HARBOR, THE REASON WHY YOU
7 HAVE PEOPLE WAITING IN EMERGENCY ROOMS ON GURNEYS ONCE THE
8 DECISION HAS BEEN MADE TO ADMIT IS THAT THERE ISN'T A BED
9 UPSTAIRS FOR THEM TO GO TO. SOMETIMES THAT'S BECAUSE ALL THE
10 BEDS ARE FULL, SOMETIMES IT'S A STAFFING ISSUE. SO THERE ARE
11 REASONS, AND SOMETIMES YOU NEED AN I.C.U. BED AND YOU HAVE
12 FLOOR BEDS BUT NO I.C.U. BEDS, SO THERE ARE A NUMBER OF
13 REASONS. BUT EVERY EMERGENCY ROOM, PUBLIC AND PRIVATE, HAS
14 PATIENTS WAITING TO GO UPSTAIRS TODAY, INCLUDING OUR
15 HOSPITALS.

16
17 **SUP. YAROSLAVSKY:** SO WHAT WOULD THE ANALYSIS DO FOR YOU AND
18 FOR ALL OF US? IF YOU ASSUME THAT THERE WOULD BE A 20% SURGE
19 WHEN THE HOSPITAL IS 95% OCCUPIED, WHICH WOULD BE VERY HIGH
20 LEVEL OF OCCUPANCY, IT WOULD SEND -- IT WOULD OBVIOUSLY BE A
21 MELTDOWN. WHAT DOES THAT -- SUPPOSE YOU GOT THAT INFORMATION
22 RIGHT NOW AND THAT IT WOULD JUST -- YOU'D HAVE -- I DON'T KNOW
23 WHAT THE ANALYSIS TELLS YOU, YOU'D HAVE PEOPLE WAITING IN THE
24 WAITING ROOMS, YOU'D HAVE PEOPLE SLEEPING IN GURNEYS IN THE
25 EMERGENCY ROOM HALLWAYS. I DON'T KNOW WHAT THE ANALYSIS, HOW



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1 IT'S TRANSMITTED TO YOU, BUT WHAT WOULD -- WHAT WOULD BE THE
2 NET RESULT OF THAT?

3

4 **DR. BRUCE CHERNOF:** I BELIEVE WHAT THE DATA WILL TELL YOU, YOUR
5 BOARD, FRANKLY, IS HOW MUCH FLEXIBILITY YOU WILL HAVE IN THIS
6 NEW VERY EFFICIENT BUT MUCH SMALLER HOSPITAL THAN WHAT WAS
7 THERE PREVIOUSLY, AND IT WILL TELL US SOMETHING ABOUT THE
8 POINT AT WHICH THE HOSPITAL WILL BE FULL OF PATIENTS, AND THEN
9 THE NEXT SET OF LOGICAL QUESTIONS IS-- YOU KNOW, THE 5%
10 QUESTION IS KIND OF A DAY-TO-DAY OPERATIONS QUESTION, IN MY
11 MIND. THE 20% QUESTION, SUPERVISORS, IS ALL ABOUT A TERRIBLE
12 FLU, A S.A.R.S. SORT OF EPIDEMIC HAPPENING HERE IN LOS
13 ANGELES. AND THAT GETS AT A LARGER SET OF QUESTIONS ABOUT HOW
14 WE WOULD WORK WITH OTHER HOSPITALS. THIS BECOMES ALMOST LIKE A
15 MUTUAL BENEFIT QUESTION. FOR EVERY HOSPITAL, THERE IS A POINT
16 WHERE THEY WILL BE FULL, AND THEN THERE'S A POINT WHERE THE
17 EMERGENCY ROOM GETS TOO CROWDED, MORE THAN JUST WAITING FOR A
18 BED UPSTAIRS FOR A NUMBER OF HOURS. SO WHAT THE ANALYSIS WILL
19 TELL US IS HOW MUCH FLEXIBILITY WE HAVE AT THE FACILITY.

20

21 **SUP. MOLINA:** IT WILL TELL YOU HOW MANY HOURS, DR. CHERNOF.

22

23 **DR. BRUCE CHERNOF:** RIGHT.

24

25 **SUP. MOLINA:** BUT YOU HAVEN'T SAID THAT YET.



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1

2 **DR. BRUCE CHERNOF:** WILL TELL YOU -- BUT THAT'S THE FLEXIBILITY
3 --

4

5 **SUP. MOLINA:** HOW MANY HOURS YOU WILL WAIT FOR A BED. THAT'S
6 WHAT IT WILL TELL YOU.

7

8 **DR. BRUCE CHERNOF:** WELL, IT WILL TELL YOU HOW -- MORE THAN
9 THAT, SUPERVISOR, IT WILL TELL US HOW LONG IT WILL TAKE PEOPLE
10 TO GET TREATED. BECAUSE IT'S NOT JUST WAITING FOR A BED. YOU
11 WILL START TO FILL EMERGENCY ROOM BAYS --

12

13 **SUP. MOLINA:** THAT'S WHAT IT WILL TELL YOU, AND SO FAR YOU
14 HAVEN'T SAID THAT YET, BUT THAT'S ONE OF THE THINGS YOU WILL
15 KNOW. WHICH IS WHAT I WANT TO KNOW, AND THAT'S THE LAST PART
16 OF -- RIGHT? HOW MANY HOURS.

17

18 **SUP. YAROSLAVSKY:** DON'T WE WANT TO KNOW THAT FOR EVERY
19 HOSPITAL? I MEAN, THE RODDY SETTLEMENT WAS NOT JUST OVER L.A.
20 COUNTY. OR THE RODDY HARRIS.

21

22 **DR. BRUCE CHERNOF:** SUPERVISOR, I'LL TURN TO COUNSEL, BUT I
23 THINK IT SPECIFICALLY FOCUSED ON TWO FACILITIES.

24



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1 **SUP. YAROSLAVSKY:** YES, ONE OF WHICH IS CLOSED. IT WAS ON KING
2 AND --

3

4 **DR. BRUCE CHERNOF:** NO SUPERVISOR, ON RANCHO.

5

6 **SUP. YAROSLAVSKY:** ON RANCHO, I APOLOGIZE, YOU'RE RIGHT. SO
7 WOULDN'T WE WANT TO KNOW THE IMPACT OF THESE SCENARIOS ON
8 EVERY ONE OF OUR HOSPITALS, ESPECIALLY AS PRIVATE HOSPITALS
9 CLOSE EVERY OTHER MONTH?

10

11 **DR. BRUCE CHERNOF:** SUPERVISOR --

12

13 **SUP. YAROSLAVSKY:** I'M SURPRISED THAT IT'S SUCH A HARD
14 QUESTION. WHY WOULD WE WANT TO KNOW IT ABOUT COUNTY U.S.C.,
15 AND NOT WANT TO KNOW IT ABOUT OLIVE VIEW, HARBOR, RANCHO,
16 CEDARS, U.C.L.A., NORTHRIDGE, PROVIDENCE HOLY CROSS? GOES BACK
17 TO WHEN YOU SAID IT WAS REGIONAL, AND I APPRECIATE THAT.

18

19 **DR. BRUCE CHERNOF:** I THINK THAT THE ONLY REASON I PAUSE,
20 SUPERVISOR, IS FOR OUR OWN HOSPITALS, THAT'S A QUESTION WE CAN
21 ASK AND ANSWER. THOSE POINTS ALREADY EXIST. OUR HOSPITALS
22 ALREADY FUNCTION AT A VERY, VERY HIGH OCCUPANCY AND HAVE
23 PATIENTS WAITING FOR BEDS. THE REASON WHY I PAUSED IS WHETHER
24 THE PRIVATE HOSPITALS, WE WOULD NEED TO APPROACH H.A.S.C. TO
25 SEE IF THE PRIVATE HOSPITALS WOULD BE INTERESTED IN DOING THIS



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1 KIND OF AN EVALUATION. SO THERE'S A PIECE OF THIS THAT IS
2 POTENTIALLY BEYOND THE DEPARTMENT'S CONTROL, BUT WE CAN
3 CERTAINLY REACH OUT AND ASK, AND THAT WAS THE ONLY REASON I
4 PAUSED.

5

6 **SUP. YAROSLAVSKY:** WELL, EVEN IF -- I'M NOT INTERESTED IN
7 SENDING YOU ON A WILD GOOSE CHASE WITH H.A.S.C., BUT EVEN
8 WITHIN OUR OWN SYSTEM, LET'S JUST STICK TO OUR OWN SYSTEM,
9 WOULDN'T IT BE OF INTEREST TO RUN THESE KINDS OF MODELS ON OUR
10 OTHER FOUR HOSPITALS?

11

12 **DR. BRUCE CHERNOF:** SUPERVISOR, IT WOULD PROVIDE INFORMATION, I
13 SUPPOSE, ON -- THAT COULD BE INFORMATIVE WITH RESPECT TO
14 DISASTER PLANNING. WE ALREADY KNOW FOR A FACT THAT OUR
15 EMERGENCY ROOMS ARE TOO SMALL. YOUR BOARD HAS VOTED TO EXPAND
16 THE EMERGENCY ROOM AT HARBOR, AND EXPAND THE EMERGENCY ROOM AT
17 OLIVE VIEW. SO THE INFORMATION I SUPPOSE WOULD BE HELPFUL IN
18 PLANNING GOING FORWARD, BUT...

19

20 **SUP. YAROSLAVSKY:** HOW USEFUL DO YOU THINK THIS IS JUST TO
21 FOCUS ON COUNTY U.S.C.? YOU THINK THAT'S ANY MORE USEFUL THAN
22 ON THE OTHER FOUR?

23

24 **DR. BRUCE CHERNOF:** FROM MY PERSPECTIVE, SUPERVISOR, WHAT'S
25 VALUABLE IN THIS DISCUSSION ACTUALLY WOULD BE THE REGIONAL



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1 DISCUSSION WITH H.A.S.C. I THINK IN THE LONG RUN, THE REALLY
2 IMPORTANT QUESTION HERE IS THE FUTURE OF THE PUBLIC AND
3 PRIVATE EMERGENCY ROOM SYSTEM TOGETHER. HOW WE WORK
4 COLLEGIALLY TOGETHER TO DO WHAT'S RIGHT FOR PATIENTS ACROSS
5 THE COUNTY. AND AMBULANCES AND PEOPLE GO TO WHATEVER HOSPITAL
6 IS CURRENTLY NOT ON DIVERSION AND OPEN. PATIENTS WALK INTO
7 EMERGENCY ROOMS WHEN THEY NEED CARE AND THEY GENERALLY GO TO
8 THE EMERGENCY ROOM THAT'S NEAREST TO THEM, AS A GENERAL RULE.
9 SO FOR ME, THE REGIONAL QUESTION I THINK IS THE MOST IMPORTANT
10 ONE BECAUSE WE HAVE A PROBLEM WITH EMERGENCY SERVICES IN THIS
11 COUNTY. WE'VE LOST EMERGENCY ROOMS. I THINK IF WE WERE TO TALK
12 WITH THE E.M.S. COMMISSION, IT IS ALL HOSPITALS, PUBLIC AND
13 PRIVATE, SPEND MORE TIME ON DIVERSION. THE EMERGENCY ROOM
14 SYSTEM HAS BEEN A MORE DIFFICULT PLACE TO NAVIGATE IN RECENT
15 YEARS THAN IT'S BEEN IN THE PAST. SOME HOSPITALS HAVE SEEN A
16 DECREASE MAYBE IN HOW LONG THEY'RE ON DIVERSION, BUT TO ME,
17 THE -- YOU KNOW, WHAT IS USEFUL ABOUT SUPERVISOR MOLINA'S
18 QUESTION IS IT WILL TELL YOUR BOARD SOMETHING VERY DIRECT
19 ABOUT MOVING INTO THE NEW HOSPITAL, AND I THINK THAT THAT
20 QUESTION HAS MERIT. I THINK THAT THE LARGER QUESTION, THE
21 REGIONAL QUESTION IS THE ONE THAT'S MOST IMPORTANT BECAUSE IT
22 IS ONLY A MATTER OF TIME THAT YOUR BOARD, THIS DEPARTMENT, THE
23 PRIVATE HOSPITALS, PUBLIC HEALTH, WILL HAVE A BAD FLU YEAR.
24 THERE'S NO DOUBT ABOUT THAT. THE QUESTION IS, WHEN WILL WE



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1 HAVE A BAD FLU YEAR, FOR EXAMPLE. SO, TO ME, IT IS A VERY
2 IMPORTANT REGIONAL QUESTION, AND, YOU KNOW, ONE THAT --

3

4 **SUP. BURKE, CHAIR:** MAY I JUST SAY, DOES IT -- THERE'S NO REAL
5 HARM IN DOING THIS, IS IT?

6

7 **DR. BRUCE CHERNOF:** NO.

8

9 **SUP. BURKE, CHAIR:** LET'S GO ON AND DO IT. IT'S NOT GOING TO DO
10 ANY HARM, NO FOUL, IT'LL JUST BE SOME ADDITIONAL DATA YOU HAVE
11 THAT MAY BE SURMISED IN SOME INSTANCE BECAUSE YOU DON'T HAVE A
12 RECORD, BUT AT THE SAME TIME, IT'S NOT GOING TO HARM ANYTHING.
13 RIGHT?

14

15 **DR. BRUCE CHERNOF:** NO. I MEAN, I THINK THE INFORMATION IS
16 HELPFUL.

17

18 **SUP. YAROSLAVSKY:** FINE. I WOULD JUST -- IT WOULD BE VERY
19 HELPFUL TO ME, IF NOBODY ELSE, WHEN YOU PRESENT THIS
20 INFORMATION, THAT YOU PUT IT IN THE REGIONAL CONTEXT THAT YOU
21 NOT JUST SAY, IF YOU HAD A 20% SURGE WHEN IT'S 95% OCCUPIED,
22 THE PLACE WOULD SHUT DOWN. THAT VERY WELL MAY BE THE CASE. IT
23 ALSO MIGHT BE THE CASE THAT IN JANUARY AND FEBRUARY WHEN
24 EVERYBODY'S GOT PNEUMONIA, THAT YOU WOULD HAVE A SIMILAR
25 SITUATION REGION-WIDE INCLUDING IN OUR SYSTEM. I THINK IT'S



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1 IMPORTANT TO PUT IT IN SOME CONTEXT, AND NOT IN ISOLATION, AND
2 THAT'S WHAT -- INFORMATION IS GREAT, BUT IT'S GOT TO BE --
3 IT'S GOT TO BE CONTEXTUAL. AND I'D LIKE YOU TO PRESENT IT THAT
4 WAY. DOESN'T MEAN THAT YOU WON'T GET THIS INFORMATION, BUT YOU
5 ALSO BRING IT INTO CONTEXT WITH WHAT THE CIRCUMSTANCES MIGHT
6 BE, AS YOU HAVE SORT OF TOUCHED ON HERE TODAY.

7

8 **SUP. BURKE, CHAIR:** DO I HAVE AN OBJECTION TO THAT?

9

10 **SUP. MOLINA:** OH, I DO.

11

12 **SUP. BURKE, CHAIR:** ALL RIGHT.

13

14 **SUP. MOLINA:** I DON'T OBJECT TO ANYTHING. I OBJECT TO EVERY
15 ANSWER THAT DR. CHERNOF HAS GIVEN US. AND I WILL PUT IT IN
16 CONTEXT FOR YOU, DR. CHERNOF, SINCE YOU CAN'T TELL IT TO THE
17 SUPERVISOR. MY MOTION -- DON'T LOOK AT ME LIKE YOU'RE
18 STARTLED. THE REASON THAT YOU HAVE TO LOOK AT THESE NUMBERS,
19 AND YOU CAN DO IT REGIONALLY AND YOU CAN TALK ABOUT S.A.R.S.
20 AND ALL OF THESE UNEXPECTED KIND OF SITUATIONS, IS THAT YOU
21 HAVE HARRIS OVER YOUR HEAD. AND MAYBE YOU DON'T HAVE HARRIS
22 OVER YOUR HEAD, BUT THE PEOPLE SITTING ON THIS SIDE OF THE
23 AISLE DO HAVE HARRIS OVER THEIR HEAD. WE HAVE A RESPONSIBILITY
24 TO MEET THE HARRIS CONSENT DECREE. RIGHT, SHEILA? THAT'S THE
25 DIFFERENCE. YOU HAVE TO SAY THAT TO THE SUPERVISOR. I DID PUT



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1 IT IN CONTEXT IN MY MOTION. IT IS TRULY IN CONTEXT, SUPERVISOR
2 YAROSLAVSKY. IT SAYS VERY CLEARLY, WE HAVE A HARRIS
3 RESPONSIBILITY.

4

5 **SUP. BURKE, CHAIR:** WAIT A MINUTE. IF IT IS AND IT RELATES TO
6 ANY LITIGATION, I WOULD SUGGEST THAT WE DISCUSS THIS AS IT
7 RELATES TO HARRIS IN --

8

9 **SUP. MOLINA:** YOU DON'T NEED TO GO INTO CLOSED SESSION.

10

11 **SUP. BURKE, CHAIR:** IF IT RELATES TO LITIGATION. BUT IF YOU
12 HAVE NO OBJECTION TO PROVIDING THE INFORMATION. RIGHT?

13

14 **DR. BRUCE CHERNOF:** NONE WHATSOEVER.

15

16 **SUP. BURKE, CHAIR:** AND HE DOESN'T HAVE ANY OBJECTION TO IT,
17 YOU DON'T HAVE ANY OBJECTION TO THEM ADDING REGIONAL ISSUES.
18 SO, YOU KNOW, FOR US TO GO ON WITH A DEBATE THE REST OF THE
19 NIGHT --

20

21 **SUP. MOLINA:** WELL, BUT, SUPERVISOR, ONE OF THE ISSUES HERE,
22 THE REASON THAT I THINK IT'S IMPORTANT, AND WE CAN TURN A
23 BLIND EYE TO THIS, BUT IT'S GOT TO STOP IN CERTAIN RESPECTS,
24 BECAUSE WITH HARRIS, WHICH IS DIFFERENT THAN ANYWHERE ELSE,
25 HARRIS DOESN'T APPLY TO WHITE MEMORIAL. HARRIS DOESN'T APPLY



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1 TO HARBOR. IT JUST DOESN'T. IT ONLY APPLIES TO L.A. COUNTY
2 U.S.C. SO YOU HAVE A DIFFERENT RESPONSIBILITY THERE THAN
3 ANYWHERE ELSE. AND IT SAYS THAT YOU MUST HONOR THE SEVEN
4 HOURS. IT SAYS THAT. THAT'S YOUR RESPONSIBILITY. MR. FORTNER
5 KNOWS THAT CLEARLY. NOW, YOU NEED TO KNOW HOW YOU'RE GOING TO
6 DO THAT. I DON'T KNOW. WE'VE BEEN ASKING THE QUESTION GENTLY,
7 NICELY. WHAT ARE YOU GOING TO DO? WHAT'S THE PLAN? WHERE ARE
8 YOU GOING? BECAUSE WHEN YOU START LOOKING AT THOSE NUMBERS,
9 THE TOP NUMBER, AGAIN, WHAT HAPPENS WITH 5%? IF YOU'RE AT 95
10 RIGHT NOW, IF YOU'RE AT 95 AND YOU GET A 5% SURGE, VERY
11 NORMAL, YOU'RE AT 100%. WHAT IS THE WAITING TIME AT AN
12 EMERGENCY ROOM VISIT? THAT'S THE QUESTION. THAT'S WHAT THE TWO
13 NUMBERS MEAN, SUPERVISOR YAROSLAVSKY. YOU TAKE A 95% OCCUPANCY
14 AND YOU PUT A 5% SURGE, WHICH IS NORMAL, THAT ISN'T EVEN FLU.
15 THAT'S JUST THURSDAY NIGHT AT THE EMERGENCY ROOM. AND YOU KNOW
16 THAT. WHAT DOES THAT MEAN? HOW LONG IS THE WAIT? IS IT 7-1/2
17 HOURS? IS IT 9 HOURS? IS IT 12 HOURS OR 24 HOURS? ANYTHING
18 OVER 7 VIOLATES A CONSENT DEGREE. NOW, WHAT DO WE DO THAT DAY?

19

20 **SUP. BURKE, CHAIR:** SEND PEOPLE TO ANOTHER HOSPITAL.

21

22 **SUP. MOLINA:** NO. THAT'S RIGHT. I SUGGEST WE HAVE A PLAN, AND
23 THAT THIS BOARD BE INFORMED WHAT THAT PLAN IS. THESE NUMBERS -

24 -

25



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1 **SUP. BURKE, CHAIR:** OPEN UP KING.

2

3 **SUP. MOLINA:** OKAY. OPEN UP KING.

4

5 **SUP. BURKE, CHAIR:** THAT IS THE OBVIOUS ANSWER WE HAVE TO HAVE.

6

7 **SUP. MOLINA:** NO, IT'S NOT THE OBVIOUS ANSWER BECAUSE YOU CAN'T
8 DO IT. THIS WILL OPEN UP IN OCTOBER, AND THERE IS NOTHING
9 MOVING HEAVEN AND EARTH CAN OPEN MARTIN LUTHER KING BY
10 OCTOBER. IF IT COULD, I'D BE RIGHT THERE. BUT THERE IS
11 NOTHING, NOTHING ON THE HORIZON, THERE ISN'T SOME WEALTHY GUY
12 OUT THERE WAITING TO DO IT, THERE ISN'T ANYBODY OUT THERE
13 WAITING TO CATCH THIS THING. I WISH IT WERE, MS. BURKE, I
14 WOULD BE RIGHT THERE.

15

16 **SUP. BURKE, CHAIR:** THERE IS A WEALTHY GUY OUT THERE WAITING.

17

18 **SUP. MOLINA:** YEAH, HE'S WAITING FOR SOMETHING MORE WEALTHY TO
19 COME DOWN HIS WAY. BECAUSE THERE IS SOMETHING GOING ON, AND
20 I'M NOT SURE WHAT IT IS. GENEVIEVE, THERE'S NOTHING THAT GOES
21 ON IN CLOSED DOORS, SO DON'T WORRY ABOUT IT. BUT THE ISSUE IS
22 THIS, IS THAT WE DO KNOW ONE THING, IS THAT THAT DAY, IF WE
23 DON'T HAVE A PLAN -- AND THERE'S AN OLD SAYING THAT YOU PLAN
24 ON GOING NOWHERE. WE'LL BE IN TROUBLE. SO WHAT'S THE PLAN? WE
25 KNOW THOSE NUMBERS WILL BE THERE IN THE MOST MODEST OF SENSE.



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1 NOT THE 20%, BUT YOU'VE GOT TO PLAY IT OUT. BUT 95%, YOUR OWN
2 NUMBERS HAVE TOLD YOU THAT, YOU'LL BE AT 95. 5% SURGE IS AN
3 EASY THING TO HAPPEN. WHAT WHAT HAPPENS THAT DAY? WHAT HAPPENS
4 THE DAY THAT WE GO TO 8, 12, 15 HOURS? WHAT HAPPENS? WE'VE GOT
5 TO PREPARE FOR THAT DAY. AND WE'VE GOT TO BUY BEDS.

6

7 **C.E.O. FUJIOKA:** AND YOU'RE RIGHT. IN AN EARLIER PRESENTATION,
8 I HAD MENTIONED THAT WHEN WE TALKED ABOUT HEALTH, THAT WE NEED
9 TO LOOK AT SEVERAL OPTIONS. AND I RAISED THE ISSUE OF RANCHO.
10 THE CURRENT OPTION RIGHT NOW, THE CURRENT INSTRUCTION RIGHT
11 NOW IS NOT A GOOD PLAN. AND THAT INSTRUCTION IS -- WELL, I'M
12 NOT EVEN GOING TO GO THERE. I THINK WE NEED TO RETAIN RANCHO
13 RIGHT NOW. I FEEL THAT WE DID MOVE STAFF TO RANCHO AS PART OF
14 DECOMPRESSING, CLOSING KING --

15

16 **SUP. MOLINA:** BUT I NOTICE THERE WASN'T A MOTION ON THAT TODAY.

17

18 **C.E.O. FUJIOKA:** I UNDERSTAND THAT.

19

20 **SUP. MOLINA:** BILL, I UNDERSTAND THIS IS GOING ON. AT THE SAME
21 TIME, WE'RE PAYING SOME CONSULTANTS TO GO OUT AND LOOK FOR
22 BUYERS AT RANCHO. OKAY? I UNDERSTAND THAT. INSTEAD, WE SHOULD
23 HAVE A PLAN. WHAT IS IT GOING TO TAKE FOR US? HOW MANY BEDS
24 WOULD WE HAVE TO OCCUPY? RANCHO IS MORE THAN AVAILABLE. IT



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1 WORKS. WE THINK IT'S A GOOD THING. DO WE TAKE 20 BEDS, 25
2 BEDS? DO WE STAFF FOR THEM?

3

4 **C.E.O. FUJIOKA:** AND I AGREE.

5

6 **SUP. MOLINA:** M.L.K.-- NO, HARBOR, TO FIND SIX DOCS AT HARBOR,
7 WE HAD TO HIRE C.E.P., THAT CRACKPOT ORGANIZATION, FOR 100 AND
8 SOME ODD MILLION DOLLARS, TO FIND SIX SIX DOCS. WHAT'S IT
9 GOING TO TAKE TO OPEN UP 25 OR 40 BEDS AT RANCHO? WE NEED A
10 PLAN. THERE IS NO PLAN.

11

12 **C.E.O. FUJIOKA:** WE CURRENTLY HAVE BEDS AT RANCHO THAT HAS
13 OPENED UP AS A CONSEQUENCE CLOSING KING. MY INTENT IS TO COME
14 BACK IN A FEW WEEKS WE TALK ABOUT THE D.H.S. BUDGET AND THE
15 D.H.S. DEFICIT TO SPECIFICALLY TALKING ABOUT RANCHO AS AN
16 OPTION FOR US. I JUST RECEIVED INFORMATION FROM THE CONSULTANT
17 REGARDING THE SALE OF RANCHO, AND AS A CONSEQUENCE OF THAT
18 INFORMATION, I NO LONGER SUPPORT THAT ACTION. BUT I NEED TIME
19 TO GO THROUGH IT AND TO LOOK AT AN OPTION, NOT JUST COME TO IT
20 AND SAY, STOP, BUT GIVE YOU THE FULL REASON BEHIND IT FOR
21 STOPPING THAT PROCESS.

22

23 **SUP. KNABE:** YOU'RE TALKING ABOUT 70 BEDS AT RANCHO RIGHT NOW
24 BECAUSE OF THE KING CLOSURE. CORRECT?

25



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1 **C.E.O. FUJIOKA:** AND THE CENSUS THERE, DO WE KNOW FOR THOSE
2 BEDS?

3

4 **DR. BRUCE CHERNOF:** WE'RE ONLY USING ABOUT 40 OF THEM
5 CURRENTLY, SO WE HAVE 30 BEDS AVAILABLE.

6

7 **C.E.O. FUJIOKA:** SO IF WE'RE STAFFED RIGHT NOW FOR 70 BEDS AT
8 RANCHO AND WE'RE ONLY USING 40, THERE ARE 30 BEDS AVAILABLE.
9 AND WE NEED TO CONTINUE USING RANCHO FOR THAT PARTICULAR
10 FUNCTION, AND I DIDN'T WANT TO STRING IT RIGHT NOW UNTIL I
11 HAVE ALL THE INFORMATION RELATED TO THE SALE AND SO ON. BUT
12 I'LL SAY IT RIGHT NOW, IT'S MY INTENT TO COME BACK, ONCE WE
13 HAVE THE FULL DISCUSSION ON D.H.S. BUDGET AND ASK FOR THIS
14 BOARD'S SUPPORT TO NOT SELL RANCHO. BECAUSE I THINK IT'S A
15 VIABLE OPTION FOR US, AND WHEN WE HAVE PROBLEMS THAT YOU'RE
16 REFERRING TO AT THIS SURGE, INSTEAD OF BUYING BEDS IN THE
17 PRIVATE COMMUNITY, I'D RATHER STAFF AND FUND BEDS AT OUR OWN
18 FACILITY. AND RANCHO IS A GREAT OPTION.

19

20 **SUP. MOLINA:** AGAIN, IT IS AN OPTION, AND WHAT I'M ASKING THIS
21 DEPARTMENT TO DO IS TO START DEALING WITH THOSE NUMBERS. WE
22 HAVE BEEN ASKING AND WE HAVE BEEN WONDERING, SO THESE FIGURES
23 WILL ONLY AT LEAST PUT THE ISSUE ON THE TABLE, AND IT ISN'T
24 ANYTHING WE NEED TO HIDE BEHIND. IT'S OUR REALITY. I MEAN, IT
25 IS THE HARRIS SITUATION AND THAT DOESN'T GO ANYWHERE ELSE, IT



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1 JUST STAYS WITHIN L.A. COUNTY U.S.C. AND IT'S BOUND TO HAVE
2 THIS PROBLEM, SO THIS DEPARTMENT NEEDS TO LOOK AT HOW TO GET
3 IT DONE, AND WORSE THAN WHEN WE MADE THE DECISION TO ONLY FUND
4 THIS HOSPITAL FOR THE 600 BEDS WAS A VERY DIFFERENT SITUATION.
5 BESIDES MARTIN LUTHER KING BEING OPEN, WE HAD A SERIES OF
6 OTHER HOSPITALS THAT WERE OPEN, AND, OF COURSE, THAT CRISIS IS
7 GETTING LARGER EVERY DAY. ONE OF THE BEST THINGS THAT HAS
8 HAPPENED, THOUGH, WITH REGARD TO L.A. COUNTY U.S.C., ITS
9 EFFICIENCIES ARE ADMIRABLE. WHAT WE ARE DOING THERE IS
10 AMAZING. IT'S NOT GOING ON AT ANY OTHER HOSPITAL TO THE EXTENT
11 OF THE EFFICIENCIES THAT WE WILL BE PROVIDING ARE
12 UNBELIEVABLE. WITH LESS STAFF, WITH LESS BEDS, BUT PATIENT
13 CARE WAS GOING TO BE HIGH END, HIGH QUALITY, WHICH THAT IN
14 ITSELF IS GOING TO ATTRACT MORE PEOPLE, BY THE WAY. AND THEN
15 THE OTHER ISSUE IS THAT NOT KEEPING PEOPLE THERE. THAT IS AN
16 INDUSTRY STANDARD THAT WE SHOULD TRY AND MEET. THOSE ARE ALL
17 GOOD THINGS THAT HAVE COME OUT OF THIS, BUT AT THE SAME TIME,
18 LET'S FACE IT, I MEAN, IT IS A TOUGH SITUATION. AND WE CAN
19 PRETEND WE DON'T SEE IT AND WE CAN PRETEND THAT IT'S ALL GOING
20 TO GET SOLVED. BUT I WAS HERE PRETENDING A LOT DURING MARTIN
21 LUTHER KING AND LISTENING TO ALL OF THESE SCENARIOS OF HOW IT
22 WAS ALL GOING TO WORK. AND THE DAY THAT WE MET THAT DISASTER,
23 WE LET DOWN A HUGE COMMUNITY. EVERY SINGLE DAY, BUT STILL
24 WAITING FOR THEM TO OPEN UP, AND I HOPE IT DOES. AND I HOPE
25 THAT WEALTHY MAN STEPS UP OR THAT NONPROFIT IS THERE. BUT IN



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1 THE INTERIM, THOSE PEOPLE HAVE NO ACCESS TO HEALTHCARE THAT
2 THEY SHOULD BE GETTING. AND IT IS HURTING OUR OTHER EMERGENCY
3 ROOMS EVERY SINGLE DAY. SO ALL I'M SAYING IS WE SHOULD KNOW
4 THESE NUMBERS, THEY DON'T HURT US TO KNOW INFORMATION. IT IS
5 JUST A REPORT BACK. WHAT IT WILL PROBABLY TELL US IS THAT ONCE
6 THAT THOSE SCENARIOS ARE PLAYED OUT, THEN WE'LL DECIDE WHICH
7 IS THE REALITY. WE DON'T HAVE TO GO TO THE EXTREMES THAT SOME
8 S.A.R.S. EPIDEMIC, BECAUSE IT'S GOING TO BE JUST A GENTLE
9 NUDGE THAT IS GOING TO THROW US OVER THE EDGE ON THE HARRIS
10 SITUATION. WHICH MEANS THAT WE HAVE TO PLAN FOR IT, AND IT
11 MIGHT MEAN PREPARING MORE BEDS AND KNOWING WHAT THE CONSTRAINT
12 WILL BE AT SOMEWHERE LIKE RANCHO OR OTHER AREAS, AND THEY WILL
13 BE GOING TO HARBOR, OLIVE VIEW AND SO ON. SO, AGAIN, DR.
14 CHERNOF, I NEED YOU TO DO THIS REPORT. I DON'T KNOW IF YOU'RE
15 GOING TO BE HERE BY THE TIME THIS REPORT IS DONE. BUT THESE
16 PEOPLE ALREADY HAVE THE DATA, THEY ALREADY DID ALL OF THIS, IT
17 JUST HASN'T BEEN PRESENTED TO US BECAUSE ALL WE HAVE IS THE
18 80% AT THE 5% SURGE, YET THE SAME REPORT TELLS US THAT WE'RE
19 GOING INTO THE HOSPITAL AT 95. SO LET'S DO THAT KIND OF
20 MODELING, IT'S NOT A HARD THING, BUT IT WILL TELL YOU WHAT IT
21 DOES TO YOUR WAIT TIMES, AND THEY ARE DANGEROUS WITHIN THE
22 FRAMEWORK OF THE HARRIS LAWSUIT. RIGHT, MR. FORTNER?
23
24 **SUP. BURKE, CHAIR:** ALL RIGHT. ON THE MOTION -- ARE THERE OTHER
25 QUESTIONS?



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1

2 **SUP. YAROSLAVSKY:** I'D STILL LIKE YOU TO BRING IT INTO THE
3 CONTEXT--

4

5 **SUP. BURKE, CHAIR:** ARE THERE ANY OTHER QUESTIONS? IF NOT, WE
6 CAN RECEIVE AND FILE ON THIS OF WE HAVE TO ADOPT THIS, RIGHT?

7

8 **SUP. YAROSLAVSKY:** THE REGIONAL DOESN'T HURT, BUT YOU SAID YOU
9 OBJECTED.

10

11 **SUP. MOLINA:** I OBJECTED TO SAYING IT WASN'T IN CONTEXT. IT WAS
12 BROUGHT IN WITHIN CONTEXT.

13

14 **SUP. YAROSLAVSKY:** IN THE INTEREST OF TIME, I'M NOT GOING TO
15 DEBATE IT.

16

17 **SUP. BURKE, CHAIR:** THE REGIONAL WILL BE INCLUDED IN IT.

18

19 **SUP. YAROSLAVSKY:** THANK YOU.

20

21 **SUP. BURKE, CHAIR:** AND IS THIS -- DO WE HAVE TO HAVE A MOTION
22 FOR APPROVAL OF THIS AS AMENDED, OR DO WE JUST RECEIVE AND
23 FILE? PLUS A REPORT BACK ON THAT. ON THE ITEM.

24

25 **SUP. YAROSLAVSKY:** ON THE D.H.S. ITEM, YOU MEAN?



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1

2 **SUP. BURKE, CHAIR:** ON THE D.H.S. ITEM, IT'S A RECEIVE AND
3 FILE, CORRECT? AND ON THE REPORT BACK, HOW MANY DAYS WAS IT?
4 TWO WEEKS. ALL RIGHT.

5

6 **SUP. KNABE:** THE RANCHO CENSUS RIGHT NOW IS 171, WHICH NORMALLY
7 IS ABOUT 110. SO THEY'RE USING ROUGHLY 60 TO 70 BEDS RIGHT NOW
8 FROM M.L.K.

9

10 **DR. BRUCE CHERNOF:** SOME OF THAT SUPERVISOR IS ACTUALLY FOR A
11 NEW --

12

13 **SUP. KNABE:** OKAY. YEAH, WELL, ALL RIGHT.

14

15 **SUP. MOLINA:** WE USE YOUR OWN DATA THAT YOU GIVE US.

16

17 **SUP. BURKE, CHAIR:** OKAY. SO ORDERED. RECEIVE AND FILE. IS
18 THERE ANYTHING FURTHER? OH, I'M SORRY. KATHY OCHOA, ARE YOU
19 STILL HERE? I THINK DR. CLAVREUL WENT HOME. RIGHT? IS SHE
20 STILL HERE? WE ALWAYS GIVE YOU EXTRA TIME ANYHOW. SHE'S AT
21 HOME WATCHING. RIGHT.

22

23 **KATHY OCHOA:** WOW. WHAT AN AFTERNOON. WHAT AN EVENING, EARLY
24 EVENING. I DON'T EVEN KNOW WHERE TO BEGIN. I BEGAN TODAY
25 PREPARING SOME NOTES ON THE HEALTHCARE BUDGET AS IT WAS



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1 PRESENTED AT THE HEALTH DEPUTIES. YOU CERTAINLY HAVE BEEN
2 PRIVILEGED TO HAVE A LOT MORE BACKGROUND DATA THAN WE'VE BEEN
3 ABLE TO LOOK AT, AND I'D REALLY LIKE TO GET OUR HANDS AROUND
4 THAT. BUT THE COURSE OF THIS DISCUSSION THIS AFTERNOON REALLY
5 BEGS THE QUESTION THAT WE HAVE --

6

7 **SUP. BURKE, CHAIR:** (OFF-MIKE).

8

9 **KATHY OCHOA:** CAN I?

10

11 **SUP. BURKE, CHAIR:** WE WANT TO CLARIFY. ON THE MOTION,
12 SUPERVISOR MOLINA'S MOTION, IT WAS SECONDED BY YAROSLAVSKY.

13

14 **SUP. YAROSLAVSKY:** I DIDN'T SECOND IT, BUT I'M SURE -- IF
15 NEEDED, I WILL.

16

17 **SUP. BURKE, CHAIR:** ANTONOVICH SECONDED IT. WITHOUT OBJECTION
18 ON THE REPORT BACK, YES. I'M SORRY.

19

20 **KATHY OCHOA:** ALL RIGHT. WELL, KATHY OCHOA ON BEHALF OF
21 S.E.I.U. LOCAL 721, NEVER AFRAID TO SPEAK TRUTH TO POWER.
22 NOVEMBER 12TH, 1997, THIS BOARD VOTED TO BUILD A 600-BED
23 HOSPITAL. SO JUST KEEP THAT IN MIND WHEN WE TALK ABOUT THE 95%
24 OCCUPANCY RATE WITH THE 5% SURGE AND 150 FEWER BEDS. AND I DO
25 BELIEVE THAT WE CAN FIGURE OUT, THAT THERE ARE ENOUGH SMART



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1 PEOPLE IN THIS SYSTEM TO FIGURE OUT HOW WE HAVE A SYSTEMS
2 SOLUTION HERE, BECAUSE THAT'S WHAT -- THAT'S WHAT I THINK IS
3 BEING BEGGED FOR HERE. WE BEGAN THE DAY TALKING ABOUT
4 AMBULATORY CARE. WE'VE DISINVESTED AND WE'RE GOING FURTHER
5 INTO DEEPER DISINVESTMENT. IF WE HAVE ROBUST SPECIALTY
6 OUTPATIENT COMP CENTERS IN THE SOUTHEAST AND THE EAST SAN
7 GABRIEL VALLEY, THAT COULD RELIEVE SOME OF THE PRESSURE THAT
8 WE'RE GOING TO BE FACING AT L.A.C./U.S.C. WE NEED TO THINK
9 ABOUT HOW TO TAKE SOME OF THE SAVINGS THAT WE'RE ASSERTING ARE
10 GOING TO BE CLAIMED AND HOW TO MAKE THE APPROPRIATE LEVEL OF
11 INVESTMENT SO THAT FUTURE GENERATIONS OF CALIFORNIANS WILL
12 HAVE A STABLE, RELIABLE, PREDICTABLE PLACE WHERE THEY CAN
13 RECEIVE CARE AND WHERE MEDICAL PROFESSIONALS CAN BE PRODUCED.
14 WE'VE COVERED ALL THE GROUND TODAY, AMBULATORY CARE, THE
15 SITUATION AT RANCHO, KING, AND THE REAL NEED TO REOPEN THAT
16 HOSPITAL AS QUICKLY AS POSSIBLE, THE STRESSES AT HARBOR-
17 U.C.L.A. AND I JUST HOPE THAT THIS BOARD CAN KEEP IN MIND, IF
18 WE WERE TO LOOK AT A QUAD RUN AND YOU WERE TO DO YOUR BEST,
19 HARDEST, MOST STRATEGIC WORK HERE OR YOUR LEAST SPORADIC
20 SHOTGUN APPROACH HERE, THAT YOU REALLY LOOK HERE FOR THE
21 DECISIONS THAT WE MAKE. WE HAVE A CRISIS OF LEADERSHIP. WE
22 NEED A DIRECTOR, AN INTERIM DIRECTOR OF HEALTH SERVICES
23 IMMEDIATELY. WE NEED SOMEBODY WHO IS A SYSTEMS PERSON AND WHO
24 CAN COME IN AND HELP US SORT THROUGH THIS BUDGET, AT LEAST
25 THROUGH THIS BUDGET PROCESS, BECAUSE I AGREE WITH YOU,



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1 SUPERVISOR YAROSLAVSKY, LET'S GET THE REAL NUMBER THAT WE'RE
2 TRYING TO SOLVE FOR AND THEN LET'S TACKLE THE REAL PROBLEM,
3 WHICH IS HOW THIS SYSTEM IS ORGANIZED AND HOW WE'RE GOING TO
4 DELIVER CARE HERE. I'D MUCH RATHER SPEND OUR UNION'S TIME AND
5 ENERGY ON THAT THAN CHASING DOWN AN IMAGINARY NUMBER FOR NEXT
6 YEAR'S DEFICIT.

7

8 **SUP. KNABE:** YOU'VE GOT TO BE A PARTNER IN THAT, TOO.

9

10 **SUP. BURKE, CHAIR:** ALL RIGHT.

11

12 **KATHY OCHOA:** AND I'LL SUBMIT THE REST OF MY RECOMMENDATIONS IN
13 WRITING. THERE IS ONE LAST THING I WOULD LIKE SO ADD. I'D
14 HEARD IT WAS -- IT WAS A THEME ACROSS TODAY'S DISCUSSION FOR
15 OTHER DEPARTMENTS AS WELL. AND THAT IS THE REAL CRISIS WE HAVE
16 IN OUR HUMAN RESOURCES OPERATION WITHIN THE COUNTY. I THINK
17 THAT MIGUEL SANTANA WAS AN EFFECTIVE ADVOCATE IN POINTING OUT
18 TO A BOARD MEMBER THAT AT THE INABILITY TO FILL VACANCIES
19 HURTS PATIENTS, HURTS REVENUE FLOW, ET CETERA. I REALLY THANK
20 MR. KNABE FOR ASKING THE SAME QUESTIONS AROUND F.T.E.S AND THE
21 ABILITY TO HIRE INTO THEM. WE HAVE LOTS OF VACANCIES IN
22 POSITIONS THAT GENERATE REVENUE IN THIS COUNTY, AND THAT JUST
23 MEANS WE'RE THROWING MONEY UNDER -- OUT THE WINDOW HERE. SO I
24 WOULD REALLY LIKE TO SUGGEST, AS WE MOVE FORWARD IN THINKING
25 THROUGH THE NEW C.E.O. MODEL, THAT WE TACKLE THE ONE SACRED



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1 COW THAT WE NEVER TACKLED OR THAT JANNSEN DIDN'T WANT TO
2 TACKLE, AND THAT IS HOW OUR HUMAN RESOURCE OPERATIONS
3 FUNCTION. 11 OF THE 50 SOME IDEAS THAT D.H.S. HAS BROUGHT TO
4 YOU IN THEIR EFFICIENCIES PLAN DEPEND UPON A ROBUST AND A
5 STREAMLINED AND AN EASILY USER-FRIENDLY H.R. SYSTEM, WHICH WE
6 DON'T HAVE, SO THAT'S GOING TO BE A GIANT ENABLER FOR THEM TO
7 BE ABLE TO ACHIEVE THE SAVINGS THAT WE'RE LOOKING FOR HERE
8 TODAY. AND SO I WOULD LIKE TO ASK THAT YOU DIRECT THE AUDITOR
9 AND CONTROLLER TO DO AN ANALYSIS OF BUDGETED ITEMS AGAINST
10 VACANT ITEMS AND THE OPPORTUNITY COSTS, THE OPPORTUNITIES THAT
11 ARE LOST IN THAT CONTEXT. AND I CAN GET SOMETHING BETTER FOR
12 YOU TO SUBMIT, BUT THERE'S REALLY A CRISIS THERE. AND EITHER
13 WE ADDRESS IT NOW OR WE WAIT A COUPLE OF YEARS AND IT WILL BE
14 WORSE.

15

16 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. I THINK THOSE ISSUES
17 HAVE BEEN RAISED, IF YOU'LL GET IT IN WRITING, WE'LL FORMALIZE
18 IT.

19

20 **KATHY OCHOA:** THANK YOU.

21

22 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. I UNDERSTAND THAT
23 ACTUALLY IN CLOSED SESSION THERE IS NOT A LOT THAT HAS NOT
24 BEEN ALREADY SHARED WITH US. IS THAT TRUE?

25



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1 **SUP. YAROSLAVSKY:** THERE'S NOTHING NEW.

2

3 **C.E.O. FUJIOKA:** I THINK GIVEN THE LENGTH OF THE DAY, I THINK
4 IT WOULD BE MORE THAN REASONABLE TO POSTPONE THAT SESSION FOR
5 A COUPLE OF WEEKS UNTIL AFTER WE RETURN FROM D.C. THERE IS
6 INFORMATION -- THERE'S A LETTER WE WANT TO SHARE WITH YOU THAT
7 COMES FROM -- I BELIEVE IT'S A U.C. SYSTEM THAT SPEAKS TO THE
8 FACT THAT, YOU KNOW, THEIR WILLINGNESS TO WORK WITH US. AND
9 THIS IS BACK IN JANUARY AND WHERE THEY'RE AT RIGHT NOW. BUT
10 I'LL GET THAT INFORMATION TO YOU. I BELIEVE IT'S DATED BACK IN
11 JANUARY, BUT I'LL GET A COPY OF THAT TO YOU.

12

13 **SUP. BURKE, CHAIR:** OKAY. ALL RIGHT.

14

15 **C.E.O. FUJIOKA:** JUST TO KNOW THAT THERE ARE SOME ISSUES
16 REGARDING WHETHER OR NOT WE WERE WORKING WITH THEM, THEIR
17 WILLINGNESS AND SO ON, AND THIS IS A LETTER THAT CLEARLY
18 STATES THAT THEY WERE NOT IN RIGHT POSITION TO WORK WITH US AT
19 THAT TIME. BUT POSTPONING IT FOR A FEW WEEKS I THINK IS A
20 REASONABLE MOVE AT THIS POINT.

21

22 **SUP. BURKE, CHAIR:** ALL RIGHT. IF THAT'S THE CASE, THEN WE WILL
23 NOT HAVE CLOSED SESSION, WE'LL PUT IT OVER, THE CLOSED SESSION
24 ITEM WE'LL PUT OVER FOR TWO WEEKS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** I AM SO SAD.

2

3 **SUP. BURKE, CHAIR:** MAY 6TH. WITHOUT OBJECTION. ANYTHING
4 FURTHER? PUBLIC COMMENT?

5

6 **SUP. YAROSLAVSKY:** WE ALREADY THAT.

7

8 **SUP. BURKE, CHAIR:** WE DID PUBLIC COMMENT. WE'RE ADJOURNED.

9

10 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS, APRIL 29TH, 2008
11 MEETING IS CANCELED TO ALLOW THE BOARD TO HOLD A SPECIAL
12 MEETING WITH FEDERAL ELECTED AND APPOINTED OFFICIALS BEGINNING
13 APRIL 30TH, 2008, IN WASHINGTON, D.C.. THE NEXT REGULAR
14 MEETING OF THE BOARD WILL BE HELD ON TUESDAY, MAY 6TH, 2008.
15 THANK YOU.

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter

2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors April 22, 2008

6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which

10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor

14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 25th day of April 2008 for the County records to be used only
17 for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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